

NEWS: EUROPE

Companies raided in plastics prices probe

By Jenny Luesby

European Commission officials were yesterday continuing raids on the offices of 20 petrochemical companies, as part of their investigation into claims of anti-competitive collusion to push up plastics prices.

The Commission said 20 companies had been raided in nine countries since dawn on Tuesday, following complaints by hundreds of manufacturers and traders about a surge in petrochemical and plastics prices last summer.

BASF, Hoechst, Shell, DSM, Petrofina, BP, Solvay, Dow Chemical and

Elf Atochem all confirmed yesterday that they were among the companies raided. BASF said the raids were part of an investigation into suspected restrictive practices in the market for petrochemicals such as ethylene, polyethylene and polypropylene. Commission officials had raided offices and photocopied documents but "as far as the suspicions are concerned, they are unfounded".

The price movements that prompted the complaints began last May. In just 20 weeks, European spot market prices for ethylene, the raw material for many plastics and specialty chemicals, rose from \$350 to

\$675 per tonne. Prices stabilised in January and have since fallen to about \$400. Other petrochemicals were similarly affected, creating a rise in raw material costs for makers of everything from paint and packaging to food and electrical goods.

Petrochemical producers say the rises were prompted by a surge in demand, which had forced them to put many of their customers "on allocation" by last summer. Customers claim such shortages were inexplicable, and allege that producers were operating plants below capacity, and stockpiling even as they limited supplies.

This argument is given credence by apparent over-capacity in the industry - petrochemical producers were using less than 85 per cent of capacity from 1991 until the middle of last year, when output was boosted by export opportunities, as a drought in Japan created petrochemical shortages in Asia and the US economy took off. Even then, capacity utilisation was well under 100 per cent.

And with petrochemical exports tending to bring in lower prices for producers than domestic sales, it remains unclear why there were such acute shortages in Europe.

This question prompted complaints

to the competition authorities.

The Office of Fair Trading in London said yesterday it had received dozens of complaints, but none had offered evidence of collusion or anti-competitive practices. The European Commission has been inundated with complaints, prompting the raids in France, Germany, the Netherlands, Belgium, Italy, Austria, Denmark, Spain and the UK, in an effort to establish the cause of the price rises.

A Commission official said yesterday the inquiry could take months. "I do not know whether it is price fixing. I do not know whether it is quantity fixing," he added.

EUROPEAN NEWS DIGEST

Swedish central bank optimism

The upturn in Sweden's debt-burdened economy received a further boost yesterday, when the central bank, the Riksbank, said inflationary pressures had eased in recent months and held out the prospect of lower interest rates.

In a marked change of tone from its earlier reports warning of inflationary risks, the Riksbank said it expected inflation to average between 2.5 per cent and 3 per cent next year, above the target level of 2 per cent but within its 3 per cent upper ceiling.

It said increased confidence in the Social Democratic government's tough budget programme, which is set to stabilise the growth of the state debt this year, and the resulting rise in the value of the krona, contributed to the improved inflation outlook.

If this continued "there would be less need for tightness in interest rate policy," the bank said. The recent strengthening of the krona has led to speculation about when the currency might join the European exchange rate mechanism as a preliminary step to qualifying for European monetary union.

But Mr Urban Rästström, the Riksbank governor, signalled that Sweden was in no hurry to take such a step, repeating his view that the krona remained undervalued. He stressed that the key issue before joining Emu was that the Swedish currency had been stable over time, not that it was part of the ERM.

Hugh Carnegie, Stockholm

BCCI settlement case dropped

Lawyers representing four former employees of the failed Bank of Credit and Commerce International yesterday withdrew their appeal against a global settlement for creditors.

Their decision, which has been welcomed by the liquidators of the bank, helps clear the way for a first dividend to creditors of 20p in the pound by late 1996. However, Luxembourg's Superior Court, which heard the appeal, will not formally respond to the withdrawal until December 20.

All parties are optimistic that the settlement has now cleared the court process. The settlement is based on a \$1.8bn offer from the government of Abu Dhabi, the principal shareholder in BCCI. It is understood that Abu Dhabi will be reluctant to make a payment to the liquidators until the legal situation is finalised.

BCCI collapsed in 1991 with debts of \$10bn amid allegations of widespread fraud. The total number of creditors is still unknown - but various estimates range up to about 250,000 worldwide.

Jim Kelly, London

Call to privatise tractor group

Polish industry Minister Klemens Skierski said the government wanted to privatise the large tractor producer Ursus, where workers staged a warning strike yesterday in the latest sign of the financial crisis at the enterprise.

"We would like to open the door for a strategic investor in Ursus," Mr Skierski said. "We have to solve Ursus' problems for good."

He said that before any sale, Ursus - which is controlled by the industry Ministry - would be transformed into a stock company jointly owned by its creditors, the treasury and employees.

Ursus' 12,000 workers staged a two-hour warning strike, declaring the government's plan to swap the company's debt for shares did not guarantee the enterprise's survival. They also protested against government failure to grant the company a promised preferential loan, which they said would restore its financial liquidity.

But Mr Skierski said the government had done a lot to help Ursus, which was a flagship of Polish industry under the previous communist system. Ursus, which made 14,000 tractors in 1994, cut its production plans to 16,000 units from 20,000 forecast earlier, as banks have refused to extend necessary credits.

Reuters, Warsaw

Azerbaijan poll criticised

Foreign electoral observers in Azerbaijan have voiced "serious doubts as to the fairness" of the country's first parliamentary elections last Sunday.

The joint observation mission from the United Nations and the Organisation for Security and Co-operation in Europe said 60 per cent of individuals and a third of parties that tried to register had been unable to do so, while media coverage of political campaigns was occasionally censored. There were also irregularities in the voting procedure and in vote counting, the joint mission said.

Misdeemeanours were practised both by supporters and opponents of President Haidar Aliyev, said a UN official in Baku. He said: "I don't think it was design from above, but there was not much done to prevent it." The election results are expected within the next days.

Ina Sarikhan, Baku

German shipyard aid cleared

The European Commission has approved the release of aid worth DM156.1m (£110m) to the Volkswagen shipyard in Stralsund, Mecklenburg-Vorpommern, in Germany, it said yesterday. Approval came "in view of the progress of the investments carried out and the expenditure incurred by the yard," the Commission said.

The aid is part of a DM398.7m package cleared by the Commission in 1993 on the yard's privatisation and takeover by a consortium led by Bremer-Vulkan. Remaining aid, worth DM89.1m, could not be approved until the Commission had assessed various conditions, it said.

Reuters, Brussels

Recovery in French output

French industrial production saw a modest recovery in October in most sectors, but not in semi-finished goods, which declined further, according to a survey of business leaders by the Bank of France.

Overall demand improved mostly thanks to orders from abroad, notably from the US and Asian countries. The performance of European markets continued to be mediocre.

Economic activity is likely to remain stable in the months ahead, with progress expected in the capital goods, vehicle and agriculture industries, the survey found.

AFX, Paris

ECONOMIC WATCH

Spain's trade deficit 20% up

Spain's trade gap widened by 20 per cent in the first nine months of the year, compared with the same period of 1994. However, the Economy and Finance Ministry said the deficit figure of Ptas2,234bn (£11.5bn) showed an improvement in the trend over the past few months.

Export growth, less buoyant this year than last, was catching up with the increase in imports and should move slightly ahead by the end of the year, it said. Both exports and imports rose in the nine-month period by just over 18 per cent, with the import rise largely reflecting purchases of intermediate goods rather than consumer products. The shortfall in September was almost 9 per cent lower than in the same month last year, with exports almost 22 per cent up against a 13 per cent growth in imports. A recent Banco Hispano Central study forecast that the 1995 trade deficit would rise to 3.5 per cent of gross domestic product compared with 3.0 per cent in 1994, but said the gap would be offset by a strong year for tourism and a sharp rise in transfers from the EU.

David White, Madrid

Moscow's snub to arms pact upsets west

By Bruce Clark, Diplomatic Correspondent

Western governments have reacted with dismay to Russia's open defiance of a key arms-control agreement which was due to enter full force today, but they are struggling to prevent the treaty from unravelling altogether.

General Pavel Grachev, the Russian defence minister, has this week made official a state of affairs which has been feared by western arms experts for many months: Moscow will not even pretend to be meeting today's deadline for full compliance with the treaty on Conventional Forces in Europe.

The CFE pact, intended to drive the spectre of confrontation as far away from central Europe as possible, is one of the most ambitious exercises in disarmament ever conceived, and it provides for the removal or destruction of up to 50,000 tanks, artillery pieces and armoured vehicles.

But Russia has complained since 1993 that the treaty, designed in 1990, is ill-suited to the post-cold war world.

"This treaty was signed by the leaders of a state [the Soviet Union] which no longer exists," said Gen Grachev, who argued that compliance with the treaty's restrictions on armour in north-western and south-western Russia would "violate our country's system of security" in both regions.

He said Russia was not alone in infringing the treaty: at least seven or eight countries were doing likewise.

A British official, in a reaction typical of most western comment, described the latest Russian pronouncements as a serious but not irreparable blow to the CFE project. "Nato cannot and will not ignore a breach of the treaty which is regrettable and damaging," he said, while adding that Moscow's defiance "should not become the rock against which the whole treaty founders".

Up to now, Nato has argued that Russia must conform with the treaty, then seek revisions at a review conference next May. Mr William Perry, US defence secretary, has conducted elaborate negotiations with Gen Grachev in the hope of finding a formula for saving the treaty without having to resubmit for ratification.

The fact that work on tinkering with the treaty has run into extra time will not doom efforts to save it, but it will be a heavy blow, according to Ms Sarah Wainwright, a US expert on the treaty.

The Nato member which harbours the greatest suspicions about Russia's attitude to CFE is Turkey, which has said it will not be bound by the treaty's provisions unless Russia also conforms. Ankara's reaction to the latest Russian moves was predictably stern. It denounced Moscow's lack of interest in withdrawing equipment from the Caucasus region and said this amounted to a "de facto and de jure" violation of the treaty.

Lafontaine dazzles unhappy delegates

Successor to lacklustre Scharping must find way to reunite battered party, writes Peter Norman

Mr Rudolf Scharping got part of what he wanted. Germany's opposition Social Democratic party needed clarity, he said at the start of the third day of the SPD congress yesterday.

Mr Oskar Lafontaine's convincing victory in the hastily arranged vote for the post of SPD chairman an hour and a half later was a clear demonstration of one thing: that the SPD's activists saw no future for their badly battered party under the leadership of the lacklustre and unlucky Mr Scharping.

But Mr Lafontaine's return to the front ranks of the SPD leaves open many questions about the party's future and its politics in what is shaping up to be a crucial period of change in Germany. The ruling centre-right coalition in Bonn has begun to show the first signs of weakness since its narrow election victory in October 1994 and, with 3.5m unemployed, Germany is facing difficult economic and social problems.

But Mr Lafontaine's return to the front ranks of the SPD leaves open many questions about the party's future and its politics in what is shaping up to be a crucial period of change in Germany. The ruling centre-right coalition in Bonn has begun to show the first signs of weakness since its narrow election victory in October 1994 and, with 3.5m unemployed, Germany is facing difficult economic and social problems.

But Mr Lafontaine's return to the front ranks of the SPD leaves open many questions about the party's future and its politics in what is shaping up to be a crucial period of change in Germany. The ruling centre-right coalition in Bonn has begun to show the first signs of weakness since its narrow election victory in October 1994 and, with 3.5m unemployed, Germany is facing difficult economic and social problems.

But Mr Lafontaine's return to the front ranks of the SPD leaves open many questions about the party's future and its politics in what is shaping up to be a crucial period of change in Germany. The ruling centre-right coalition in Bonn has begun to show the first signs of weakness since its narrow election victory in October 1994 and, with 3.5m unemployed, Germany is facing difficult economic and social problems.

But Mr Lafontaine's return to the front ranks of the SPD leaves open many questions about the party's future and its politics in what is shaping up to be a crucial period of change in Germany. The ruling centre-right coalition in Bonn has begun to show the first signs of weakness since its narrow election victory in October 1994 and, with 3.5m unemployed, Germany is facing difficult economic and social problems.

But Mr Lafontaine's return to the front ranks of the SPD leaves open many questions about the party's future and its politics in what is shaping up to be a crucial period of change in Germany. The ruling centre-right coalition in Bonn has begun to show the first signs of weakness since its narrow election victory in October 1994 and, with 3.5m unemployed, Germany is facing difficult economic and social problems.

But Mr Lafontaine's return to the front ranks of the SPD leaves open many questions about the party's future and its politics in what is shaping up to be a crucial period of change in Germany. The ruling centre-right coalition in Bonn has begun to show the first signs of weakness since its narrow election victory in October 1994 and, with 3.5m unemployed, Germany is facing difficult economic and social problems.

But Mr Lafontaine's return to the front ranks of the SPD leaves open many questions about the party's future and its politics in what is shaping up to be a crucial period of change in Germany. The ruling centre-right coalition in Bonn has begun to show the first signs of weakness since its narrow election victory in October 1994 and, with 3.5m unemployed, Germany is facing difficult economic and social problems.

But Mr Lafontaine's return to the front ranks of the SPD leaves open many questions about the party's future and its politics in what is shaping up to be a crucial period of change in Germany. The ruling centre-right coalition in Bonn has begun to show the first signs of weakness since its narrow election victory in October 1994 and, with 3.5m unemployed, Germany is facing difficult economic and social problems.

But Mr Lafontaine's return to the front ranks of the SPD leaves open many questions about the party's future and its politics in what is shaping up to be a crucial period of change in Germany. The ruling centre-right coalition in Bonn has begun to show the first signs of weakness since its narrow election victory in October 1994 and, with 3.5m unemployed, Germany is facing difficult economic and social problems.

commands the support of only 28 per cent of the German electorate.

There is no doubt that Mr Lafontaine, 52, is a political heavyweight. As premier of Saarland, he is accustomed to handling power. At the congress in Mannheim, he has shown he is a master tactician. He kept a sphinx-like silence for 1½ days as the delegates let loose their frustration and anger at the quarrelling that has brought the party so low. When it was clear that Mr Scharping had failed to win the delegates' full support, Mr Lafontaine dazzled the congress with his impassioned oratory on Wednesday and unleashed enthusiasm in his favour that culminated in yesterday's vote.

Not all Mr Lafontaine's previous election campaigns have been so successful. He was the SPD's candidate for chancellor in the general election of 1990 and led the party to its worst result since 1967, gaining just 33.5 per cent of the vote. A mentally disturbed woman stabbed him in the neck at an election rally, and his usual confidence was shaken.

But he has since bounced back, and many of the worries that he raised in the campaign about the course of German union have come back to haunt the government of Chancellor Helmut Kohl. In particular, his claim that German unity could not be financed without tax increases has proven to be true.

Mr Lafontaine comes from the left of the party and it is his opposition to the deployment of German Tornado fighters over Bosnia in support of a peace settlement in the former Yugoslavia that precipitated his sudden challenge to Mr Scharping.

His rousing speech on Wednesday, declaring that Germany should be a "power for peace" in world affairs, appealed to the pacifist wing of the party. It recalled his earlier opposition to Nato rearmament

and nuclear power during the last SPD government of Chancellor Helmut Schmidt in the early 1980s.

But to declare, as did the government parties in Bonn yesterday, that his election marks a "departure from the middle ground" and a "turn to the left" for the SPD may be to oversimplify matters.

Mr Lafontaine's election was given a qualified welcome by



Scharping (left) congratulates Lafontaine after the vote

ment of German Tornado fighters over Bosnia in support of a peace settlement in the former Yugoslavia that precipitated his sudden challenge to Mr Scharping.

His rousing speech on Wednesday, declaring that Germany should be a "power for peace" in world affairs, appealed to the pacifist wing of the party. It recalled his earlier opposition to Nato rearmament

and nuclear power during the last SPD government of Chancellor Helmut Schmidt in the early 1980s.

But to declare, as did the government parties in Bonn yesterday, that his election marks a "departure from the middle ground" and a "turn to the left" for the SPD may be to oversimplify matters.

Mr Lafontaine's election was given a qualified welcome by

ment of German Tornado fighters over Bosnia in support of a peace settlement in the former Yugoslavia that precipitated his sudden challenge to Mr Scharping.

His rousing speech on Wednesday, declaring that Germany should be a "power for peace" in world affairs, appealed to the pacifist wing of the party. It recalled his earlier opposition to Nato rearmament

and nuclear power during the last SPD government of Chancellor Helmut Schmidt in the early 1980s.

But to declare, as did the government parties in Bonn yesterday, that his election marks a "departure from the middle ground" and a "turn to the left" for the SPD may be to oversimplify matters.

Mr Lafontaine's election was given a qualified welcome by

German commercial TV looks to Hollywood

Networks buy US films to woo young viewers uninterested in local ones, writes Judy Dempsey

Germany's rival commercial television networks, already locked in a battle for market share and advertising revenue, are buying more US film productions to attract the younger generation.

The struggle involves RTL, owned partly by Bertelsmann, the German entertainment and publishing group, and Sat-1 television, owned by Mr Leo Kirch, the media mogul, and the Axel Springer newspaper group, in which Mr Kirch holds a sizeable stake.

It intensified this week when the Kirch group clinched the distribution rights for a package of films from MCA, the US film producer. The package, which includes Schindler's

List, Jurassic Park and ET, cost \$30m, nearly half the price paid by the BBC when it acquired the UK distribution rights.

"We have to stay ahead of the pack. The competition is becoming tougher. And besides, this package is a great investment," said Ms Michaela Niemeyer, a spokeswoman for Kirch.

The purchase of distribution rights followed a recent deal between RTL and Time Warner, one of the biggest film distributors in the US. RTL bought 50 films and about 500 hours of programming over a five-year period for \$20m.

The acquisition of these films reflects the determina-

tion of the two networks to increase their share of Germany's annual DM4.8bn (\$3.4bn) television advertising revenue, one of the biggest markets in Europe. In addition, they are determined to attract the younger generation, which appears to have a minimal interest in German productions.

"If you want the younger audience, you have to get US programmes," said Mr Helmut Thoma, chairman of RTL. "You get high viewing for the German product, but that's not coming from the young people."

RTL, the market leader, has an overall 18.1 per cent share, but a 21.9 per cent share of the

14-29 age group. Sat-1, with an overall market share of 14.5 per cent, has a 13.7 per cent stake of the younger generation.

In addition Pro 7, a latecomer to German commercial television owned by Mr Kirch's son, Thomas, is rapidly climbing. It already enjoys a 16.7 per cent share of the 14-29 age group - its main attraction being US films.

Although under increasing pressure from RTL in terms of market share, the Kirch group reckons it can retain its monopoly on film distribution in Germany - and boost Pro 7's market share.

It already has a big advantage over its rivals in the film library built up by Mr Kirch during the 1950s. It contains 30,000 hours of programming, including 15,000 feature films and 50,000 hours of television programming which it could never match.

And the Kirch group has been able to pick and choose its clients in Germany - mainly its own Sat-1, ZDF, the state television channel which is politically close to Chancellor Helmut Kohl, and Pro 7.

"Kirch has these advantages but we will not give up in trying to maintain our market share," said Mr Thoma. But he wondered what impact the obsession with US productions would have on home-grown ones.

Most in the industry played down this threat. Mr Jean-Claude Leroy, finance director of Sanofi, indicated that commitment to agreements would determine the allocation of charges. "We have stuck to the agreement we reached last year so we do not expect a material impact on profits," he said.

However, smaller companies which have exceeded targets could be hit, possibly accelerating consolidation in the sector.

Although many said the "contribution" was less draconian than measures included in welfare reforms elsewhere, notably in Germany, some reacted with frustration. "This extra burden is unacceptable," said Mr Bernard Helain, president of Bristol Myers Squibb in France. He said the industry already paid annual taxes of about FF3bn, plus a further FF1bn in taxes on publicity costs, compared with research expenditure of FF13bn.

Although drugs prices are generally cheaper in France than in other developed markets, because of a tradition of price controls and subsidies, the country is one of the biggest spenders on pharmaceutical products. This is partly because patients are allowed to visit several doctors and each doctor can prescribe subsidised drugs. An OECD study showed that the consumption of pharmaceuticals per person averaged \$309 in France in 1993, compared with \$181 in the UK and \$275 in Italy.

during the 1950s. It contains 30,000 hours of programming, including 15,000 feature films and 50,000 hours of television programming which it could never match.

And the Kirch group has been able to pick and choose its clients in Germany - mainly its own Sat-1, ZDF, the state television channel which is politically close to Chancellor Helmut Kohl, and Pro 7.

"Kirch has these advantages but we will not give up in trying to maintain our market share," said Mr Thoma. But he wondered what impact the obsession with US productions would have on home-grown ones.

Most in the industry played down this threat. Mr Jean-Claude Leroy, finance director of Sanofi, indicated that commitment to agreements would determine the allocation of charges. "We have stuck to the agreement we reached last year so we do not expect a material impact on profits," he said.

However, smaller companies which have exceeded targets could be hit, possibly accelerating consolidation in the sector.

Although many said the "contribution" was less draconian than measures included in welfare reforms elsewhere, notably in Germany, some reacted with frustration. "This extra burden is unacceptable," said Mr Bernard Helain, president of Bristol Myers Squibb in France. He said the industry already paid annual taxes of about FF3bn, plus a further FF1bn in taxes on publicity costs, compared with research expenditure of FF13bn.

Although drugs prices are generally cheaper in France than in other developed markets, because of a tradition of price controls and subsidies, the country is one of the biggest spenders on pharmaceutical products. This is partly because patients are allowed to visit several doctors and each doctor can prescribe subsidised drugs. An OECD study showed that the consumption of pharmaceuticals per person averaged \$309 in France in 1993, compared with \$181 in the UK and \$275 in Italy.

Although many said the "contribution" was less draconian than measures included in welfare reforms elsewhere, notably in Germany, some reacted with frustration. "This extra burden is unacceptable," said Mr Bernard Helain, president of Bristol Myers Squibb in France. He said the industry already paid annual taxes of about FF3bn, plus a further FF1bn in taxes on publicity costs, compared with research expenditure of FF13bn.

Although drugs prices are generally cheaper in France than in other developed markets, because of a tradition of price controls and subsidies, the country is one of the biggest spenders on pharmaceutical products. This is partly because patients are allowed to visit several doctors and each doctor can prescribe subsidised drugs. An OECD study showed that the consumption of pharmaceuticals per person averaged \$309 in France in 1993, compared with \$181 in the UK and \$275 in Italy.

Although drugs prices are generally cheaper in France than in other developed markets, because of a tradition of price controls and subsidies, the country is one of the biggest spenders on pharmaceutical products. This is partly because patients are allowed to visit several doctors and each doctor can prescribe subsidised drugs. An OECD study showed that the consumption of pharmaceuticals per person averaged \$309 in France in 1993, compared with \$181 in the UK and \$275 in Italy.

THE FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Neilsenhusenplatz 7, 10119 Frankfurt am Main, Germany. Telephone: +49 69 151 550. Fax: +49 69 151 5481. Telex: 310500. Registered in Frankfurt by J. Walter Brandt, Wilhelmstr. 1, 60331 Köln. A. Kemnitz as Geschäftsführer and in London by David C.M. Bell, Chairman, and Alan C. Miller, Deputy Chairman. Shareholders of The Financial Times (Europe) GmbH are: The Financial Times (Europe) Ltd, London and F.T. Germany Advertising Ltd, London. Shareholders of the above mentioned two companies are: The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. GERMANY: Responsible for Advertising: Colin A. Kinnaird. Printer: DVM Druck- und Verlags-GmbH, Altonaer Straße 10, 20097 Hamburg. (011) 4297 0621. Fax: (011) 4297 0629. Printer: S.A. Nour Edouard, 1521 Rue de la Caille, F-91081 Roissy-CDG 1, Editor: Richard Lambert, ISSN 1140-2753. Contribution: 100 Francs. FRANCE: Publishing Director: D. Guad. 168 Rue de Rivoli, F-75004 Paris Cedex 01. Telephone: (01) 4297 0621. Fax: (01) 4297 0629. Printer: S.A. Nour Edouard, 1521 Rue de la Caille, F-91081 Roissy-CDG 1, Editor: Richard Lambert, ISSN 1140-2753. Contribution: 100 Francs. THE FINANCIAL TIMES LIMITED 1995. Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. R

مكتبة الأمل

Poll incentive for Russia's media groups

By John Thornhill in Moscow

Mr Victor Chernomyrdin, Russia's prime minister, yesterday promised the media a range of financial benefits, including substantial tax breaks, raising concerns about the relationship between government and the press in the run-up to next month's parliamentary elections.

At the same time, Mr Chernomyrdin urged the media to behave responsibly in the current election campaign and not to cave in to pressure from any side of the political spectrum. But he requested the editors not to allow "odious candidates" to air their views. "We should not be under the thumb of stupid people," he said.

Some Russian politicians, such as Mr Vladimir Zhirinovskiy, the inflammatory nationalist who leads the Liberal Democratic party of Russia, have already complained that some media outlets are refusing to carry their advertisements.

In a meeting with senior editors, Mr Chernomyrdin said a new law would come into effect at the beginning of next year exempting the media from value added tax and giving them the same financial privileges as cultural institutions.

"Forms of media ownership are not the issue for the government. The main thing is that the media should have enough financing to develop," he said.

By Caroline Southey in Strasbourg

The European Parliament is expected to vote in favour of a customs union with Turkey next month, after a change of heart by a majority of Socialist MEPs who had linked approval of the accord to Turkish political reform.

Barring last-minute hitches, the parliament is expected to give its assent on December 13, removing the last obstacle to the customs union planned for next year under which tariffs between Turkey and the EU will be harmonised.

But the Socialist group, the largest bloc in the parliament, plans to maintain pressure on Turkey until the last possible moment. It still insists that ratification of the accord remains conditional on the release of four Turkish MPs and enforcement of constitutional reforms. It will not formally agree its position until days before the vote.

The European People's party, the second largest bloc, this week backed a vote in December, a sign it felt confident of a positive outcome.

A vote in favour will come as a huge relief to EU member states, which feared that a veto or a decision to postpone the vote would have a negative effect on the outcome of Turkish elections next month and would undermine the EU's strategy to anchor Turkey in western Europe.

The decision is expected to boost the electoral chances of Mrs Tansu Ciller, Turkey's prime minister, in the polls on December 24. Mrs Ciller has made foreign policy a central theme in her election campaign, warning earlier this month that the European parliament's rejection of the accord would give the upper hand to Islamic fundamentalists in Turkey.

The parliament's tough line on the customs union has softened in recent days under political pressure on MEPs. EU leaders, including Mr Felipe Gonzalez, Spain's Socialist prime minister, and top Turkish and American officials, have been working hard to ensure a vote is taken in December and that the accord is approved.

Ms Pauline Green, leader of the Socialist group and the largest political bloc in the parliament, complained that the lobbying of MEPs by American and Turkish officials had been "excessive and counter-productive".

A number of Socialist MEPs, notably from the UK and Greece, still oppose a vote on the accord in December. They remain concerned over Turkey's recent decision to uphold 15-year sentences for four MPs found guilty of aiding Kurdish guerrillas.

not just survive," the prime minister said.

The government's move highlighted sensitivities about the possible conflicts of interest that confront Mr Chernomyrdin in his dual position as head of government and leader of the moderate Our Home is Russia electoral bloc, which is contesting the December 17 elections.

Some of Our Home is Russia's campaign strategists have recently argued that if the movement is to be attacked by its opponents as the "party of power" then it should act like it and exploit some of the benefits of office.

In recent weeks, Mr Chernomyrdin has announced a series of more populist measures, promising to raise social payments, help compensate those who lost money in fraudulent investment scams and widen exemptions for army conscription.

But Our Home is Russia has been struggling to attract popular support and has drawn fierce criticism from the communists, who lead in most pre-electoral polls.

Russia's Constitutional Court, meanwhile, is still considering the legality of the country's electoral laws and its ruling could yet lead to the poll being postponed.

However, Mr Chernomyrdin said, yesterday that no-one should be allowed to delay the elections.

Polish bishops intervene over poll

By Christopher Bobinski in Warsaw

Poland's Catholic bishops, appalled at the prospect that the former communist, Mr Alexander Kwasniewski, might win the final round of the country's presidential election on Sunday, have swung their support behind President Lech Walesa.

The incumbent is currently running neck-and-neck with his challenger in the latest polls.

Scores of bishops have written pastoral letters to be read at Mass on Sunday as people go to vote. Bishop Roman Andrzejewski has said in a missive to be read in rural parishes that a vote for Mr Walesa's rival "would give full power to the heirs of the old PZPR (communist party) ideology and threatens the limitation of our independence as happened between 1945 and 1989".

Cardinal Jozef Glemp, the primate of Poland, has ingeniously told parish priests in his Warsaw diocese not to politicise sermons this Sunday. But he has asked them to say

masses on Saturday for "the elections, for the fatherland and for President Walesa". He recently left listeners to Radio Jozef, a local church radio station, with no doubt about his sympathies by saying that on Sunday "we will be choosing between an atheistic system and one which recognises the existence of God".

Yesterday Radio Jozef spent most of the morning asking

listeners to call in and comment on the proposition that "a Christian and a Catholic cannot vote for Mr Kwasniewski", a theme bishops



Election rivals: Mr Alexander Kwasniewski (left) shaking hands with President Lech Walesa on Wednesday evening after their final live televised debate of the presidential campaign.

have pursued in their pastoral letters.

In Przemyśl in the south-east, Archbishop Jozef Michalik has written that a vote for Mr Kwasniewski, who has said that he would not oppose a liberalisation of Poland's strict anti-abortion laws, "burdens the conscience of the voter with complicity in an act of murder".

Abortion is one of the issues which is worrying the church most as the election of Mr Kwasniewski could lead to liberalisation of the law. The bishops are also furious that

the Left Democratic Alliance (SLD), Mr Kwasniewski's party in the coalition government, has been holding up ratification of the concordat, a treaty signed in 1983 between Poland and the Vatican. The agreement regulates the Catholic Church's status in the country.

How much this agitation will help Mr Walesa is another matter.

Around 65 per cent of adult Poles attend church on Sundays but more than a third have told pollsters they will vote for Mr Kwasniewski.

Carignon guilty of corruption

Ex-minister is jailed in France

By Andrew Jack in Paris

Mr Alain Carignon, the former mayor of Grenoble, was yesterday sentenced by a Lyons court to five years' imprisonment for corruption and interfering with witnesses.

Judges in the criminal court also fined Mr Carignon FF400,000 (\$80,580), banned him from public office for five years and reprimanded him for "committing the most serious act possible for an elected official". Two years of his five-year sentence were suspended.

Mr Carignon - whose lawyers said he would appeal - was minister of communications in the government of France's previous prime minister, Mr Edouard Balladur, until he was forced to resign after being placed under formal investigation by magistrates last year. His case was one of the first in a series of high-level corruption investigations involving French business and politics to grab national attention.

It was also notable because Mr Carignon spent almost seven months in pre-trial detention, leaving the city of Grenoble without its mayor in the run-up to municipal elections in June. The so-called Dauphiné News scandal centred around accusations that Mr Carignon had received about FF20m in cash or kind in exchange for granting the water contract for Grenoble to Lyonnaise des Eaux and a local partner in 1989.

The Lyons court yesterday sentenced Mr Jean-Louis Dutaret, his friend and former adviser, to four years' imprisonment, with two suspended, and imposed a FF400,000 fine for complicity to corruption.

Mr Marc-Michel Merlin, a Lyons-based businessman, received a FF1m fine and four years' imprisonment with three suspended. Mr Jean-Jacques Frompuy, an executive for Lyonnaise des Eaux at the time of the award of the contract, received a four-year suspended sentence and a FF400,000 fine. Mr Frédéric Mougeolle, former head of the Dauphiné News group, which supported Mr Carignon and was financially aided as part of the scandal, received an 18-month suspended sentence and a FF700,000 fine. Three other people also received more minor sentences.

THE BANK IN THE HEART OF EUROPE

RIGHT IN THE CAPITAL OF THE CZECH REPUBLIC



A View of Prague in the 17th Century

IN A NEW MARKET YOU ALWAYS NEED A TRUSTWORTHY GUIDE. IN THE CZECH REPUBLIC KOMERČNÍ BANKA IS THAT GUIDE. THANKS TO ITS NATIONWIDE NETWORK OF OVER THREE HUNDRED BRANCHES KB PROVIDES YOU WITH FIRST CLASS INFORMATION ON LOCAL INDUSTRY. AS THE LARGEST UNIVERSAL BANK IN THE CZECH REPUBLIC KB OFFERS ITS FOREIGN CORPORATE, INSTITUTIONAL AND PRIVATE CLIENTS A WIDE RANGE OF BANKING SERVICES. KB WILL HELP YOU TO REACH YOUR SPECIFIC OBJECTIVES THROUGHOUT THE CZECH REPUBLIC.



KOMERČNÍ BANKA a.s.



KOMERČNÍ BANKA, A.S. NA PRÁKOPCE 33, 114 07 PRAHA 1, CZECH REPUBLIC
TEL.: ++42 (2) 2402 1111 FAX: ++42 (2) 2424 3020, ++42 (2) 2424 3065 TELEX: 121 831 SWIFT: KOMB CZ PP
35, MOORGATE LONDON EC2R 6BT, TEL.: ++44 (171) 588 71 25 FAX: ++44 (171) 588 71 20
FUCHKA STREET 12/14, 123056 MOSCOW, TEL.: ++7 (095) 956 31 69 FAX: ++7 (095) 956 31 70
WESTENDSTRASSE 21, 60325 FRANKFURT AM MAIN, TEL.: ++49 (69) 74 09 70 FAX: ++49 (69) 74 09 90

NEWS: INTERNATIONAL

South Africa faces squeeze on public spending

By Roger Matthews
in Johannesburg

The South African government, which has won international approval for its commitment to fiscal discipline, is being forced to look for deep cuts in public spending as a result of the failure to meet this year's budget targets.

Mr Chris Liebenberg, minister of finance, said recently the government would not be able to keep the budget deficit to the 5.8 per cent of gross domestic product target announced in March. The deficit is likely to be at least 6 per cent of GDP, and there are fears it could be larger if revenue projections are not met. Mr Estian Calitz, director general of the finance ministry, confirmed at a conference in Stellenbosch this week that there would be "some slippage" in the budget target, but would not be more specific.

The main reason is said to be unexpected demands from provincial governments and, particularly, the former homelands.

The current budget was drawn up on the assumption that the previous year would show a 6.4 per cent deficit, but due to underspending, particularly on the Reconstruction and Development Programme (RDP), the actual outcome was 5.7 per cent. So this year's projected 6 per cent, or more, represents a significant worsening of the fiscal gap, instead of the promised improvement. Servicing official debt already consumes about 18 per cent of revenues, and reducing it is one of the government's priorities.

Evidence of the government's concern that its reputation for fiscal prudence

might be at stake came on Wednesday when the cabinet agreed to set up a special unit in the ministry of finance to find new ways of cutting spending.

The unit will look particularly at identifying cash savings on government spending agencies that are not part of the normal budget cycle, and do not have an effect on the politically important RDP which is designed to provide and improve basic services for the most deprived members of the community.

To offset the possible damage to its fiscal credibility, the government is preparing to announce a far more ambitious reduction in spending for the budget due in March.

Microphones inadvertently left on during a private session of the parliamentary finance committee revealed that officials in the ministry of finance were suggesting that the new deficit target could be as low as 5 per cent of GDP. Every ministry would be expected to bear some of the cuts, except water and the RDP.

However, the officials still forecast a 12 per cent increase in government spending, about 2 per cent in real terms, which they hope will be offset by a sharper rise in revenue receipts. A 2 per cent real increase is believed to be substantially less than the 5 per cent increase sought by most ministries.

In addition the RDP is belatedly getting into its stride and in the next financial year can be expected to take up its full budget allocation.

The ministry of finance said later that the figures given to the parliamentary committee were not final "and could change drastically" during the next four months.



Yigal Amir shows police how he killed Israeli premier Yitzhak Rabin in a reconstruction in Tel Aviv yesterday of the assassination. Angry onlookers shouted abuse at the heavily guarded killer, who wore a flak jacket

Algeria votes with tight lips and even tighter security

Roula Khalaf visits polling booths in troubled presidential election

At a school in Saoula, a troubled Islamic stronghold 14km out of Algiers, men and women queued yesterday outside separate offices to cast their votes in Algeria's first round of presidential elections. With a dozen armed soldiers around the school, the women, most of them covered from head to toe, stood silently.

Saoula is considered the home town of Mr Djamel Zitouni, thought to be the leader of the extremist Armed Islamic Group (GIA). Armed men used to roam freely here. On this day of the election, the town was guarded by a way out of a four-year crisis that has claimed 40,000 lives, tanks guarded the entrance to the town and young male drivers were being searched.

By midday, government officials brought from out of town to organise the vote said about 50 per cent of people registered to vote at the school had done so. Most would not say who they voted for, nor why they voted.

Most Algerians appear to have heeded calls to cast their ballots, defying the GIA's threats and the appeals by the outlawed Islamic Salvation Front (FIS) and other opposition parties to boycott a poll they consider a sham. By late in the day the government said 65.5 per cent of the 18m eligible voters had voted.

Some went to polling stations driven by a rumour that a stamped voting card may be a requirement to obtain personal documents, such as a passport. Others, tired of being caught in the violence pitting government forces against Islamic militants since 1992, because they hoped the election would help bring an end to their suffering. An Algiers school administrator said he voted for President Liamine Zeroual, the incumbent and favourite to win in this election for a five-year term. "We know him, we think he can end the violence."

In a polling station in Bachdjarrab, a poor neighbourhood on the outskirts of Algiers where a majority voted for the FIS in the first round of legislative elections in 1991, later cancelled by the government, officials were expecting a 80 per cent turnout. "There are several rumours going around," said one of the organisers. One of them is that the GIA is telling people to vote for Nahmah. Mr Mahfoud Nahmah is a moderate Islamist and one of three candidates challenging Mr Zeroual. Mr Nahmah is despised by the leadership of the FIS but is expected to draw on some of its religious vote.

The other candidates are Mr Said Saadi an anti-Islamist, and Mr Noureddine Boukrouh, a businessman. A candidate needs to secure more than 50 per cent of the vote to become president on the first round.

A big turnout is crucial to the government. In addition to lending legitimacy to the regime's policies of crushing Islamic militants who took up arms in 1992, the election is intended to undermine the FIS and prove that the Algerian

political scene has evolved in the last four years.

To deter extremists, the government yesterday turned Algiers and its surrounding areas into a fortress. Traffic was thin but interrupted virtually every kilometre by an army or police checkpoint.

At Um Al Masakin school in a middle class neighbourhood in Algiers, a 30-year-old teacher of Arabic, who had just cast her vote for Mr Zeroual, echoed a view often heard around Algiers. "He represents the politics of the revolution, the pride of being Algerian," she said. "Zeroual is strong and he was here when everyone else was afraid to be."

As the government has promised that the election would be free and fair, candidates were invited to send representatives to every voting office. In some voting bureaux, however, only people working for Mr Zeroual were present. "We don't have enough manpower," explained a representative of Mr Saadi. "And some people are afraid to do this."

Clinton ready to tighten Iran stranglehold

By Afshin Molavi and
Bruce Clark in Washington

The US administration, under pressure from an angry Congress, is preparing to intensify its boycott of Iran by taking action against non-American companies which help Tehran's oil and gas business.

A new willingness by the administration to move towards a "secondary boycott" emerged from recent Congressional hearings at which US experts on Iran have painted an even blacker picture of the Tehran regime's military machine and subversive activity.

Mr Michael Eisenstadt of the Washington Institute for Near East Policy, said Iran "can probably deploy biological weapons" of a kind which the US was powerless to counter. It was also alleged that Chinese companies were, perhaps unwittingly, helping Iran develop chemical weapons.

This testimony, as well as Iran's opposition to the Middle East process, and its gloating reaction to the assassination of Israel's Prime Minister Yitzhak Rabin, has helped to harden Congressional sentiment. A further twist was added by the suggestion, aired by the US ambassador to Riyadh, of an Iranian hand in this week's bomb attack against Americans in Saudi Arabia.

Until now, President Bill Clinton has resisted the idea of compounding the US boycott of Iran with secondary action which could lead to bitter disputes with western Europe, and perhaps challenge in the international courts.

But with bills calling for a secondary boycott now making their way through both the Senate and the House of Representatives, administration officials are promising to meet Congress at least half-way.

One of the aims is to dissuade foreign companies from bidding for up to \$7bn worth of oil and gas projects for which the Tehran government is inviting bids by the end of the year. The tender is itself a

response to a severe hard-currency shortage which existing US measures have brought about; and Iran's critics are convinced that now is that time to tighten the screw.

Mr Clinton's action so far against Iran - including the ban imposed in May on Iranian oil purchases by US companies - has been prompted in part by demands from Congress for even tougher steps.

The most extreme demand he faces, from the House Speaker, Mr Newt Gingrich, is for the addition of \$18m to the intelligence budget with the aim of destabilising the regime through covert measures.

US officials have ruled out making any explicit commitment to working for the overthrow of the Tehran government, so the best hope they have of compromising with Congress is to accept, at least in part, the bills sponsored by Senator Alfonse d'Amato and Representative Benjamin Gilman.

The d'Amato bill would exclude companies doing oil and gas business with Iran from US government procurement; refuse export licences to their US subsidiaries; and ban US visas to their executives. Discretionary measures would include a ban on imports from offending companies; a prohibition of export assistance and loans from US banks; and a review of mergers and takeovers by the offending companies in the US.

The Gilman bill is similar, without the travel ban on executives, and with tougher language on the denial of export credits.

Rather than attempt to block these bills, the President is expected to press for maximum discretion in applying these sanctions. His room for manoeuvre could be narrow, given that punitive action against non-US companies is opposed by some US business lobbies, as well as Washington's allies.

Aides to Senator d'Amato are insisting, however, that they will not be fobbed off by half-measures.

BUSINESSES FOR SALE

Denne Developments Limited ("DDL")

The Joint Administrative Receivers of Denne Developments Limited offer for sale an Innovative Technology Company established in 1990.

- Products developed include the 3-Axis and 6-Axis motion base under the trade name of Pem RAM.
- These are general purpose synergistic motion bases for use in single, dual and capsule seat simulators in "open screen" motion platforms.
- These lightweight designs have a minimum number of moving parts and use the patented Pem RAM, airsprung electromagnetic ram technology, which eliminates hydraulics.
- For further information, please contact: M D Rollings, Ernst & Young, Wessex House, 19 Threefield Lane, Southampton SO14 3QB. Telephone: 01703 230230.

ERNST & YOUNG

Authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

MORTIMERS FRUIT SHOPS LTD

(In Administrative Receivership)

- Freehold Head Office and Distribution Site
- 7 acres of market garden
- 8 Leasehold shops in Wiltshire, Hampshire & Gloucestershire
- Turnover £6m + pa

Further details from Graham Down & Richard Long

Joint Administrative Receivers
Begbie Norton, 27 Queen Square,
Bristol BS1 4ND
Tel: 0117 925 3269
Fax: 0117 925 3265

LIQUIDATIONS AND RECEIVERSHIPS

Every week company that has gone into liquidation or receivership what they did and who the liquidator or receiver is.

Tel 01652 680889 or Fax 01652 680867
For further details.

LEGAL NOTICES

NOTICE

L A Tyer & Company Limited
(Registered Number 147608)

On 17 November 1992, the Society of Lloyd's crystallised its charge over the Insurance Transaction Assets of L A Tyer & Company Limited and I, Raymond Thomas Turner FCA, a Licensed Insolvency Practitioner and Partner in Neville Russell, was appointed by the Society of Lloyd's as Receiver of these Assets.

Any party who considers that it is owed insurance monies by L A Tyer & Company Limited, who has not already notified me, is required to notify me with details on or before Friday 29 December 1995. Failure to make such notification may result in exclusion from any distribution to insurance creditors.

Please write to:

Raymond T Turner FCA

NEVILLE RUSSELL
Chartered Accountants

246 Bishopsgate, London EC2M 4PB

If you have any queries please contact Mr S. Dolphin
Tel: 0245 287162 or Fax: 0245 344387
Neville Russell is a member of Nucleo International, a worldwide network of independent accounting firms

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
COMPANIES COURT

No. 006178 of 1995

IN THE MATTER OF PROVIDENT MUTUAL LIFE ASSURANCE ASSOCIATION
— and —
IN THE MATTER OF GENERAL ACCIDENT LINKED LIFE ASSURANCE LIMITED

IN THE MATTER OF THE INSURANCE COMPANIES ACT 1982

NOTICE IS HEREBY GIVEN that a Petition (the "Petition") was on the 4th October, 1995 presented to Her Majesty's High Court of Justice by the above-named Provident Mutual Life Assurance Association ("Provident Mutual") for the sanction of the Court under Part I of Schedule 2C to the Insurance Companies Act 1982 (the "Act") to a Scheme (the "Scheme") providing for the transfer to General Accident Linked Life Assurance Limited ("GA Linked Life") of the whole of the long term business (as defined by Section 1(1) of the said Act) of Provident Mutual and for orders making ancillary provisions in connection with the said transfer under paragraph 5 of Schedule 2C to the Act.

Copies of the said Petition (containing the Scheme) and a Report by an Independent Actuary pursuant to paragraph 2 of Schedule 2C to the Act may be inspected at each of the offices specified in the Schedule hereto during normal business hours for a period of 21 days from the publication of this notice.

The Petition is directed to be heard before the Judge at the Royal Courts of Justice, Strand, London WC2A 2LL on the 20th December, 1995. Any person (including any employee of Provident Mutual or GA Linked Life) who claims that he or she would be adversely affected by the Scheme may appear at the time of the said hearing in person or by Counsel. Any person who intends to so appear, and any policyholder of Provident Mutual or GA Linked Life who dissents from the Scheme but does not intend to so appear, should give not less than two clear days' prior notice in writing of such intention or dissent and of the reasons therefor to the Solicitors named below.

Copies of the documents referred to above will be furnished by such Solicitors to any person requiring them prior to the making of an Order sanctioning the Scheme on payment of £11.40 (being a charge of 10p for each page).

Dated this 16th November, 1995
HERBERT SMITH, Exchange House, Primecor Street, London EC2A 2HS, Ref: 146/350 Solicitors for Provident Mutual

THE SCHEDULE

HEAD OFFICE 25-31 Moorgate, London EC2A 4BB	MAIDSTONE 6-8 Albion Place, Sittingbourne Road, Maidstone ME14 5DY
REGISTERED OFFICE BELFAST Sofex House, 17-25 College Square, East Belfast BT1 6DE	MANCHESTER Suite 16, Manchester International Office Centre, Soyl Road, Wythenshawe, Manchester M22 5WB
BIRMINGHAM Lyndon House, Hagley Road, Birmingham B16 8PE Suite 3, 3rd Floor, Citadel, 190 Corporation Street, Birmingham B4 6QD	NEWCASTLE 2nd Floor, Keldrum House, 1-19 Mosley Street, Newcastle Upon Tyne NE1 1YE
BRIGHTON 36 Frederick Place, Brighton BN1 4AE	NORTHAMPTON 29 St. Katherine's Street, Northampton NN1 2JZ
BRISTOL 1-4 Broad Square, Bristol BS2 8RR	NORWICH Wendage House, 14-18 Wendage, Norwich NR1 3LR
CROYDON Lansdowne House, 17 Lansdowne Road, Croydon CR9 2BX	NOTTINGHAM 4-8 Regent Street, Nottingham NG1 5BQ
GLASGOW Unit 1, Buchanan Court, Buchanan Business Park, Cambusnash Road, Serpentine, Glasgow G3 6HX	READING St. Giles House, 25 King's Road, Reading RG1 3AR
HARROW Joseph's Walk, Harrow Walk, Park Lane, Leeds LS3 1AB	ROMFORD York House, 50 Western Road, Romford RM1 3LP
LEEDS 30 Park Place, Leeds LS1 2SP	SITTINGBOURNE 9-9 Station Street, Sittingbourne ME10 3DU
LONDON City Garden House, 18 Finsbury Circus, London EC2M 7LX	SOUTHAMPTON Governor House, Cumberland Place, Southampton SO1 2BD
LONDON West End Victoria Station House, 191 Victoria Street, London SW1E 5NE	STEVENAGE Stevenson House, 142 High Street, Stevenage, Herts SG1 4DB
	YORK Offices of GA Linked Life Group companies 2 Rousier Street, York YO1 1HR
	PERTH Pithaville, Perth, Scotland PH2 0NH
	CARDIFF General Buildings, 51-53 Newport Road, Cardiff CF1 1TQ
	SWANSEA General Buildings, 163 St. Helen's Road, Swansea SA1 4DJ

BUSINESSES WANTED

Manufacturer Wanted
Seeking mfg. to market & build
under US patent license,
"Kar-Kool", uses no freon or
gasoline. Keep vehicle cool
while parked & in transit.
low tooling costs.
USD \$10K, Non-exclusive
Call USA 602-235-2218

BUSINESSES FOR SALE

Appear in the Financial Times on Tuesdays,
Fridays and Saturdays.

For further information or to advertise
in this section
please contact Lesley Sumner

Tel 0171 873 3308
Fax: 0171 873 3064

Laboratory Supply

Established, profitable Laboratory Supply Company, having its own successful products, available for sale (excluding property) owing to directors' retirement. Turnover £171.4k, operating profit £51.6k currently achieved with input of one day per week. Would suit similar Company wishing to develop the business.

Write to: Box 84107, Financial Times, One Southwark Bridge, London SE1 9EL

CONTRACTS & TENDERS

TENDER NO RT 9055 SF: THE SERVICES OF LEGAL, FINANCIAL, COMMERCIAL AND ECONOMIC ADVISERS TO GOVERNMENT ARE REQUIRED ON MATTERS PERTAINING TO THE RESTRUCTURING OF STATE ASSETS

Closing time of tender: 11:00 on 11 December 1995

Tender documents are obtainable from and completed tenders should be handed in at: The Office of the State Tender Board, WVJ Centre, 122 Paul Kruger Street, Pretoria. Tel no: (012) 324 1590 x 2090.

Departmental contact for technical information: Prof S R Shabanele, Tel no: (012) 342 7111.

The law of the Republic of South Africa shall govern the contract to be concluded and therefore a domiciliary of an award shall be chosen in the Republic.

كندا والشرق

Piqued Gingrich forced budget veto

By Jurek Martin, US Editor,
in Washington

Slow progress in Congress towards another budgetary showdown with President Bill Clinton took second place yesterday to reactions to the extraordinary admission by Congressman Newt Gingrich, the Speaker, of his motives in forcing the partial government shutdown.

Mr Gingrich confirmed that he had toughened legislation temporarily funding the government, thus inviting a presidential veto, because he felt slighted by the president on the flight last week from the funeral of Mr Yitzhak Rabin, the slain Israeli premier.

The Speaker and his supporters had previously hinted at this motive. Mr Gingrich objected not only to the fact that no budget negotiations

had taken place on Air Force One, but also - saying it might sound "petty" but was "human" - to being seated in the rear of the aircraft. He was also unhappy with being asked to exit through the back door rather than the front and to the lack of respect shown on board to his wife.

His confessions, in a typically free-wheeling press breakfast, were received like manna from heaven by the White House and Democrats in Congress, and with much derision in the media.

Yesterday, the third day of the partial government shutdown, Republican leaders in the House were forced to rule out of order a blow-up of a New York Daily News headline paraded around the floor by Democrats. It ran, in part: "Cry Baby: Newt's Tantrum".

Mr Leon Panetta, White

House chief of staff, described Mr Gingrich's remarks as "bizarre and outrageous". He said he had spoken to both the Speaker and Senator Bob Dole, the majority leader, on the flight and neither had offered to go and cut a budget deal.

At the very least, the Speaker's confessions amount to a tactical error in the public relations war with the White House. They may also place more strains on his relationship with Mr Dole, who is trying hard to appear serious and statesmanlike in his efforts to craft a budget compromise.

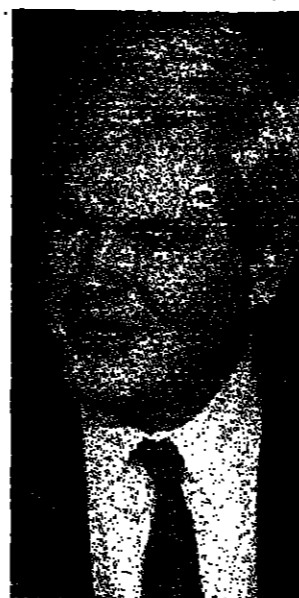
That looked no more likely following House passage by a surprisingly wide 77-151 margin of another bill keeping the government funded until December 5. The president promptly said he would veto it.

Although stripped of the provision increasing Medicare pre-

miums that he cited in his first veto, the latest bill stipulates that the president and Congress commit themselves to balancing the budget in seven years and to do so using the more pessimistic projections of the Congressional Budget Office, which imply deeper cuts in social programmes.

Republican concessions were evident in other appropriations bills. The clause limiting lobbying by liberal groups was dropped from the treasury bill and Republican environmentalists were close to removing from the interior department bill an amendment opening up Alaska public lands to more logging. But the foreign aid bill was still in stalemate following Senate rejection of anti-abortion language favoured by the House.

No time to quit budget barricades, Page 5



Gingrich: tactical error

Peronists resist 'blank cheque' on spending cuts

By David Pilling
in Buenos Aires

Congressmen from Argentina's governing Peronist party are resisting pressure to grant President Carlos Menem emergency powers aimed at squeezing fresh spending cuts from the state bureaucracy.

Mr Menem, seeking to allay investor fears that budgetary targets for 1996 are unrealistic, wants discretionary authority to scrap or merge overlapping state bodies, to alter tax levels, and to push through privatisation without consulting Congress.

Mr Jorge Matzkin, head of the Peronist block of deputies, said Congress was not prepared to "issue a blank cheque". Last year congressmen resisted an attempt to grant Mr Domingo Cavallo, economy minister, equally sweeping powers.

Many congressmen suspect Mr Cavallo, whose political

influence over Congress has waned since several bruising clashes, lies behind the new measure.

However, Mr Eduardo Bauzá, cabinet chief, yesterday denied that Peronists were squaring up to oppose the presidential initiative, saying congressmen from the party had agreed in principle to back the measure.

The 1996 budget is calculated on the basis of 5 per cent growth, a target considered grossly over-optimistic by most private-sector economists given few signs of Argentina shaking off the recession that has dogged it for most of the year.

In an interview with La Nación, the daily newspaper, Mr Ricardo Gutiérrez, finance secretary, said the second phase of state reform sought by Mr Menem would cut the costs of state bureaucracy by at least \$500m excluding salaries. Total savings could be as much as \$1.5bn.

Mr Raul Buonhomo, political analyst at ING Barings, welcomed the package and said Mr Menem "seems to have regained the political initiative after several docile months". However, he added the cuts did not go far enough, given that government tax revenues for 1996 could fall short by up to \$3bn.

Cuts, expected to involve dozens of state bodies, would affect the jobs of up to 20,000 state employees, a controversial move given already record levels of unemployment. The government has said it will pay for the retraining of sacked workers.

"In no way can the new state reforms be regarded as a fresh measure to reduce employment, just the opposite," said Mr Cavallo. "This is not a recessionary measure... What we want is to speed up the return to vigorous growth, which will create the greatest number of jobs."

Poor caught in budget row crossfire

Six years ago Ms Jill Dotson of Silver Spring, Maryland, was a homeless crack addict. Now, at 38, she has kicked the habit, works full-time for a charity, and raises her four sons.

"I have walked a long road," she said of her climb back to solvency from the mean streets of Washington, DC. Her partner on the journey is government, which subsidises her housing - a two bedroom apartment - food, and child-care.

Ms Dotson earns \$19,250 a year as a co-ordinator for a non-profit organisation which feeds and provides medical care to the poor. In Silver Spring, just outside Washington, this is just barely a living wage on which to support four children. The official US poverty line is \$15,141 for a family of four.

Ms Dotson gets an additional \$1,600 a year through the Earned Income Tax Credit, a scheme supported in the past by both Republicans and Democrats to make work more attractive than welfare and to offset regressive pension and sales taxes. Ms Dotson would work anyway, she says, but the tax credit enables her to buy clothes for her children and catch up on some unpaid bills.

The EITC was launched by President Richard Nixon. It was then expanded by Presidents Ronald Reagan and George Bush. But like other programmes for the poor, the Earned Income Tax Credit is being targeted for reduction by the budget-balancing Republican Congress.

Last weekend, as part of the budget reconciliation bill, which President Bill Clinton is expected to veto, a House-Sen-

ate conference committee agreed to slash \$33bn from the programme over the next seven years.

At the same time the committee cut taxes for corporations and small business, the middle class and wealthy. It cut capital gains tax rates and gave a \$500 tax credit for families earning up to \$10,000 a year.

Poor working families will also benefit from the \$500 a year tax credit, but, according to the Center on Budget and Policy Priorities, an advocacy group for the poor, half the families getting less than

\$30,000 a year would lose more from the EITC cuts than they would gain from the new tax credit.

Although Ms Dotson is typical of EITC recipients she is not the whole story. The tax credit has been the subject of widespread fraud and abuse. Because there is no gross income ceiling, families earning more than \$30,000 a year - more than 15 per cent of the projected beneficiaries - have

been able to reduce their taxable income to qualify for the credit.

However, the Treasury has been gradually improving enforcement and limiting the scope of the EITC. Advocates for the poor say only about 5 per cent of the reduction agreed by the House-Senate committee is intended to address error or fraud.

They say politicians have been nurturing hostility toward the poor for years, a tactic made all the more appealing by the fact that the middle class is increasingly hard-pressed. They say com-

ments by Senator Phil Gramm, a Republican presidential candidate, are typical. He likes to urge those who have been "riding in the wagon on welfare to get out of the wagon and help the rest of us pull".

At the same time Mr Clinton has not pushed hard for poverty programmes.

Three years ago he convinced Congress to raise EITC payments and make it more widely available. But this was

are gradually scaled down and eliminated.

The phase-out procedure has been criticised as a work disincentive. For example, a family with taxable income between \$11,630 and \$17,000 loses about half to two-thirds of each additional dollar earned from working more hours. Supporters of the EITC say any type of assistance, even a bed at a city shelter, can be counted as a work disincentive.

For 1996, 20m families - 16m with children - were expected to receive the credits at a cost of \$26bn. Sixty per cent was to go to families earning \$20,000 or less.

Republicans have been able to make steep cuts in funding for the poor, pass on some funds to the states as block grants and claim that the poor will be better served by smaller, more efficient bureaucracies. This means many, like Ms Dotson, will face not only a smaller tax credit, but a cut-off of food stamps and lower child-care and rent subsidies.

Mr Clinton has said he will fight for retention of the tax credit. However, unlike education and healthcare, his other priorities, the EITC is not a middle-class programme, and the poor are notorious for failing to turn up to vote.

Nancy Dunne on congressional plans to slash the Earned Income Tax Credit scheme

ate conference committee

been able to reduce their

a plank of welfare reform which would make work more desirable. Mr Clinton also wants a welfare reform which would provide childcare, job training and education but would limit the time on the dole.

Under the current EITC, taxpayers with one child receive a \$2,156 payment on taxable income between \$6,340 and \$11,630. For taxpayers with two or more children, the maximum credit for 1996 will be \$3,560 for those with taxable incomes of \$9,910-\$11,630.

After the maximum income threshold is reached, payments

By Christopher Pirkles
in Los Angeles

California's criminal justice system is rapidly approaching breaking point because of heavy burdens imposed by the state's trend-setting "three strikes and you're out" legislation.

Laws enacted 12 months ago after an overwhelming referendum vote in favour, which force courts to jail three-time felony offenders for 25 years to life, have cost Los Angeles County alone an extra \$100m, and increased pressures on an already over-crowded prison system.

Delays in hearings of family and other civil cases have increased as administrators and judges have kept up "by robbing Peter to pay Paul", according to a report commissioned by the LA County government. "There is strong evidence... that we are quickly reaching the point of 'break-

ing' the system," the paper concluded.

Since enactment of the laws last year, the high-security population in county jails has risen from 36 per cent to 62 per cent of the total. Because of the new legislation's stipulation that three-strike felons must be held in jail while awaiting trial, offenders serving sentences for lesser crimes are being released early to make room.

Prisoners sentenced to a year behind bars are now typically being released after 10 weeks.

Other studies in less densely populated and less crime-ridden parts of California show similar trends. In San Mateo County, for example, only 13 per cent of court resources are now committed to family law, even though these cases comprise 45 per cent of the system's workload.

The reports, the first formal assessments of California's controversial but widely copied

three-strikes legislation, tend to bear out early criticisms of a rapidly rising burden on already strained budgets and court systems.

According to the LA County study, the law will cost an extra \$10m next year. However, popular opinion still appears to be behind the legislation despite some early aberrations - a man was sentenced to 25 years for a robbery involving a slice of pizza - and an allegedly skewed impact on the black community.

Black leaders have complained, for example, of milder sentencing standards for people handling powder cocaine - a drug popular among white middle and upper classes - than for those dealing in crack. Latest data show that in Los Angeles, where African Americans make up less than 10 per cent of the population, the ratio of blacks to non-blacks imprisoned under three strikes is 17 to one.

BUSINESSES FOR SALE

REPUBLIC OF POLAND

Minister of Privatisation

Invitation to negotiations

The Minister of Privatisation acting on behalf of the State Treasury of the Republic of Poland in accordance with Art 23 of the Law on Privatisation of State-Owned Enterprises of July 13, 1990 (Journal of Laws No 51, item 293 and subsequent amendments)

herby invites to negotiations all parties interested in the acquisition of no less than 10% of shares of the Company

GÓRŃSLASKIE

Zakłady Piwowarskie

Spółka Akcyjna

In accordance with Art 24 of the Law on Privatisation of State-Owned Enterprises the Minister of Privatisation is obliged to offer up to 20% of the total shares to the employees who were employed in the company as at the day of its transformation into a stock company.

According to the Council of Ministry Resolution No 86 of October 4, 1993 5% of the company's total shares is reserved by the State Treasury for reprivatisation purposes.

The Company, with its head office in Zabrze, a leading Polish beer, soda and water producer. The production is carried in six Breweries located in Zabrze, Rybnik, Siemianowice, Bytom, Ciepłochowa and Racibórz.

Parties interested in purchasing shares of the Company and receiving the Company Information Memorandum should contact:

Doradztwo Gospodarcze - Andrzej Głowacki S.A.
60-529 Poznań, ul. Dąbrowskiego 81/83
tel/fax (48 61) 470-896, tel. (48 61) 470-851 w. 489
Responsible Person: Anna Szymska

The Information Memorandum will be made available to the chosen parties upon signing the Confidential Agreement and acceptance of the offer by the Minister of Privatisation. Offers to purchase shares should be submitted by December 4, 1995.

The Minister of Privatisation reserves the right to extend the time for submission of offers, to cancel the invitation and the sales procedures without expressed reasons.

EAST ANGLIAN LEISURE COMPLEX PLC FOR SALE

Comprising 3 star hotel with 55 rooms, conference & exhibition facilities, sports & leisure centre including indoor tennis, health & fitness centre and international swimming complex, on one site near a major city centre. Company has substantial tax losses.

BARONS FINANCIAL SERVICES (UK) LTD

24 Parkside, Knightsbridge

London SW1X 2JW, UK

Telephone: (0171) 823 2662 Fax: (0171) 823 1703

Member of the Securities & Futures Authority

SOLAR CONTROL

Niche company located in West London designing, manufacturing and installing energy saving and architectural sun screening products in UK and Western Europe is available for purchase on retirement of senior director.

Considerable growth potential with little competition. Excellent contacts with leading architectural practices. Full order book and record level of enquiries. Current turnover circa £1.5m - estimated to rise in 1996 to £2.5m.

Please write to Box No: B 4135 Financial Times.

One Southwark Bridge, London SE1 9HZ.

CALL FOR TENDERS

For the Sale of the Assets

CHRISTOFOROS KOUNTOURIS S.A. OF ATHENS, GREECE

"ETHNIKI KEPHALOU S.A. Administration of Assets and Liabilities", of its Chrystoforos Kountouris S.A., Athens, Greece, in its capacity as Liquidator of "CHRISTOFOROS KOUNTOURIS S.A.", a company having its registered office in Athens, Greece, the "Company", currently under special liquidation according to the provisions of article 416 of Law 1582/1986 by virtue of Decision No 425/1985 of the Athens Court of Appeal upon instructions of the creditors representing more than 51% of the claims against the Company

announces a call for tenders

for the sale of the assets of the Company described below.

BRIEF INFORMATION:

The company was established in 1962. On 25.4.1995 it was placed under special liquidation according to the provisions of article 416 of Law 1582/1986. Its objects included the production of wooden furniture.

ASSETS OFFERED FOR SALE

Assets being offered for sale include a factory in the area of Syntagma Pyrgou Elias, standing on a plot of land of approx. 52,457 sq. m, including buildings of approx. 18,000 sq. m, employed in the production of particle board according to the trademark and kitchen furniture. The trade name of the company and other assets are also offered for sale.

OFFERING MEMORANDUM - FURTHER INFORMATION:

Interested parties may obtain a copy of the Offering Memorandum in respect of the Company and its assets upon signing a Confidentiality Agreement.

TERMS AND CONDITIONS OF THE AUCTION

- The Auction shall take place in accordance with the provisions of article 416 of Law 1582/1986 (as supplemented by art. 14 of Law 1500/85) and subsequently modified the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions.
- Bidding offers shall be submitted by the offeror in writing and shall be accompanied by a Letter of Guarantee, issued in accordance with the sample Letter of Guarantee contained in the Offering Memorandum, by a bank legally operating in Greece, to the amount of FIVE MILLION (€5,000,000). The Letter of Guarantee shall be returned after the auction.
- Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Subsequent to the bidding process, the offeror shall be bound by the provisions and other terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions

NEWS: WORLD TRADE

THE APEC SUMMIT: ■ US-China trade thaw ■ Free trade by 2020 agreed ■ Clinton stays home

Apec nations agree path to free trade in region by 2020

By Guy de Jonquieres and William Dawkins in Osaka

Trade ministers from 18 Pacific rim governments yesterday cleared the final obstacles to an agreement to free all trade and investment in the region by 2020.

Despite the last-minute cancellation of US President Bill Clinton's trip to the summit on Sunday, members of the Asia Pacific Economic Co-operation forum reached a swift compromise on a 15-point "action agenda" for joint and individual liberalisation measures.

The agreement was hailed as a breakthrough by all the ministers. Mr Mickey Kantor, US trade representative, called it "a giant step", while Mr Roy MacLaren, Canada's trade minister, said the accord far exceeded expectations.

The plan, to be launched formally at the start of 1997, calls on Apec members, which together account for half of world trade, to open their markets by cutting tariffs, liberalising services, public procurement and investment, and harmonising

industrial standards.

One of the biggest stumbling blocks to yesterday's agreement was a dispute over US inability to guarantee free market access to China, whose Most Favoured Nation trade status must be renewed annually by Congress.

The issue was defused, at least temporarily, by China's acceptance of a compromise joint text, which commits the US only to "endeavour" to apply non-discriminatory trade treatment to all its Apec trade partners.

The ministers also agreed to treat liberalisation of "sensitive" trade sectors in a "flexible" manner. Such sectors, which include agriculture and textiles, could be opened to competition only gradually, provided they were completely freed by the 2020 deadline.

This concession was drafted by Japan, the current Apec chairman, whose inability to guarantee to set a deadline for opening its rice market fully at one point threatened to scuttle the proposed agenda.

Although Japan's cautious approach to farm trade had annoyed the US, Canada and

Australia, Mr MacLaren congratulated the Japanese government on skilful chairmanship and its "ability to knock heads together in a very courteous way".

The other main hurdle was a difference over how to measure the speed of liberalisation by individual countries. The Apec ministers have set no firm timetables, but tacitly agreed that industrialised countries with more open markets need not move as fast as less developed and more closed economies.

The first test of Apec members' commitment to the action agenda, which mainly lays down principles and procedures, will be on Sunday, when each leader is due to announce the first steps his government is taking towards the free trade goal. Most are expected to go no further than publishing measures already announced or in force, though some may use the opportunity to unveil genuinely new plans.

The ministers agreed yesterday to meet again next year, to prepare for the ministerial conference of the World Trade Organisation in Singapore.



Canadian premier Jean Chrétien arrives in Japan yesterday for the summit with his wife Aline



No time for Clinton to quit budget barricades

Jurek Martin explains why the president had to stay at home

President Bill Clinton may have pulled the plug on his trip to Japan rather late, less than two days before he was due to depart, but pull it he was bound to given the relative weights of what is happening in Washington and the importance of his mission to Osaka and Tokyo.

The political calculation is straightforward. The president is engaged in a budget battle with the Republicans in Congress on which his own re-election may depend and which he is for the moment winning, as measured by the opinion polls and a series of legislative concessions dribbling out of Capitol Hill.

As he said in a TV interview on Wednesday night just before the White House announced the cancellation, "the people who work for the federal government aren't working and the people who need the services of our government aren't getting them, it's going to be difficult to see my way through taking this trip".

The partial government shutdown looks as though it will not end until next week at the earliest. Mr Clinton is also poised to veto the overall budget reconciliation bill the Republicans hope to complete by today, an act which, in the war for the public ear, would appear much less effective if done from Japan.

By contrast, neither the Apec meeting nor bilateral talks with the Japanese government, which now get Vice President Al Gore, have comparable importance. US officials have long privately conceded that the Osaka session, while useful, was essentially no more than a follow-up to

the ground-breaking summit in Indonesia last year. Since then, trade has declined as a domestic US political issue.

Relations with Japan have been frayed by bruising trade disputes and most recently by the abduction and rape of a 12-year-old Japanese girl by three US servicemen now on trial in Okinawa. But Mr William Perry apologised fully for that incident in Japan two weeks ago and Mr Gore can be expected to do the same.

The point is also made that Japanese prime ministers rarely travel overseas when the Diet is in session. Mr Tomiichi Murayama did not go to the funeral of Mr Yitzhak Rabin, the slain Israeli prime minister, citing the pressures of parliamentary business.

Nor is this the first time a US president has abruptly put off a visit to Japan. Mr George Bush did so late in 1991 after a shock Senate by-election defeat in Pennsylvania during which he had been criticised for concentrating too much on foreign policy.

Mr Clinton may also be forced to cancel a visit due to start on November 28 to the UK, including Ulster, Ireland and Spain for an EU summit.

Any decision may be made late depending on events in the capital, but Mr Clinton conceded this week that uncertainty existed when he said he only "hoped" to be able to go.

There may be disappointment among Irish-Americans if Mr Clinton foregoes Ireland and Ulster, but most generally support his initiatives to further the peace process.

Ireland's search for peace, Page 9

US and Japan move to smooth ruffled feathers

By William Dawkins and Guy de Jonquieres in Osaka

The Japanese and US governments moved swiftly yesterday to smooth over any damage to their relations from the cancellation of President Bill Clinton's visit to Japan.

Japanese prime minister Tomiichi Murayama, who was due to meet Mr Clinton on Monday, after the Osaka summit, said the US leader's absence was "regrettable" but

could not be helped, in view of the US budget deadlock.

Mr Ryutaro Hashimoto, president of the Liberal Democratic party, dominant member of the three-party ruling coalition, warned that the cancellation was "not good news at all for US-Japan relations".

But he went on to hope that Mr Murayama and Mr Al Gore, the US vice president, who will meet the Japanese leader in Mr Clinton's place, would hold "substantive talks to limit the adverse effect to a minimum".

Mr Gore is to attend a meeting of government leaders of the Asia Pacific Economic Co-operation forum on Sunday and meet the Japanese leader the same day. US-Japan security relations will, as previously planned, dominate the two leaders' agenda.

The US-Japan security pact is "the cornerstone of our Asian policy", said Mr Warren Christopher, US secretary of state.

US and Japanese officials firmly discounted, however,

earlier suggestions by Mr William Perry, the US defence secretary, that Apec should be expanded to embrace regional security.

Mr Mickey Kantor, the US trade representative, said: "As we build our trade and economic relations, obviously you build stronger and stronger links between these countries."

That might even extend to bilateral talks on security, but there was no suggestion that Apec should become a forum for such talks, he said.

Mr Murayama plans to confirm with Mr Gore the establishment of a joint panel to review arrangements for the US military on the southern island of Okinawa, host to 26,000 of the 47,000 US troops in Japan.

Local resentment was stirred up in September by the rape of a local schoolgirl by three US servicemen. The incident triggered a wider national debate over the usefulness of the security alliance.

This has aroused serious

concern among both governments, which believe the pact to be vital to stability in the east.

However, the US and Japan will shelve a joint declaration on security originally scheduled for the Clinton-Murayama summit, confirming their mutual support for the continued presence of 100,000 US troops in south-east Asia.

The declaration will be held over until their next meeting, expected early next year.

Legislation calls Nafta into question over jobs

By Nancy Dunne in Washington

Two prominent Democrats yesterday marked today's second anniversary of the passage of the North American Free Trade Agreement through Congress by introducing legislation that would lead the US to withdraw from the pact.

Congresswoman Marcy Kaptur and Senator Byron Dorgan claimed hundreds of thousands of jobs at hundreds of plants had been lost since Nafta's implementation. Their Nafta Accountability Act sets terms for the renegotiation of the pact linking the US, Canada and Mexico and prohibits the expansion of Nafta to other countries until specified conditions are met.

The legislation will not pass soon, if ever, but it is the latest example of the political heat generated by the Clinton administration's gamble on free trade. The president's

backing for Nafta in defiance of his party's left wing, traditional supporters of the labour movement, is thought by many to have contributed to the Republican takeover of Congress.

As job losses have mounted, the administration has played down free trade domestically. Mr Robert Dole, the Senate majority leader and leading contender for the Republican presidential nomination, earlier this month criticised administration for planning "to rush into more free trade agreements". This virtually extinguished Chile's chance of joining Nafta before next year's elections.

The administration has tried to counter anti-Nafta rhetoric by releasing figures that show the pact has created 340,000 jobs. However, the US Labour Department has certified that more than 43,000 US workers have lost their jobs because of Nafta. A study issued yesterday by the Institute for Policy Studies said the second year of the pact had doubled the rate of Nafta-related layoffs.

"Nafta may be a winner for the chief executive officers of large mobile corporations, but the vast majority of people across North America feel like they are losers under free trade," said Ms Sarah Anderson, one of the co-authors of the report.

This year the US will run its highest ever trade deficit with Mexico - a projected \$30bn. Its deficit with Canada could be almost as high.

Concern over the US trade deficit was reflected in a recent poll published by the Journal of Commerce. Thirty-seven per cent of the respondents blamed trade and overseas competition for the stagnation of industrial wages and almost 69 per cent approved of imposing tariffs on countries that have trade imbalances with the US.

Turkey to sign DM2bn hydroelectric project

By John Barham in Ankara

Turkey is to sign tomorrow its first build-operate-transfer infrastructure project after 10 years of negotiation with banks, contractors and foreign governments.

Mrs Tansu Ciller, the prime minister, will sign contracts initiating the DM2bn (€1.4bn) Birecik hydroelectric project, to be built on the Euphrates river in south-eastern Turkey by an international consortium led by Philipp Holzmann of Germany.

Turkey pioneered the concept of BOT financing for infrastructure projects in the 1980s, but bureaucratic delays and legal challenges have held up implementation. BOT projects require a private developer to secure financing and build a project, operating it long enough to repay its costs and generate a profit before transferring it to the government.

Government approval of the Birecik project is expected to accelerate approval of other long-delayed BOT projects. Britain's Thames Water and a

group of Japanese companies are expected to sign a contract next month for a €715m water project for the city of Izmit.

A dozen other BOT projects, mostly in the power sector, are awaiting government approval. Construction of the 672MW capacity Birecik dam is expected to take five and a half years. The private operating company will have 15 years to recoup its investment before turning the facility over to the government.

The consortium includes Alcatel Alsthom, the Franco-Belgian power engineering group, Strabag of Austria and Turkey's Gama Endustri construction group. London-based Chase Investment Bank arranged the syndication process. More than 80 per cent of the financing will be provided by European governments' export credit agencies. The remaining DM400m will come from company equity and commercial bank loans.

Turkey must invest heavily in electricity. The government forecasts that demand will

grow by 246 per cent over the next 15 years, requiring construction of 180 hydroelectric, thermal and nuclear power stations at a cost of about \$50bn.

Energy analysts warn that private finance alone will not be sufficient to back more than a fraction of these projects, indicating that extensive privatisation as well as public sector funding will be required.

Corporate lawyers add that Birecik may not have entirely dispelled the legal confusion surrounding BOT projects. The constitution requires all concession-like contracts to be submitted to an administrative court and grants it jurisdiction over the project during its life.

Furthermore, Birecik's lenders have extracted substantial government guarantees insuring them against *force majeure* or default by the operating company.

The dam's tariff structure also guarantees the operator's profit. However, this has required close government involvement in every negotiating stage of the project, causing much of the delay.

EU lobbies curb farm products from east

By Lionel Barber in Brussels

Farm lobbies in France, Germany and the Mediterranean countries are blocking a British-led push to improve access to the European Union market for central and east European agricultural exports.

The dispute involves tiny increases in food imports from the east - in some cases as little as a few extra tonnes of Polish peppers or half a lorry load of Bulgarian jam - but has wider political significance.

"If we want to send a political signal to these countries that they should be preparing for the single market, we cannot say that they can't have an increase (in quotas)," said a senior Brussels diplomat yesterday.

"Pathetic is almost too mild a word," he added.

The squabble over farm quotas stems from an EU pledge to the Czech Republic, Poland, Hungary, Slovakia, Bulgaria and Romania to raise the volume of farm import quotas between 1996 and 2000.

EU foreign ministers will discuss the issue in Brussels on Monday.

The European Commission, backed by Britain, Denmark, the Netherlands, and Sweden, proposed an annual 10 per cent increase.

However the Spanish presidency, under pressure from a French-led protectionist bloc, has come up with a compromise of 5 per cent a year, with exceptions.

British officials are particularly irritated that Germany, the leading advocate of EU enlargement to the east, has succumbed to pressure from its farm lobby and joined the French camp. Germany is backing a 5 per cent increase, albeit excluding live cattle imports.

Although the proposed quota volumes are small in areas such as Polish peppers, Czech duck meat, or Bulgarian jam, they are larger in beef, poultry, onions, and wheat.

But even these proposed increases would produce total eastern exports amounting to less than one per cent of overall EU consumption, according to UK officials.

HOTEL CONFERENCE

CONFERENCE GUARANTEE Plan a conference that makes your boss smile. Our 10-point "Conference Guarantee" ensures a fault-free meeting. Everything working. If something goes wrong, we'll even pay £300 for any point missed on the guarantee. No discussion. Just relax.

Radisson ISAS
HOTELS WORLDWIDE

Conferences at: Atlanta (2), Auckland, Copenhagen, Madrid, Miami, Oslo (2), Singapore, Bergen, Tromsø, Oslo, Tromsø, Copenhagen (2), Odense, Aarhus, Helsinki, Berlin, Neubrandenburg, Düsseldorf, Hamburg, Düsseldorf, London, Amsterdam, Brussels, Vienna, Salzburg (2), Lake Garda, Rome, Salsomaggiore, Bologna, Beijing, Shanghai, Yantai, and also Radisson Hotels in USA, Canada, Mexico, Arabo, Bahrain, Belize, Bolivia, Cayman Islands, El Salvador, Guatemala, Jamaica, London, London, Edinburgh, Moscow, Puerto Rico, Seychelles, Virgin Islands. Further information, including FOR RESERVATIONS, CALL YOUR TRAVEL AGENT OR OUR TOLL FREE NUMBER: UK 0800 574111, IRELAND 800 557474.

مكتبة الجليل

S Korea speeds efforts to curb chaebol

The scandal over former President Roh Tae-woo's \$650m political slush fund has given new impetus to efforts by the South Korean government to curb the growth of the country's leading conglomerates, or *chaebol*.

Prosecutors, who yesterday ordered the arrest of Mr Roh on corruption charges, alleged that the 30 top *chaebol* gave him money when president in return for gaining government contracts and other state favours.

The *chaebol* have expanded rapidly over the past 30 years through state patronage in Korea's centralised economy. The Daewoo and Dong-a groups, which were singled out in the arrest warrant served on Mr Roh, are prime examples of this process.

Daewoo, which was established in 1967 as a textile trading company, rose to prominence in the 1970s when it took over state-owned shipbuilding, heavy machinery and car businesses with the support of then president Park Chung-hee.

When mounting losses in its shipbuilding operations threatened to bankrupt Daewoo in 1989, by which time it was Korea's fourth-largest group, Mr Roh's government bailed it out with emergency loans.

Dong-a has risen to become

Scandal prompts calls to loosen state-business ties, writes John Burton

South Korea's top four chaebol

1994 figures	Sales (won bn)	Net profit (won bn)	Number of subsidiaries	Main businesses
SAMSUNG	41,200	1,200	52	electronics, shipbuilding, construction, chemicals, telecommunications
HYUNDAI	47,001	506	48	vehicles, construction, electronics, shipbuilding
LG	29,570	1,027	50	electronics, chemicals, telecommunications, shipbuilding, construction
DAEWOO	20,557	339	22	vehicles, electronics, shipbuilding, construction

Source: Company reports

one of Korea's largest construction companies largely on the basis of government infrastructure contracts, including Seoul's ill-fated Songsu bridge, that collapsed a year ago.

Government officials believe that the Roh scandal has underscored the need to break the close relationship between the state and business that has bred corruption.

Although the *chaebol* are largely creatures of state support, they have turned into economic monsters, in the view of officials.

Sales by the 30 biggest *chaebol* are equivalent to 75 per cent of gross domestic product, although they employ only a small percentage of the population.

The government has tried to rein in the *chaebol* since the 1980s, but without much success. Attempts include limiting bank loans to the groups, while using financial incentives to encourage them to focus on core industries instead of relentlessly expanding into new businesses. Officials have also vainly sought to reduce

the influence of family owners that founded them.

In spite of promises to slim operations and improve efficiency, the *chaebol* are adding new activities to their long list of businesses. In the first half of 1995 alone, the number of subsidiaries among the leading *chaebol* increased from 639 to 647, according to government's fair trade commission. Family owners have also been tightening their control over the groups instead of reducing their shareholdings.

Government anxiety that an

aggressive push for *chaebol* reform would disrupt Korea's economic performance has been the main reason for the programme's failure.

The Roh scandal, however, "has provided a unique opportunity to set straight the links between business and government. Anger over the scandal is likely to increase public willingness to accept some economic setback if *chaebol* reform promotes more balanced industrial development," said Mr Edward Kim, a vice-president with Seunggyong Securities.

Political factors also support new efforts at *chaebol* reform. The administration of President Kim Young-sam, which has been damaged by the scandal, is hoping to regain some popular support in curbing the *chaebol* because of deep public resentment about their power.

Mr Lee Hong-koo, the prime minister, has announced that the government will, by the end of the month, prepare new measures to restrict the *chaebol*. These include the end of state-subsidised low-interest loans that supported the *chaebol* and tougher application of anti-monopoly and fair trade rules.

The government is also considering imposing steeper inheritance taxes on family owners to weaken their management control. And new accounting standards would prevent *chaebol* from hiding money from tax authorities.

Paradoxically, efforts to limit the *chaebol* may delay other aspects of the government's economic deregulation programme because they could benefit the groups. The privatisation programme, for instance, is being slowed as officials try to prevent the *chaebol* from using the process to add state companies to their sprawling domains.

Officials have expressed concern that financial liberalisation and greater corporate access to foreign capital markets will deprive the government of the means to keep the *chaebol* under control. Restrictions on *chaebol* overseas investments were recently introduced to prevent them from escaping supervision.

"The existence of the *chaebol* poses a problem for the government because rapid liberalisation could allow them to monopolise economic resources. We cannot allow the big fish to devour the small ones," said Mr Chung Duck-koo, a senior official at the finance ministry.

Japan's trade surplus down 42% in October

By Gerard Baker in Tokyo

Japan's trade surplus registered one of its sharpest ever monthly falls in October, the strongest evidence yet that the country's chronic external surpluses have at last begun to shrink.

The customs cleared surplus fell by 42.4 per cent last month from a year earlier to a seasonally adjusted \$4.8bn, helped lower by a surge in imports, which grew by 17.8 per cent. The decline was the largest since April 1990, excluding a 51 per cent fall in January this year, an exceptional figure caused by disruption from the Kobe earthquake. Exports crept up by just 1.7 per cent with a sharp fall in sales to the US and Europe offset by continuing strong demand in Asia.

The surplus has now been in a pronounced downward trend for more than a year. In the last three months the average unadjusted monthly surplus

was \$7.5bn, compared with \$9.1bn in the same period last year. In yen terms the decline has been even sharper.

The main reason for the fall was a sharp rise in the value of the yen in the two years to this April, when the currency rose in value against the dollar by more than 25 per cent, raising the price of exports and making imports cheaper.

A big increase in car imports from the US was one of the principal factors in last month's steep fall. The Japanese bought 122 per cent more imported vehicles from the US in October than in the same month a year earlier. There were also hefty increases in purchases of semiconductors and computers. Overall, imports from the US grew by 21.4 per cent.

At the same time, weakening demand in North America depressed Japanese exports there. Car sales dropped by 22 per cent, producing an overall

drop in exports to the US in volume terms of 14.7 per cent. Japan's total trade surplus with the US fell by 44.2 per cent to \$2.7bn.

Government officials were upbeat about the figures. The big trade surplus has long been a source of friction in international economic diplomacy and has contributed to instability in global currency markets.

There was some concern that the decline might not prove sustainable in the wake of the yen's decline against the dollar in the last three months. But there are some signs there have been structural shifts that may prove durable.

The exodus of Japanese manufacturers overseas has resulted in substantial increases in imports from those companies' foreign operations. Last month that trend was graphically demonstrated with a big increase in imports of cars made in the US by Japanese manufacturers.

Australian talks fail to halt strikes

By Niklaid Tait in Sydney

Eleventh-hour talks between CRA, the Australian mining group, and unions in Melbourne last night failed to avert one of the most potentially damaging bouts of industrial action faced by Australia for many years.

The Australian Council of Trade Unions is at loggerheads with the company over collective bargaining rights and its determination to move staff on to individual contracts.

Talks, which followed the intervention of Mr Paul Keating, Australia's prime minister, broke up at 3am local time today, with the two sides saying they would meet again this afternoon. But even if a deal is reached, it will come too late to prevent a national coal strike. The five-day stoppage was due to start at midnight yesterday, although some workers had walked out earlier in the day.

The ACTU has also threatened to shut down the country's coal mines next week, and spread the strike to other industrial sectors.

Mr Keating said yesterday that he had talked to both the ACTU and Mr Leon Davis, CRA's chief executive, on Wednesday night. Shortly before leaving for the Asia-Pacific Economic Forum meeting in Osaka yesterday, he expressed confidence that the main issues in the dispute could be settled.

But after the talks were adjourned, CRA representatives said that the ACTU had introduced new issues, which went beyond the dispute which lies at the heart of battle.

The ACTU said the sticking points had "revolved around those basic principles we've been stressing all along - equal pay for work of equal value and non-discrimination among workers".

Wealth brings no joy to Japanese

By Michio Nakamoto in Tokyo

Japan has achieved spectacular economic success that is the envy of many countries, but material prosperity has not made its people very happy, according to a government report this week.

The 1995 Economic Planning Agency's Annual Report on National Life found that while per capita income in Japan had risen eightfold since before the war, surpassing that of the UK in 1972 and of the US in 1987, Japanese are not as happy with their lives as people in many other industrialised countries.

"There is an unavoidable feeling that although Japan has succeeded economically, it may not have done so well in terms of living conditions," the report said.

The wide gap between prices in Japan and the US has meant that although the Japanese earn some of the world's highest incomes, their purchasing power is below that of workers in the US and Germany.

The country's living standard, taking the prices gap into consideration, is about two-thirds that in the US and trails behind Hong Kong, the UK, Germany and France.

Housing floor space per person is among the smallest in industrialised countries and the gap between income and housing costs has continued to widen, despite a fall in property prices.

Many Japanese social arrangements have not been able to keep up with changes in attitude that have become increasingly conspicuous among the younger generation.

In particular, a more flexible working environment that allows for greater mobility of the workforce and greater individuality is required, the report states.

HK chief justice causes stir on rights

Sir Ti-ling Yang, Hong Kong's chief justice, will himself be on public trial today when he delivers to the Hong Kong government his "considered" view of the colony's Bill of Rights.

To Sir T L's great embarrassment, his misgivings about this law - which, against China's wishes, was enacted in 1991 and underpins civil liberties in Hong Kong - were exposed this week by a senior Chinese government official.

Mr Zhang Jun Sheng, deputy director of Xinhua, China's de facto mission in Hong Kong, revealed them when attempting to demonstrate that not everyone in Hong Kong supported the rights law. He said Sir T L had told a private dinner that the bill "undermined Hong Kong's legal system".

In an effort to salvage his position he took up a suggestion by Mrs Anson Chan, chief secretary, that he submit a written explanation of his views. No

matter what he writes it is bound to provoke a reaction.

This, the latest row accompanying the handover of Hong Kong to China, began six weeks ago when the Preliminary Working Committee (PWC), China's chief advisers on Hong Kong affairs, recommended that the rights law should be changed and amendments to six security and broadcasting laws disallowed.

By exposing divisions at the highest level of Hong Kong's judiciary, Mr Zhang's intervention skillfully shifted the debate, which China was losing, away from Beijing's plans to water down the law towards the more uncertain terrain of the law's ambit and the judiciary's support for it. In so doing, however, China has risked undermining the very institution in which business needs to have confidence - an impartial judiciary - if Hong Kong's reversion to China is to be successful.

Governor Chris Patten, in a pugna-

rious questions session yesterday in the colony's Legislative Council, said that if China adopted the PWC's recommendations it would be in breach of its own Basic Law for Hong Kong, which states that United Nations human rights covenants would apply. He also suggested that Britain might have to take such action to the UN, where the 1984 Joint Declaration is registered.

"It's awful, it's a mess," said Mr Martin Lee, chairman of the Democratic party, the largest group in LegCo. Mr Lee, who is a Queen's Counsel, said Sir T L had broken a long observed judicial convention that senior judges were not meant to make public their views about politically controversial issues. He had laid himself open to attack and compromised the independence of his court, a matter "so basic to a judge being respected in court", he said.

Mr Nihal Jayawickrama, an expert in constitutional law at Hong Kong Uni-

versity and a former attorney general for Sri Lanka, went further. Sir T L - who is rumoured to harbour ambitions of becoming the first chief executive of Hong Kong, as the post-colonial governor will be known - appeared to have taken sides in a sensitive political debate and displayed "conduct unbecoming of a judge".

"This was meant to be one of the strengths of the Hong Kong system, compared with China: a competent, impartial judiciary that was separate and distinct from the executive and the legislature," Mr Jayawickrama said. Ms Margaret Ng, representative of the legal profession in LegCo, said: "What was wrong was not that he was critical of the law and not because he made a comment, but because of the time and place," she said. "A lady does not put herself in a compromising position and neither should a judge."

Simon Holberton

ASIA-PACIFIC NEWS DIGEST

China assures region on arms

China said yesterday in its first white paper on disarmament that it was committed to peace, would station no troops on foreign soil and had no plans to increase defence spending unless its security was threatened. The State Council, or cabinet, issued the landmark document on arms control and disarmament to dismiss allegations abroad that China's People's Liberation Army, the largest military on earth, was a threat to peace.

"It uses the facts to prove that the Chinese people love peace, and to refute the false 'theory of China threat' spread by some people overseas," said the official Xinhua news agency, which released the paper. China promoted the careful export of weapons with a view to maintaining peace, slashed the world's largest army by nearly 25 per cent to 3.1m in the late 1980s and converted two thirds of military industries to civilian output, it said.

Military analysts said the paper appeared aimed at easing fears in the region that China's claims to the Spratly islands in the South China Sea, backed by naval patrols, heralded a more assertive approach in Asia. It may also mark a move by military officers, anxious at what they perceive as western attempts to contain modernisation of the world's largest standing army, to present a more open and co-operative face, they added.

Reuters, Beijing

HK-Beijing rail link complete

China laid the last few metres of track yesterday to complete its most costly railway, linking the capital, Beijing, with Hong Kong, which reverts to Chinese control in mid-1997. The joining of the track running from Beijing with the line snaking north from Hong Kong's Kowloon district took place near the Guangdong town of Longzhou.

After rail workers had laid the last track, Premier Li Peng hailed the achievement in a ceremony held in the Yangtze river town of Jiujiang, on the provincial border between central Jiangxi and Hunan. The railway runs a total of 2,356km (1,465 miles), has 1,045 bridges and 150 tunnels and cost Yn40bn (\$4.8bn) to build, making it the largest rail investment in China, state television said.

Reuters, Beijing

Keidanren donation to LDP

The Keidanren, Japan's powerful federation of economic organisations, yesterday promised the right-wing Liberal Democratic party (LDP) ¥10bn (\$100m) in political donations over five years. The funds would help the party, biggest member of the ruling coalition, to repay a loan of the same amount that it took out in 1993 from commercial banks to finance its general election campaign that year, Keidanren officials said.

During a meeting with party executives Mr Shochiro Toyota, Keidanren chairman, was said to have suggested that the business group wants the LDP to exert its political power to abolish a landholding tax and implement other tax system changes. "We have asked the government to implement tax system changes, and I want the Liberal Democratic party to exert its leadership further," Mr Toyota said.

Kyodo, Tokyo

US lifts JAL air servicing ban

The US Federal Aviation Administration yesterday gave the green light to Japan Airlines to resume servicing US aircraft, ending a three-month-old ban. JAL officials said. In August the FAA prohibited JAL from acting as servicing agent, saying its inspections found that JAL's servicing facilities and work quality did not meet FAA safety standards.

The FAA gave the go-ahead to JAL facilities at Tokyo's Narita and Haneda airports saying some improvements have been made. The ban was lifted after JAL improved the documents to be submitted to the US government agency. The FAA said the documents had been incomplete. One of the shortcomings cited by the FAA was that JAL used a subcontractor not authorised by the agency.

Kyodo, Tokyo

Indian bank service under fire

Mr Manmohan Singh, the Indian finance minister, has called on domestic banks to improve customer service, suggesting regular bank ratings and an ombudsman system. The finance ministry said yesterday he had told a ministerial committee there was need for increased competitiveness in domestic banking to help create an environment for greater efficiency and improved service.

India's banking sector, dominated by state-owned banks, has been opened up to the private sector since 1991 when the government began reforms to liberalise the economy. The sector is seeing a wave of foreign investment, with overseas banks and investment companies setting up joint ventures with Indian partners.

Reuters, New Delhi

Indonesia claims Islamic plot

Indonesian authorities have arrested 300 people for alleged involvement in a plot to establish an Islamic state in the country, an army officer said yesterday. He said they were arrested in Central Java last month. "They were preying on weak-minded Moslems, luring them to establish an Indonesian Islamic state," he said from the Central Java capital of Semarang, 544 km east of the capital Jakarta. Those detained had travelled as traders to spread their teachings and recruit members for the organisation, which was said to have links with the banned Communist party. Nearly 90 per cent of Indonesia's 190m people are Moslems.

AP, Jakarta

VEBA INTERIM REPORT AS OF SEPTEMBER 30, 1995

A STEADY COURSE TOWARD SUCCESS

VEBA Group's upward trend in earnings for the first half continued into the third quarter. During the first nine months of 1995, income before income taxes advanced by 46% to DM 2,191 million.

RISE IN SALES

Overall sales were up 4%, underscored by a positive performance in all divisions except Electricity, where sales were sustained at the previous year's level.

FURTHER GAINS IN EARNINGS

The significant surge in Group earnings was due to operational improvements in the Chemicals Division and petrochemicals in the Oil Division, as well as the absence of extraordinary charges accrued in 1994. The Chemicals Division's performance was due to its successful productivity-enhancement program and the upswing in the economy. In the Oil Division, the positive trend is especially attributable to the upturn in petrochemicals. Electricity reported



slightly higher earnings compared with the previous year. The Trading/Transportation/Services Division achieved results just short of last year's high level. As expected, the Telecommunications Division closed the period with a loss due to startup costs.

FINAL GO-AHEAD FOR TELECOMMUNICATIONS ALLIANCE

The alliance between VEBA and Cable & Wireless officially came into force at the beginning of October with approval from the respective German and European authorities. On June 27, 1995, the two partners laid the foundation for the international expansion of their telecommunications activities by signing a comprehensive agreement to cooperate in European markets.

SIGNIFICANT EARNINGS GROWTH FOR 1995

Despite an expected modest slowdown in earnings growth in the fourth quarter, we anticipate overall earnings for 1995 to be significantly higher than those of 1994, equalling the level of growth achieved in the first half.

If you would like a copy of the latest interim report, please contact: VEBA AG, Public Relations, Bennigsenplatz 1, 40474 Düsseldorf, Germany, Telephone +49 211 4579-367, Fax +49 211 4579-532

Group Highlights		Jan. 1-Sept. 30, 1995	Jan. 1-Sept. 30, 1994		Change	
Sales	DM million	54,554	52,433	+	4.0%	
Income before income taxes	DM million	2,191	1,502	+	45.9%	
Investment in fixed assets	DM million	2,902	3,097	-	6.3%	
Employees	(Sept. 30, 1995)	127,051	(Dec. 31, 1994)	126,875	+	0.1%

VEBA

NEWS: UK

Almost 1,000 workers walk out after union officials reject company's 'final offer'

Strikes erupt at two Ford factories

By Andrew Bolger and John Griffiths

The UK subsidiary of the US carmaker Ford lost production of 800 of its newly launched Fiesta cars and 60 Transit vans yesterday after an unofficial strike by workers at two plants in protest at a pay offer.

Almost 1,000 workers at the company's Dagenham assembly plant in east London and 300 at the Southampton factory on the south coast of England walked out after union leaders had rejected the offer, which Ford said was "final". Production of the Fiestas was lost

because of the strike by day workers at Dagenham, where the night shift was expected to take similar action. Production of the Transit vans was lost at Southampton when day-shift workers walked out after lunch.

Yesterday's action came on the same day that a substantially new version of the Dagenham-built Fiesta went on sale in the UK.

Ford said its dealers had enough stocks to launch the car, but the 800 vehicles lost by yesterday's walk-out are likely

to worsen showroom shortages which are already arising as a result of production hitches.

Difficulties with engine installation and other problems have meant that Dagenham for the past few weeks has been producing only 800 new Fiesta cars and vans a day compared with a scheduled 1,100 - the plant's full capacity.

The importance of the Fiesta to Ford could, in theory, increase the workforce's leverage over management in the pay negotiations. Dagenham is Ford's "lead" plant for Fiesta production in Europe, produc-

ing 183,000 last year including vans, for which it is the sole source of supply to all of western Europe.

However, Ford last night was showing no sign of the sabre-rattling tactics it has used in past disputes, when it implied that output might be shifted to Cologne or Valencia where Fiestas are also built. Executives acknowledge that productivity and quality improvements, combined with low UK labour rates and overheads, have made such threats increasingly implausible.

Ford's other main UK car plant, at Halewood in north-west England, is also producing only about 800 Escort cars and vans a week compared with capacity for 1,100. However, the production cuts are caused by slumping demand in the UK new vehicle market.

Unlike Dagenham, which exports 35 per cent of its output, Halewood production is almost entirely for the UK. Ford said it was disappointed with the walkouts and urged workers at both plants to return to normal working today.

Bank pays high-tech staff an extra 20%

By Andrew Bolger, Employment Correspondent

Abbey National, the UK bank, has been compelled to pay many of its highly trained information technology (IT) staff extra wage increases of up to 20 per cent in an effort to prevent them being recruited by other companies facing skill shortages.

The pay improvements that in some cases amount to 25,000 (£7,850) are in addition to the increases secured through the home loan and banking group's performance-related pay system. All 600 members of Abbey National's IT division were covered by the pay review. Most of them are based in Milton Keynes, about 80km north of London, where the group has its main computer centre. Not all staff received an increase, but most employees were given rises of 3 to 5 per cent.

The agreement to boost IT staff pay was taken by Abbey National to bring earnings into line with other employers and to retain their competitive advantage in an increasingly tight labour market.

Abbey National said: "We did find that a lot of people were leaving. There is large number of IT employers in the Milton Keynes area, and we obviously have to ensure that we are paying market rates."

Mr Alistair Hatchett of Income Data Services, the independent pay monitoring body, said information technology was an area of the economy where skills shortages were showing up.

"There has been a very big expansion in the most skilled software work and training has not kept up with the pace of development," he said. "Many companies have kept IT staff at arms-length, on contracts - which means they are able to move on easily. More companies should be trying to bind them in by offering good pensions and cars."

Mr Graham Williams, a consultant with the IT recruitment company Executive Recruitment Services, said that in the last six months, skill shortages had forced employers to increase salaries in all parts of the country - not just the south-east.

"People with high-value, high-demand skills have had a number of employers chasing after them," he said.

Chemical Bank of the US is to close its office in Cardiff, Wales, with the loss of 276 jobs as a result of its merger with Chase Manhattan. Its work of processing custody, derivatives and foreign exchange business will be principally transferred to Chase's offices in Bournemouth, Dorset.

Cardiff had been likely to suffer as a result of the merger, to be completed early in the new year, because Chase's Bournemouth offices have the capacity to handle the back-office work of both banks. Mr Mark Garvin, Chemical's UK manager, said: "We must emphasise this is a strategic decision based on comparative system capacity and merger requirements. In no way does it reflect on the quality of our staff in Cardiff."

Chemical has been based for 13 years in the Welsh capital, where it has been one of the most significant foreign investments in the financial services sector.

Worldwide, the merger is expected to cost 12,000 jobs.

New chief may increase \$4.4bn offer to Names

By Ralph Atkins, Insurance Correspondent

Mr Ron Sandler, the new chief executive of the Lloyd's of London insurance market, yesterday held out the prospect of a \$2.8bn (\$4.4bn) settlement offer to litigating Names being increased.

Speaking the day after Mr Peter Middleton quit as chief executive of Lloyd's, Mr Sandler said he was keen on "building relationships" with loss-making Names. Mr Middleton was widely seen as a champion of Names - individuals whose assets have traditionally supported the insurance market.

But Mr Sandler, who will take over Mr Middleton's role as a link with litigating Names, said Lloyd's remained conscious of "the scale of the financial suffering, the tragedies that many Names have suffered."

His remarks came as Names' representatives signalled that Mr Middleton's departure may make little difference to settlement talks. Mr Michael Deeny, chairman of the Gooda Walker action group, said: "We will settle if the terms are right. The personalities are not the key issue. The key issues are the numbers."

Mr Sandler said Lloyd's recovery plan was "on track"



Ron Sandler: rift denied

LLOYD'S OF LONDON and would be implemented as scheduled next year. Besides the settlement offer, the plan also involves setting up Equitas, a large reinsurance company intended to take responsibility for billions of pounds of outstanding liabilities. Asked about the settlement offer, Mr Sandler said: "We are doing everything we can to maximise the size of the 'pot'." Mr Sandler said in an interview that he had been "stunned" by Mr Middleton's decision when told last Friday. "It caught me entirely by surprise." Moreover, he agreed

that Mr Middleton's departure - six months before Lloyd's recovery plan is due to be completed - was damaging.

"It certainly can't help. But because the management of Lloyd's involves such a high degree of teamwork, I think the damage can quite effectively be limited."

Mr Sandler's efforts so far to secure a settlement with Names, working with Mr Middleton, earned him plaudits yesterday from those at the market who disliked Mr Middleton's brusque, less discreet style which did not always yield results. "Everyone fell for Sandler because he gets on with things and organises everything," said one council member. "Everyone has typed sheets after meetings saying what they had to do... Middleton would turn up at meetings with a can of Coke and an ashtray."

Once some stability has returned to Lloyd's, Mr Sandler - who has a MBA from Stanford and a first class Cambridge degree in engineering - is anxious to see a swift reallocation of Mr Middleton's responsibilities. Thereafter he aims to concentrate his efforts on "building the relationships and establish the necessary understandings" with action groups representing litigating Names.

Ex-monk made enemies

By Our Insurance Correspondent

On the Richter scale of upheavals at the Lloyd's of London insurance market, the sudden departure on Wednesday night of Mr Peter Middleton rated high.

Mr Middleton, the market's chief executive, was playing a central role in implementing its recovery plan. He was negotiating terms of an out-of-court settlement with loss-making and embittered Names, individuals whose assets have traditionally supported Lloyd's.

His departure was also awkwardly timed. Parts of the recovery programme have slipped. Plans had to be abandoned to give indications last month of the cost of Equitas - a giant reinsurance company which, under the recovery plan, should take over heavy liabilities outstanding on old insurance policies.

With such delays fraying nerves at Lloyd's, the departure of the chief executive hardly looks good. But a convincing case can be put forward to explain why Mr Middleton wanted to leave: Salomon Brothers offered him a senior job that possibly pays

Mr Peter Middleton is to be chief executive of European operations at Salomon Brothers and a member of the bank's management board. He will succeed Mr Rod Berens, who was appointed European chief executive on October 1 as well as head of equities for Salomon globally. It is common for investment bankers to combine management and trading roles.

Unlike Mr Berens, or his predecessor Mr Stephen Posford, who acted as European chief executive while continuing to trade using Salomon's capital, Mr Middleton will devote all his time to managing Salomon's European arm. He will not serve on the five-man operating committee in New York at the heart of global management.

a salary running into seven figures.

Moreover, Mr Middleton expected to leave Lloyd's in the relatively near future, albeit once the recovery plan had been implemented next spring. After working as a diplomat, Mr Middleton's career has seen moves every few years: he was at Midland Bank between 1985

and 1987 and at Thomas Cook group between 1988 and 1992.

Mr Middleton said Lloyd's management team remained strong, praising Mr Ron Sandler, his successor as chief executive. The recovery plan was on course, Mr Middleton argued: "The mood of the membership is that they want a settlement, they want an end to the disputes."

But Mr Middleton had created enemies and simmering resentment which his departure may now relieve. Reports of a rift between Mr Middleton and a gruff, football-supporting ex-monk - and Mr David Rowland, Lloyd's chairman, were probably exaggerated. Mr Middleton said his association with Mr Rowland "has been the most rewarding business experience of my career."

But Mr Middleton certainly caused upsets among working members of Lloyd's. He was regarded as too friendly to embittered Names, many of whom are regarded with contempt by those trying to keep Lloyd's in business in a competitive market. His patience with angry Names' action group leaders frustrated many of those most closely involved in Lloyd's recovery plan.

The economy Sagging dollar weakens sterling ■ Rate of inflation in retail prices falls from 3.9% to 3.2%

Calm slide of the pound confounds the pundits

Sterling fell to an all-time low on a trade-weighted basis earlier this week, and came within a whisker of its historic low against the D-Mark.

The surprise is that while that may look like the ingredients of an all-too-familiar sterling crisis, it does not feel like one. The strenuous headlines have been absent, the chancellor has not had to defend the indefensible from the Treasury steps, and far from predicting higher interest rates to defend the currency, financial markets are expecting an easing of monetary policy.

Most analysts confess to being unexcited by sterling's current level, while others are simply baffled. Mr Michael Hart, manager of the Foreign & Colonial Investment Trust in London, says: "It certainly doesn't feel as if it's at an all-time low, or that there will be a terrific run on it."

Some of this is easily explained. First, sterling's value against the dollar has been very stable - it has barely moved out of the \$1.55 to \$1.60 range all year. Against the yen

Pierce competition among insurance companies, causing a steep reduction in insurance premiums, helped push the headline annual rate of inflation last month to its lowest level since last December. The Central Statistical Office said yesterday that the overall retail prices index fell 0.5 per cent between September and October, taking the annual rate of retail price inflation to 3.2 per cent from 3.5 per cent in September. This was the biggest fall in the annual headline rate since January 1983. The monthly fall was the biggest for an October since 1944. Inflation in the service sector was particularly subdued, helped partly by early price cutting ahead of Christmas. The annual

rate of increase in the price of services fell to 2.1 per cent last month, the lowest annual rate since August 1986.

The improvement in inflation was greater than economists expected. But some said that much of the decline was confined to a few areas which could not be relied on to deliver similar falls in coming months. A sharp fall in housing costs, a decline in house prices and a fall in the premium charged on house insurance contributed most to the decline in the headline rate. A fall in the cost of car insurance and other motoring costs - and a sharp fall in seasonal food prices - also exerted downward pressure on overall inflation.

Mr Paul Chetworth, head of global currency research at UBS in London, says the correlation between movements in sterling/D-Mark and dollar/D-Mark was 94 per cent in the first 10 months of the year. Over the past 25 years this has been closer to 40 per cent.

Analysts struggled to find an explanation for sterling performing as a dollar-based cur-

rency, rather than in its traditional mode, equally influenced by both dollar and D-Mark.

But Mr Brendan Brown, head of research at Mitsubishi Finance International in London, suggests two reasons for the recent weakness. The first is market fears that in the approach to the next general election the government will succumb to the temptation of pump-priming the economy.

The second is sterling's lack of appeal to international investors. Mr Brown says that in the past three years it has

behaved like the Italian lira, without the returns. Ten-year Italian government bonds are yielding 11.63 per cent, while similar dated gilts yield only 7.86 per cent.

Over and above these factors, the nearest cause of sterling's weakness can be found in the market view that Mr Kenneth Clarke, the chancellor, may produce both a stimulatory Budget, and a cut in interest rates.

Mr Chris Turner, currency strategist at Barclays de Zoete Wedd in London, says that it is a common pattern for sterling to weaken in the weeks leading up to the Budget, but then to firm afterwards.

There is a good chance of this being repeated if the Budget is well received, with any spending cuts credibly financed and the falling trend in the public sector borrowing requirement left intact.

In the meantime, sterling weakness may be the factor which prevents another cut in interest rates. At one level it lacks the importance it once had. As Mr Jeffrey says: "Mr

Nigel Lawson [the former chancellor] once referred to the currency as the barometer of policy. Following that it became the object of policy [when sterling was in the ERM]. Now it plays a much less important role."

But currency weakness can fuel inflationary pressures. The Bank of England has acknowledged that it watches the trade weighted index, which has fallen by about 10 per cent since the beginning of last year. Using the old "four to one" rule, whereby a 4 per cent move in the trade weighted index equates to a 1 per cent move in interest rates, the fall in the index more than offsets the tightening in monetary policy, which has taken the base rate to 6.75 per cent from a low of 5.25 per cent.

Few would bet against further sterling weakness ahead of the November 28 Budget. But Washington's budget may prove of more importance to the pound than anything emanating from Westminster.

Philip Gawith

All airlines like to say they can make your trip more pleasant in the air.

At JAL we pride ourselves that we can offer a little more than that.

Even after landing in Japan, our Business Programme can help the busiest businessmen's itinerary run better than clockwork.

We can arrange a free limousine bus to whisk you to and from the airport.

We can offer you preferential rates in some of Japan's best hotels.

Even after your flight has arrived, there's a great deal of assistance we can provide should you wish it.

And it'll cost you not a Yen extra.

Just call your nearest JAL office for details. We'll arrange everything for you.

JAL
A BETTER APPROACH TO BUSINESS

Handwritten signature or mark at the bottom of the page.

Premiers may meet before Clinton visit US lobbyists

Quiet diplomacy gains ground against the bullet

been three highly publicised US investment conferences focused on Northern Ireland. The last one in May, was held in Washington and sponsored by the White House.

MANAGEMENT

Methods of job-cutting disguise the true unemployment picture, writes William Dawkins

Japan's silent knife

It may seem odd that Nippon Telegraph and Telephone, Japan's largest corporate employer, can announce 45,000 job losses this week with barely a murmur from the prospective victims.

The cuts - amounting to a quarter of the workforce - will admittedly be phased in over five years with a knife wielded in the customary gentle Japanese manner. Such gentleness, however, is sometimes more apparent than real.

As a pillar of the industrial establishment, NTT's scope for cost-cutting is still constrained by the unwritten obligation to maintain lifetime employment, in spite of the worst recession in 60 years. But within this limit, the boundaries of obligation at NTT and elsewhere are being drawn tighter, around young and early-middle-aged workers - who are unpaid, by Japan's seniority-based salary system, in relation to their contribution.

Even before the recession, lifetime employment was restricted to the privileged minority of leading companies and the public sector. The main labour cost-cutting techniques, used by both small and large Japanese businesses, are:

● **Early retirement.** Half of NTT's job losses will come through natural or early retirement, an easy way to cut costs in a country with the fastest ageing demographic profile of any advanced economy. Roughly 15 per cent of the population is aged more than 60, due to rise to 17 per cent by the time NTT plans to complete its job cuts in 2000 and 25.5 per cent in 2020, according to the Health and Welfare Ministry.

NTT's staff is even older than the national norm: the average age of its 190,000 workers is 42. These are post-war baby boomers who joined in the early 1970s and were much in need during the early part of their careers to rebuild the economy after the first oil price shock. These former corporate samurai find themselves, in middle age, surplus to requirements as the economy faces a new set of problems.

Normally, Japan's corporate warriors are paid off at 60 with a lump sum, equivalent to a month's pay per year of service. A 30 per cent to 40 per cent premium is often offered to those prepared to retire early. A growing number of companies are also offering a mixture of lump sum and pension allowance, says Yoshitami Arai, a Tokyo-based management consultant.

One leading supermarket chain which recently made such an offer was surprised at the large number of retirement applications from staff in their 30s and 40s, a mark of the new acceptability of job-hopping. Unfortunately, recalls another management consultant, those who left confident in their ability to find a new job were precisely the ones the company most wished to keep. That, of course, is a problem not restricted to Japan.

Toyota, the leading car producer, has encouraged people to leave early by setting an age limit, 55, at which staff lose their title. Other companies, in the car and electronics industries, have introduced merit-based pay awards, not just to reward performers, but to discourage the unwanted.

Smaller companies, even less able to be generous, rely increasingly on compulsory retirement, known as "the tap on the shoulder", as used in a controversial job cutting programme two years ago by Pioneer Electronic, the audio and video group.

Psychological pressure is also said, by Japanese executives, to be applied to those who resist the hint to leave. "It is indirect, but intense. One is left feeling that it is very difficult to stay. It's like school bullying," says one.

● **Recruitment.** NTT and many others are sharply reducing their graduate intake, a change to the traditional strategy of ensuring a steady supply of new staff, even in hard times, to avoid management gaps a generation ahead.

Inevitably, this has produced a very sudden rise in graduate unem-



ployment, to the government's concern.

According to the education ministry, only 67 per cent of last year's university graduates found a job last spring, the lowest proportion since records began just after the second world war. Many continued to study rather than do nothing, leaving an underlying graduate unemployment rate for last year's class of 17 per cent.

● **Redeployment.** Many companies' first labour cost-cutting move, at the start of the recession, was to shift surplus staff into new subsidiaries.

Most of these new activities were of dubious economic value, such as philanthropy, environmental affairs and making company calendars, at one trading company. Public relations is another traditional parking area for unwanted salarymen, who are known as *madogusa zoku*, or window-sitters. Market gardening, ski resorts and amusement parks, typically barely profitable, are among the job-creating offshoots of leading mining and steel companies.

By definition, the cost of those redeployed workers has merely been moved away from the parent company, rather than cut. Most Japanese companies publish parent results a few weeks before the consolidated version, with the result

that loss-making subsidiaries and affiliates have a conveniently low profile.

NTT says its new subsidiaries will be growth businesses, such as multimedia. But, even assuming it can make a profit in that very competitive sector, NTT is exceptional. Fewer corporate cost cutters now use this technique, because their first batch of new subsidiaries have made little money, says Naoto Kira, a management consultant with McKinsey in Tokyo. "Their capacity to absorb excess workers is fully used," he says.

● **Flexible pay.** In good times, Japanese workers' bonuses and overtime form a larger proportion of total pay than for their US or European counterparts. In a downturn, total pay can therefore be cut fast, deferring the need for job losses, which is one reason why the official measure of unemployment is still only 3.2 per cent.

Economists estimate that the internationally comparable rate is roughly double that, adjusting for Japan's uniquely loose definition of an employee. That makes Japanese unemployment higher than the US, a sign that its companies are tougher with the knife than popularly thought.

But they are not as ruthless as competitors in Europe, where the unemployment rate is even higher.

JOHN KAY

Sharing responsibility is to pass the buck



General Learmont's report on prison security in the UK is a surprisingly good read. Its account of escapes from Parkhurst reads like a thriller. Its account of public-sector mismanagement reads like a comic novel. But the catalogue of errors it describes has more than entertainment value. It illustrates fundamental issues of what we mean by accountability.

Everyone - prime ministers, chief executives, pension governors and prison officers - ought to be accountable. But the concept of accountability that we have in Britain's public sector is destructive, not constructive. It reaches its worst excesses in government, though you can recognise it in bad managers everywhere.

What politicians and civil servants often mean by accountability is a process of supervision which undermines the responsibility that operational managers have for their actions without attaching this responsibility clearly to anyone else.

When Derek Lewis, the former director of the Prison Service, and

right. When it goes wrong it is essential, and usually possible, to find someone else to blame.

This is not just true of the prison service. Have you talked to anyone who works in health, or education, or in the subsidised arts, who thinks that what is wrong with the system is something for which they, rather than someone else, is responsible? The same problem - the excess of accountability which in the end means no accountability at all - was the central weakness in the management of Britain's nationalised industries.

We set up public corporations as autonomous agencies but, in the legitimate interest of accountability, constantly reviewed their operational and investment plans. The disappointing results led to still more extensive scrutiny and a battery of ultimately inconsistent mechanisms of control. In the end, we scrapped all these mechanisms at privatisation, gave managers autonomy to get on with the job, and allowed them to achieve substantial improvements in the efficiency of their industries.

But now, of course, accountability is creeping back. It seems absurd that water is leaking from pipes in times of drought. So we are anxious to tell Yorkshire Water and BT what to do.

Well - not tell them exactly. Advise them, encourage them, agree the best course of action. The same ambiguity that characterised Howard's relations with Lewis is there again. And where there is ambiguity about responsibility, there is no real accountability, and where there is neither accountability nor responsibility there is inefficiency and incompetence.

Read the Learmont Inquiry if you are in any doubt. Appropriate accountability is not "why did you do that?", still less "you should have told me before you did that". And it is certainly not "it would be helpful if you did this instead of that", the classic means of imposing a course of action without taking responsibility for it.

Constructive accountability gives people freedom to make decisions but holds them fully responsible for the consequences. A traditional public-sector ethos does

just the opposite. The central distinction is between making people accountable for their individual actions and making them accountable for the overall result.

If you insist on the first kind of accountability, you lose the opportunity to have the second. Every time you look over someone's shoulder, you transfer to yourself some responsibility for what they do. To pretend otherwise, as Howard did, is to ensure that no one is really responsible for anything at all.

The public sector is slowly learning how to structure freedom with accountability. Privatisation, with five-year periodic reviews,

Accountability should not be confused with a hire-and-fire culture: the essence is serious, occasional review

helps: and franchising, under which underperforming companies could be fired after five years, would help still more.

But we should not confuse accountability with a hire-and-fire culture: the essence is serious, occasional review, and review by reference to what people have done, not how they did it. That means letting go, which politicians find all too difficult.

The Next Steps initiative, which aims to boost efficiency in the public sector, casts ministers as owners of agencies, but owners who advise and help, and approve and monitor the business plan. Sensible owners do not approve the business plan, because if approval is more than an empty formality it undermines the responsibility of those who run the business.

And if you ask who is responsible for British monetary policy - Treasury or Bank of England - you will get an elegant equivocation which means that everyone can run for cover if prices rise. The same rules that apply to operations apply to policy management as well.

Every time you look over someone's shoulder, you transfer to yourself some responsibility for what they do

Michael Howard, the home secretary, began arguing in public about who is responsible for the state of British prisons, or who fired the governor of Parkhurst, it does not really matter who is right and who is wrong. What is truly damning is the possibility of them having that argument at all.

When there is ambiguity about who is responsible for an action, or its results, the consequence is that no one is truly accountable. It usually follows that no one has either the commitment to the decision or the authority to get it

THE GREAT SOCIALIST PEOPLES LIBYAN ARAB JAMAHIRIYA

GENERAL POPULAR SECRETARIAT OF HEALTH AND SOCIAL SECURITY

PHARMACEUTICAL TENDER NO. 1 / 25

THE PHARMACEUTICAL TENDER COMMITTEE INVITES THE PHARMACEUTICAL MANUFACTURING COMPANIES ONLY TO PARTICIPATE IN THE TENDER 1 / 25. THE TENDER BROCHURE CAN BE WITHDRAWN FROM THE COMMITTEE PLACE AT THE NATIONAL COMPANY FOR PHARMACEUTICAL INDUSTRIES 20 JALAL BAYAR STREET - TRIPOLI

TEL 021 / 4448843, 3335253

FAX 021 / 3336868, 3333984

PAYMENT FOR TENDER BROCHURE WILL BE AT 250 LIBYAN DINAR PAID IN CONVERTIBLE FOREIGN CURRENCY.

STARTING FROM 15 / 11 / 1424 B.M. (1995).

THE CLOSING DATE FOR THE TENDER WILL BE ON 20 / 12 / 1424 (1995)

TENDER COMMITTEE

FT CONFERENCES

THE PETROCHEMICAL INDUSTRY - TOWARDS THE YEAR 2000

London, 20 & 21 November 1995
Authoritative figures from Europe, North America and the Asia-Pacific region will address this annual FT meeting, sharing their views on managing the boom-bust cycle, joint ventures, new industry restructuring and privatisation plans. Speakers include: Mr Evert Harkens, Chemicals Coordinator, Shell International Chemical Company Ltd; Mr Bryan Sanderson, Chief Executive Officer, BP Chemicals; Mr Kazuhiko Hosoi, Executive Managing Director, Mitsui Petrochemicals Incorporated; Mr Edward Wilson, Vice President, Dow Europe SA; Mr Joseph Saviero, Corporate Vice President, Union Carbide Corporation; and Mr Antonio Scatena, Corporate Planning Co-ordinator, PEMEX.

WORLD ELECTRICITY

London, 22 & 23 November 1995
Against a backdrop of rapid change and considerable opportunity, this annual meeting - the ninth in a series arranged jointly with Power in Europe - will examine the continuing trends of deregulation and liberalisation around the world. International experts will consider how utilities are responding to a more competitive environment and comment on the global power market in the late 1990s. Speakers include: Mr Jørgen Andersen, Minister for Housing and Energy, Sweden; Mr Jean Michel Faure, Executive Vice President, Electricité de France; The National Grid Company plc; Mr Guyon Harvan, Chairman, MVM; Mr David Weaver, Vice President, Asia, CMS Energy Corp; Mr Rensher Lock, Counsel, LaBouff, Lamb Greene & MacRae LLP and Mr Nicholas Pink, Director, Electricity Analyst, SBC Webster.

FINANCIAL REPORTING IN THE UK: ACCOUNTING ISSUES, 1995-96

London, 23 November 1995
Developments in financial reporting have come thick and fast this year. The fifth annual FT conference on Financial Reporting provides accountants in practice and in industry with an opportunity to discuss these developments with the experts. Speakers include: Professor Sir David Tweedie, Chairman of the Accounting Standards Board; Sir Bryan Sanderson, Secretary-General of the International Accounting Standards Committee; Professor Geoffrey Whittington, The Price Waterhouse Professor of Financial Accounting, University of Cambridge; Mr D John S. Roques, Senior Partner & Chief Executive, Touche Ross & Co; and Mr Kevin J. Plummer, Group Chief Accountant at Guinness PLC; Dr David R. Creed, Group Treasurer at Tate & Lyle PLC; Mr Ken Wild, National Accounting Technical Partner at Touche Ross & Co; Mr Malcolm Guinness, Tax Partner at Linklaters & Paines.

BIOTECHNOLOGY

London, 27 & 28 November 1995
Biotechnology is set to be an industry that holds the longer term potential of opening up new medical frontiers. This annual FT conference, arranged in association with Pharmaceutical Business News and Biotechnology Business News, will examine how the sector is evolving and assess the new partnerships and strategic alliances being forged between biotech companies and pharma majors. Speakers include: Dr Joshua Bogor, President & CEO, Vertex Pharmaceuticals; Mr Paul Heycock, Chief Executive, Cantor Pharmaceuticals plc; Dr Simon Macintyre, Chief Executive Officer, Morphosys GmbH; Mr Robert S. Espalio, Partner National Director, Life Sciences, NPAC Post Mawson LLP; Mr Glen Travers, Chairman, Corcoran International Ltd; Mr James Noble, Finance Director, British Biotech plc and Mr Steven Burt, Managing Partner, Burt & Graves.

ST PETERSBURG MUNICIPAL BOND PROGRAMME

London, 5 December 1995
The risks and rewards of investing in St Petersburg municipal debt - the tax, operational and legal issues, providing broad insight into the development of the Russian capital markets - will be the focus of discussion at this half day business seminar to be hosted by the Government of St Petersburg. Speakers include: Mr Anand Sobczak, Mayor of St Petersburg; Mr Nikolai Kudrin, First Deputy Mayor of St Petersburg; Mr Anatoly Zaslavsky, First Deputy Chairman, Economic and Finance Committee, St Petersburg; Mr Boris Ziskin, Head of Securities & Financial Markets Department, Ministry of Finance, Moscow and Mr Igor Kostikov, Managing Director, AVK Securities & Finance.

WORLD TELECOMMUNICATIONS - THE COMPETITORS YET TO COME

London, 5 & 6 December 1995
The World Telecommunications Conference organized annually by FT Conferences is the leading high-level telecommunications strategy event, with speakers and participants drawn from all over the world. This year the issues include: competing with the dominant incumbents; new forms of application; the arguments for breaking into the local loop; the technology of tomorrow; and whether there will be enough investment funds available to satisfy the sector's demand for it. The conference takes place at the Hotel Intercontinental in London. Speakers include: The Rt Hon Lord Young of Gifford, PC, Chairman of Cable & Wireless plc; Mr Jan Loebner, Managing Director of Hellenic Republic; Mr Andrew Main, Chief Executive of Clear Communications; Mr Elisabetta Plot, Vice Chairman of Olivetti SpA; and Dr William Lee, Managing Director of Hong Kong Telecom IMS Ltd.

THE OUTLOOK FOR NATURAL GAS

London, 11 & 12 December 1995
Gas is widely viewed as the fuel of the decade with production and use growing strongly worldwide. With the advantages of being seen as an environmentally friendly fuel and the expectations of rising oil and coal prices, the gas business has its widely held promise. In association with International Gas Report, Institute of Gas Engineers, Gas Supply and Sales, Executive Board, Rutigas AG; Mr Jean Vermeire, Director Gas Supply and Sales, Detrigas SA; Mr Stephen Chennet, President and CEO, Transco Gas; Dr Jaber al-Sayid, Chairman, CasarGas and Mr Kari Janssen, President, NOVA Gas International.

All enquiries should be addressed to: FT Conferences, 102-106 Clerkenwell Road, London EC1M 6SA UK. Tel: 0171 814 9770 Fax: 0171 873 3976/3969

OFFSHORE COMPANIES
Established in 1975 OSHA has 20 offices world wide. 750 multi-media companies available for 100 page FREE colour brochure contact: Tel: +44 (0) 20 555 5555 Fax: +44 (0) 20 555 5555

THE TAX FREE WAY TO PLAY THE MARKETS
CITY INDEX
We are the leaders in financial and commodity spread betting. Accounts are usually opened within 72 hours. 100% tax-free profits. Phone 0900 600 600. 7 days a week. 24 hours a day. For brochure and account applications form call 0171 263 9677.

FUTURES PAGER
CURRENCIES • FUTURES • INDICES
FREE TO DAY TRIAL
Freephone 0500 800 454
From outside UK 0171 895 9400

KNIGHT-RIDDER'S FUTURES MARKET DATAKIT FOR ONLY \$995
A full year's data on all futures markets. Includes: 12 years of data on all futures markets. Includes: 12 years of data on all futures markets. Includes: 12 years of data on all futures markets.

Appointments Advertising

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday
For further information please call:

Andrew Skarzynski on +44 0171 873 4054

Joanne Gerrard +44 0171 873 4153

Shock artists

Lynn MacRitchie visits Minneapolis thirty years on

Thirty years ago, the American mid-west was the unlikely host of the first international showing of British pop art. *The New Scene*, held at the Walker Art Gallery in Minneapolis, Minnesota, celebrated the work of Peter Blake, David Hockney, Bridget Riley and many others. Three decades on, Richard Flood, chief curator of the Walker is hosting *Brilliant!*, another exhibition of new British art, with Damien Hirst, Rachel Whiteread and 20 others, assembled together for the first time.

The historical parallels are interesting. While the fashions at the 1960s *New Scene* party bouffant hairdos and stilettoes for the girls, Italian style suits for the boys - would have looked great at the *Brilliant!* thrash, the exhibition catalogue revealed an approach to the making of art which today seems almost naive in its deadly seriousness.

Then, Peter Blake may have introduced images from wrestling shows and pin-up magazines - but he presented them through the most traditional of means, drawing and painting photos of the Beatles with Pre-Raphaelite attention to detail. The other painters and sculptors - for those categories were still then rigidly applied - addressed themselves to questions of form and painting values, the painters pitting themselves against the US Abstract Expressionism.

All this has gone. Today's artists see no need to pit themselves against others, or indeed to think about art as a formal concept at all. "To me, trivial things are just as meaningful as things that are supposed to be important. And I think that's true of a lot of the work that's shown at the Walker," artist Georgina Starr explained. Her own piece, an installation of photographs, drawings, and an interactive CD-Rom, all called "The Nine Collections of the Seventh Museum", records the random objects and activities with which she filled two solitary

weeks in a crummy hotel room in The Hague. Gillian Wearing shows a video of herself dancing in a shopping mall in Peckham.

While their Pop forebears tended to be associated with the Royal College of Art, 15 of the artists in *Brilliant!* are graduates of Goldsmiths' College where they were taught to consider their position as artists, and how they might communicate better in society. One of the characteristics of this generation of artists, Goldsmiths professor Michael Craig Martin explained, is their self-reliance, and their refusal to be dependent on galleries or dealers. Indeed it was through self-organised shows such as

These artists have come along way from pretty Pop Art paintings of Marilyn Monroe

the ground-breaking *Freeze* in 1988 that they first made their mark. The market caught up quickly, however, and London dealers and US collectors were prominent at the Minneapolis opening.

While the *Brilliant!* artists are supportive of each other, the selection and installation inevitably suggests a hierarchy. Damien Hirst and Rachel Whiteread, more established than some of their fellow exhibitors, are represented by restrained pieces which, while showing neither of them at their most controversial, clearly demonstrates their preoccupation with finding formal equivalents for a certain melancholy world view.

Whiteread continues her casting of the hidden spaces of domestic environments, Hirst collects and isolates ordinary objects, in this case office furniture and cigarette ends, which become a metaphor for

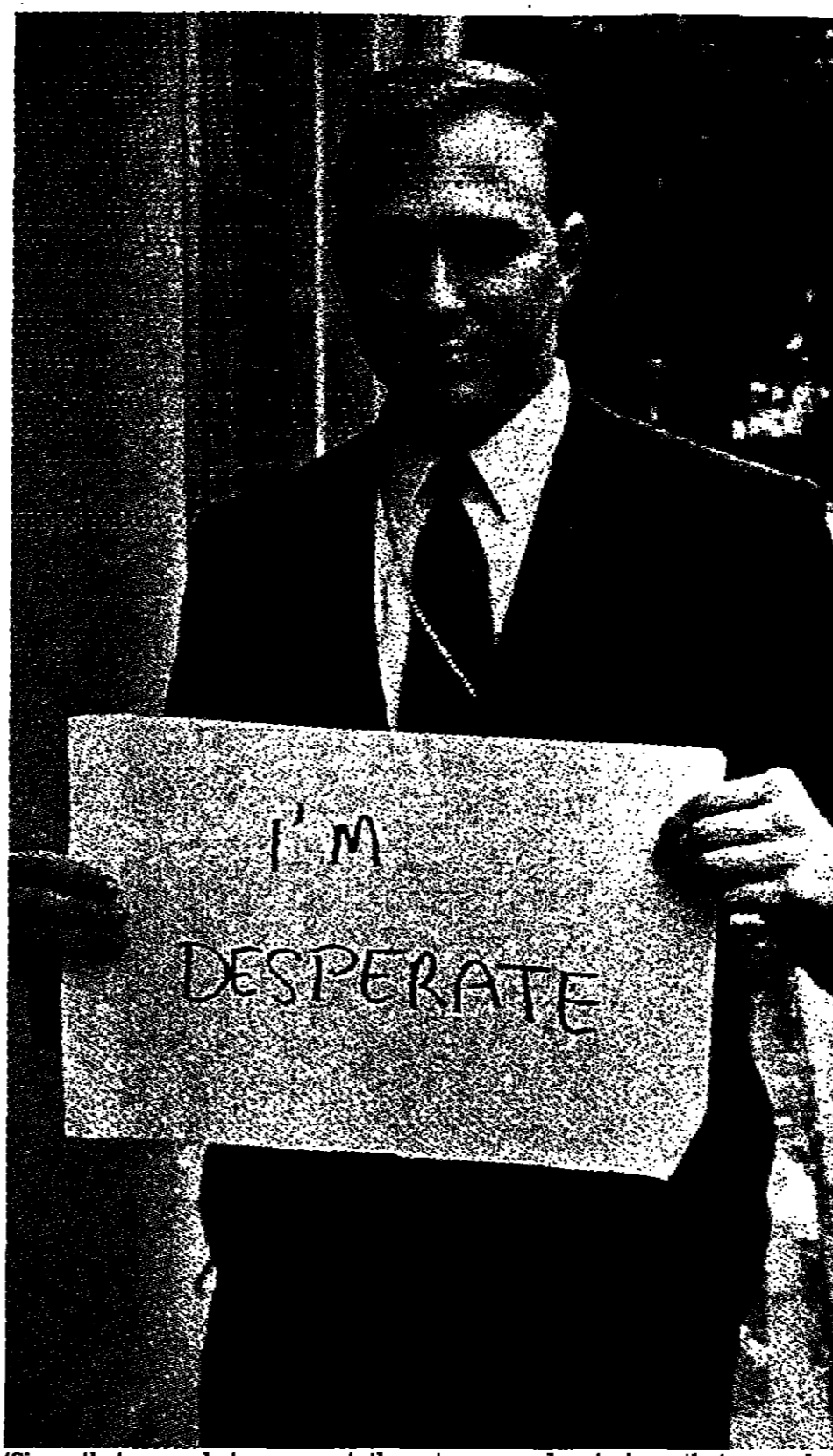
Gary Hume look at their best, their random images commanding in their commercial coloured banality. The artist had also made a video. The spectacle of Hume, fully clothed and adorned with Burger King cardboard crown, sitting in an overflowing bath telling the story of King "Cnut", comes close to the sort of intellectual shock - profound ideas expressed in the trashiest possible way - the show seeks to deliver. Angus Fairhurst, in his video of himself leaping up and down until he emerges naked and exhausted from the "Cheap and Ill-Fitting Gorilla Suit" continues this theme, which emerges as the linking aesthetic of the show.

The artists' works are strongly individualistic, using every possible medium from film, photography, video and painting to sculpture using materials as varied as fibreglass and flowers, life performance and sewing. The link is attitude, a determination to recover personal values from a world overloaded with trivia.

Commercial images form the landscape in which these artists operate: mass media images are used as tools for enquiry. When Matt Colishaw takes and repeats a series of frames from the Jodie Foster film *The Accused* it is not to celebrate the star. It is sexual brutality rather than star quality we are asked to consider.

These artists have come a long way from pretty Pop Art paintings of Marilyn Monroe. They know Marilyn had had sex and was probably murdered; that she wasn't an icon, just human. Making art that talks about humanity rather than formality is what *Brilliant!* is really all about.

Brilliant! New Art from London, October 22 - January 7, Walker Art Centre, Vineland Place, Minneapolis, MN 55402-1195. Tel 612 375 7650. Sponsored by Beck's Beer, the British Council, the Henry Moore Foundation, the Lannan Foundation and individual sponsors.



'Signs that say what you want them to say and not signs that say what someone else wants you to say' by Gillian Wearing

Fighting talk at the V&A

Dr Alan Borg, who took over last month as director of the Victoria & Albert Museum, is obviously not starry-eyed about his new baby. "The Islamic gallery is appalling. The Henry Cole a disgrace. Only a small number of galleries are pretty good - the majority need upgrading. You can't rely on every object having a label. If anyone gets to the top floor they will find labels going back to just after the war".

In contrast to his predecessor, Mrs Elizabeth Esteve-Coll, who spent much of her time guarding her back and apologising for being a former librarian, Dr Borg seems determined to confront every problem head on - or even to seek them out.

It would be surprising if the V&A did not introduce an admission charge in the near future. "I don't like them but I'm not opposed to them. We've had a stand-still grant for ten years which means a real cut in revenue. In 1997-98 we are looking at a £3m deficit. I can either cut back our service or try and bridge the gap. There will be no extra money from the government, any government. I will have an entry charge if it keeps galleries open. But it's not my decision; it's up to the trustees".

He is certainly not entrapped by the current system of a voluntary payment, which is ignored by 57 per cent of the visitors to the V&A and which raises only £1m a year. "It's silly and makes people feel uncomfortable". It has also led to a fall in admissions, although they have now stabilised at around 1.4m a year.

Not that Dr Borg is over-impressed by the numbers game. "People through the door is not the most important factor - the quality of the visit is. Charging is a lesser evil." With 118 of the V&A's 144 galleries closed at some time in June, Dr Borg obviously does not think the V&A at the moment is living up to its reputation as one of the great museums of the world.

The main problem he con-

fronts is unchanging and unromantic - the state of the roof. "It would cost £200m to put it right, but that would also solve the other problems of the structure". In the meantime it is back to the buckets to collect the rain water and the closing of galleries. Admission charges would make a minimal contribution to raising such a huge sum, but showing that he means business might well impress the government, the holders of the lottery purse strings, and private and corporate benefactors.

Dr Borg got the job at the V&A largely on the back of his reputation at the Imperial War Museum, where he virtually rebuilt and re-positioned what looked like a lost cause - "a museum with the three worst words in the language in its title" - by conjuring up millions from the government, business, and trusts. And where he also introduced an admission charge.

In the meantime there is the bid for the Millennium Commission to prepare. The V&A is seeking up to £40m for new galleries covering the 20th and 21st centuries, and an education centre, to be built on the boiler-house site at the rear of the museum. "It has to be the best building in the country. I'm looking for a landmark like the Louvre's pyramid".

He is also talking with Sheffield council about a V&A of the north. There are thousands of objects unseen in store - only 3 per cent of the Asian collection, for example, is on display - which could happily go north for temporary exhibitions. Once again the problem is money: if Sheffield can supply a building and the running costs, the V&A will furnish it. Dr Borg has been at the V&A for six weeks. He has already re-organised the management structure, drawing the curators more closely into the decision making. He is looking at audio guides; at improving the Museum of Childhood out-station. He is up and running. It will be remarkable if he can maintain the pace.

Antony Thornicroft

Opera/Richard Fairman

Up-to-date Purcell

The final countdown is ticking away. Only a few days now remain to the tercentenary of Purcell's death and any concert-hall or opera-house in Britain that has not yet marked the occasion is in danger of missing the closing cadence.

At the Guildhall School of Music the students timed their autumn term opera production to a nicety. Perhaps it was unfortunate that the Royal Opera had already put on such a lavish production of *King Arthur* earlier in the year, but the *raison d'être* of a student performance is in any case different. The challenge is to show mastery of a particular style of music and, in the case of Purcell's semi-operas, of drama as well.

Forget any notion of Purcell being a dusty composer of the distant past. The music of the 17th century has never seemed more alive and young musicians with an eye on the future

are wise to keep him in their sights.

The time when music colleges concentrated on the 19th-century classics has long gone. Most of them now run specific courses for study on period instruments and keep their eyes trained on the early music hall - at least if they are in Britain or the Netherlands.

These two countries have been the leaders in the field since the outset. Just as Anglo-Dutch companies seem to enjoy a good working relationship, so joint ventures in the musical world often work to mutual advantage. For its *King Arthur* the Guildhall School of Music in London set up its fourth collaboration with the Royal Conservatory of The Hague. Tom Koopman, the eminent Dutch early music specialist, had trained and conducted the student period orchestra with some élan.

Unfortunately, it is inconvenient that we should want to celebrate Purcell's extravagant

Restoration stage works at a time when resources are hard to come by and Francisco Negrin's staging looked like the economical production it most probably was. The producer was also more sensitive to movement (there were dancers from the London Contemporary Dance School) than he was to words. Dryden's play is dry stuff and the young actors chewed over its text with limited signs of enjoyment.

For the singers there are opportunities aplenty, as everybody gets his or her little solo. The school seems to have a good selection of sopranos and tenors at the moment, so even if they cannot go to the accepted early music style, Louise Cannon was a sprightly Cupid and Julian Sape's resonant bass brought the Cold Genius warmly to life. The early music business is a highly profitable one worldwide, so for the students early experience like this should be money in the bank.

What an age we live in - when Emma Peel has graduated to play Mother Courage and Alf Garnett gets to act King Lear. Things might have been better - after Fiona Shaw's Richard II, all things are possible - if Diana Rigg and Warren Mitchell had been invited to swap roles. She has class, and he has grit. But as things are... As the protagonist of the West Yorkshire Playhouse's wholly undistinguished production of Shakespeare's most cosmic tragedy - now showing at the Hackney Empire - Warren Mitchell gives, within very narrow limits, a nice enough performance. He plays blustery Mr Lear, a tough old upper-middle-class customer with a fierce sense of humour and a fierce sense of duty. And he plays it entirely in prose. He is called a king, but his busy gestures suggest that he has never been used to getting his way. He begins by wearing army medals, but his bearing reveals that he has never seen military service. He addresses the gods with all the authority of a pensioner complaining to his local MP. When madness comes, it is fairly simple:

Theatre/Alastair Macaulay

King Lear comes to grief

chiefly, he gazes up above and lets his mouth gape open. Really, he is much more at his ease on the heath than he was at court; and, once in the company of poor Tom and all the other oddballs, he strips off all his clothes with great alacrity. He has no stillness, and he never takes us into the workings of his mind; but much about this Mr Lear is quite believable. Only in the longer speeches is he ever dull.

Why on earth is the West Yorkshire Playhouse tackling *Lear* anyway? When its artistic director, Jude Kelly, staged *The Merchant of Venice* last year, she addressed the problematic challenges of that play seriously, and showed how well character and narrative inter-connected. No such approach is consistently apparent in her *Lear*. Here, "characterisation" keeps on blurring the narrative. Why does Regan keep the corpse of her husband under her bed? If Albany is motivated solely by his ambition for the crown, why does

he treat his royal wife Goneril as he does? Why do Goneril and Regan find so knock-kneed a creep as Edmund attractive? Why does Cordelia start as the worst-dressed woman in Britain and then, after marrying the King of France, come back dressed even worse?

Such a production - much the worst by Kelly I have seen - encourages its actors to aggrandise their roles at the expense, rather than to the profit, of the production. Goneril, Regan, Edmund, Edgar all do have passages, early on, where they actually do take us into the workings of their minds. And the concept of Edmund (Damien Goodwin) as a self-tormented adolescent and of Goneril (Tricia Kelly) as an anxious, fretful, ugly married virgin who discovers sex and romance only with Edmund, are both original.

But each of these characterisations comes to grief. As

mean little Regan, Alexandra Gillebreath goes way over the top; she keeps puking at too regular intervals, and the downward slide with which she ends phrases has become a bad vocal mannerism. Goodwin does some nasty vengeful things to the King of France, as Edgar, Robert Bowman is candid, lightweight, woefully unspontaneous in recounting his father's death. It is hard to believe that so fretful and ingratiating a woman as Tricia Kelly's Goneril will readily exhibit sadism.

Other performances are much worse. I can see no merit at all in Cathy Sara's snivelling and small-spirited Cordelia, in Jonathan Savage's calculating and pesty King of France, or in Trevor Baxter's genteel and silly Gloucester. The four homeless people who tag after poor Tom/Edgar are straight out of a coarse acting manual. Michael Cashman turns the Duke of Albany into a creepy misogynist, politically ambitious and (homo-)sexually

repressed; and Toby Jones is a frantic, unamusing Fool. Not only are these performances un-Shakespearean in their one-sidedness, but the spiritual world they create is altogether pettier than Shakespeare's. The production ends not with a dead march, but a sinister confrontation between France, Edgar, and Albany over the hollow crown: precisely the cynical kind of clever sub-point we do not need at that stage in the play's spiritual journey. Mic Pool's sound intrudes vividly upon an increasing amount of scenes as the play progresses. Paul Andrews has given unappealing costumes to everyone except poor Tom. A drab black curtain at the back looks especially foolish as it billows feebly during the storm, undoing the fine effect made by the falling rain in front of it (memorably lit by Mark Fritchard); then, suddenly, one two-dimensional set keeps replacing another. Vocal projection is weak, and verse speaking is weaker. There have been duller and emptier *King Lear*s, sure. But this production is a dispiriting mess.

Hackney Empire until December 3.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT

Concertgebouw
Tel: 31-20-5730573
● Radio Filharmonisch Orkest: with conductor Roberto Abbado perform Mussorgsky's "Night on the Bare Mountain" and Dvorak's "Symphony No.9 (from the New World)". 11am; Nov 19

BERLIN

CONCERT

Philharmonie & Kammermusiksaal
Tel: 49-30-254880
● Das Sinfonie-Orchester Berlin: with conductor Jiri Malat and pianist Mami Miyake perform works by Mozart; 8pm; Nov 18
DANCE
Kommische Oper Tel: 49-30-202600
● Lebensräume/Vier Jahreszeiten: choreographies by Jan Lenken performed by the ballet of the Kommische Oper; 7.30pm; Nov 18
● Staatsoper unter den Linden
Tel: 49-30-2026261
● Giselle: choreography by Perrot/Conati/Petipa to music by Adam.

Conducted by Werner Stotze and performed by the ballet of the Staatsoper unter den Linden; 7pm; Nov 18

OPERA & OPERETTA

Deutsche Oper Berlin
Tel: 49-30-3438401
● Der Ring des Nibelungen: Götterdämmerung; by Wagner. Conducted by Jiri Kout and performed by the Deutsche Oper Berlin. Soloists include René Kollo, Matti Salminen, Eva Marton, Lenus Carlson and Oskar Hillebrandt; 5.30pm; Nov 19

DRESDEN

OPERA & OPERETTA

Sächsische Staatsoper Dresden
Tel: 49-351-49110
● Tristan und Isolde; by Wagner. Conducted by Christof Prick and performed by the Sächsische Staatsoper Dresden. Soloists include Wolfgang Schmidt, Theo Adam, Sabine Hoss and Hans-Joachim Ketelsen; 4pm; Nov 19 (5pm), 22, 26

DUBLIN

CONCERT

National Concert Hall - Geoláras Náisiúnta Tel: 353-1-6711533
● The Irish Sinfonietta: with The Guinness Choir and soloist Lynda Lee perform Casady's "Deirdre of the Sorrows"; 8pm; Nov 18

FLORENCE

OPERA & OPERETTA

Teatro Comunale
Tel: 39-55-211158
● Macbeth: by Verdi. Conducted by James Conlon and performed by the Orchestra e Coro del Maggio

Musicals Florentino. Soloists include Alexandru Agache, Dmitri Kavrakos, Barbara De Maio, Donato Tota and Terige Strolli; 8.30pm; Nov 18

HAMBURG

OPERA & OPERETTA

Hamburgische Staatsoper
Tel: 49-40-351721
● La Bohème: by Puccini. Conducted by Marc Albrecht and performed by the Hamburgische Staatsoper. Soloists include Miriam Gauci, Marcello Giordani and Dwayne Croft; 7pm; Nov 19, 26

HELSINKI

OPERA & OPERETTA

Opera House Tel: 358-0-403021
● Don Giovanni: by Mozart. Conducted by Antton Zapp and performed by the Finnish National Opera; 7pm; Nov 18, 27

LONDON

CONCERT

Queen Elizabeth Hall
Tel: 44-171-9604242
● London Sinfonietta: with conductor George Benjamin and pianist Yvonne Loriod performs works by Varese, Liszt, Benjamin and Messiaen in the series "The Composer Conducts", with Benjamin's "Three Inventions for Chamber Orchestra" in its first UK performance; 7.45pm; Nov 18
St John's, Smith Square
Tel: 44-171-222 1051
● Arion Orchestra: with conductor Brian Stait and cellist Heather Harrison perform Beethoven's "Overture Elmore", Elgar's "Cello Concerto" and Dvorak's "Symphony

No.7"; 7.30pm; Nov 18
St. Martin-in-the-Fields
Tel: 44-171-8398362
● Mozart's Jupiter Symphony by Candlelight: the London Concert Sinfonia with conductor John Lander perform Mozart's "Jupiter Symphony" and "Piano Concerto"; 7.30pm; Nov 18

Wigmore Hall Tel: 44-171-935 2141
● Jean Rigby: the mezzo-soprano, with violinist Thomas Riebl and pianist Susan Tomes, performs works by Hindemith, Brahms, Britten and Bischof; 7.30pm; Nov 18

LOS ANGELES

OPERA & OPERETTA

Dorothy Chandler Pavilion
Tel: 1-213-9728001
● Die Entführung aus dem Serail: by Mozart. Conducted by Julius Rudel and performed by the L.A. Opera. Soloists include Jorma Siveg, Eziela Szymka and Gwendolyn Bradley; 7.30pm; Nov 18, 21

MADRID

CONCERT

Fundación Juan March
Tel: 34-1-4354240
● Música da Cámara: del Dúo al Quinteto: violinist Alexander Dettsov, violist Igor Sulliga, cellist Alexander Osokin and pianist Eugenia Gabrieli perform works by R. Schumann and Brahms; 12am; Nov 18

NEW YORK

JAZZ & BLUES

Blue Note Tel: 1-212-475-8582
● Dianne Reeves: the jazz singer is

accompanied by David Torkanowsky, Steve Masakowski, Chris Severin, Ernie Adams and Munyungo Jackson; 8pm & 11.30pm; Nov 21, 22, 23, 24, 25, 26

PARIS

CONCERT

Maison de Radio France
Tel: 33-1 42 30 15 16
● Orchestre Philharmonique de Radio France: with conductor Olivier Gendelin and pianist Yakov Kasman perform works by Stravinsky, Zimmermann and Weill; 8pm; Nov 18
Salle Pleyel Tel: 33-1 45 61 53 00
● Orchestre National d'Ile-de-France: with conductor Günther Neuhold and violinist Pierre Amoyal perform works by R. Strauss, Berg and Webern; 8.30pm; Nov 18

OPERA & OPERETTA
L'Opéra de Paris Bastille
Tel: 33-1 44 73 13 89
● Tosca: by Puccini. Conducted by Seiji Ozawa and performed by the Opéra National de Paris. Soloists include Gailina Gorchakova, Plácido Domingo (on Nov 18) and Renato Bruson; 7.30pm; Nov 18, 21, 23

Théâtre du Châtelet
Tel: 33-1 40 28 28 40
● Moses und Aron: by Schoenberg. Conducted by Christoph von Dohnányi, directed by Herbert Wernicke and performed by the Opéra du Châtelet; 7.30pm; Nov 18

OPERA & OPERETTA
Opéra House Tel: 1-202-416-7800
● Der Rosenkavalier: by R. Strauss. Conducted by Heinz Fricke and performed by the Washington Opera. Soloists include Helen Donath, Jeanne Pliant and Eric Halfonson; 7pm; Nov 18, 21, 24, 26 (2pm)

WASHINGTON
OPERA & OPERETTA
Opéra House Tel: 1-202-416-7800
● Der Rosenkavalier: by R. Strauss. Conducted by Heinz Fricke and performed by the Washington Opera. Soloists include Helen Donath, Jeanne Pliant and Eric Halfonson; 7pm; Nov 18, 21, 24, 26 (2pm)

TORONTO
CONCERT
Roy Thompson Hall
Tel: 1-416-872-4255
● Toronto Symphony: with

WORLD SERVICE

BBC for Europe can be received in western Europe on Medium Wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

(Central European Time)

MONDAY TO FRIDAY

NBC/Super Channel:

07.00
FT Business Morning

10.00

European Money Wheel
Nonstop live coverage until 14.00 of European business and the financial markets

17.30

Financial Times Business Tonight

Midnight

Financial Times Business Tonight

COMMENT & ANALYSIS



Philip Stephens

The fragile facade

A single act of terrorism could destroy the peace process but to be cynical about Northern Ireland may be wrong

If you are of a cautious disposition stand firm with the pessimists. The guns have been silent in Northern Ireland for 15 months now, yet bridges have still to be built across the river of mistrust separating unionist from nationalist, Protestant from Catholic. Too many in the province can define themselves only in terms of their dismal past.

A permanent peace would disinherit the Sinn Féin thugs who wield baseball bats to crush bones and dissent in their own communities. It would isolate the empty-headed militants of the Protestant Orange Order who prefer to live with a victory on the battlefield three centuries ago than with peace today.

There are those in the IRA longing to return to their terrorist war. Each time Gerry Adams and Martin McGuinness meet a British government minister they are accompanied by one of the more ruthless members of the IRA's military command. This hard-faced chaperone is there not to protect them from British perfidy, but to ensure they make no concessions to the occupying power. He will not easily surrender his Armalite.

So it is easier to sketch out the circumstances in which the present ceasefire will fracture than to draw the outline of a permanent political settlement. But if you believe that the future can occasionally break free of history, ignore the latest threats from the Sinn Féin leaders. Every week that passes undermines the cause of violence. And Messrs Adams and McGuinness have crossed a line behind which they may find it impossible to retreat. Theirs is an unforgiving organisation. They are safe only as long as the political process survives.

The present impasse in that process is complex. Sinn Féin demands unconditional admission to all-party negotiations to shape a new constitutional settlement. John Major's government says Sinn Féin can-

not take part in such talks with a gun under the table. It must first provide evidence of a willingness to dispose of the rifles and Semtex. It must discuss the means by which that would be done. Most importantly, some weapons have to be decommissioned before full-scale talks start.

From Mr Adams comes an unequivocal rejection. And from Dublin the rebuke that even to make such a demand is to display crass ignorance of republican history. The IRA might rid itself of weapons as part of a political settlement with the unionists. Ulster's Protestant majority after all consists of fellow citizens of the island of Ireland, which affords them a legitimacy in nationalist eyes not allowed to the British. But the idea of destroying weapons at Mr Major's bidding? Never.

To circumvent this boulder on the road to peace, clever officials in London and Dublin came up with what is known as the "twin-track" approach. The willingness of the IRA (and loyalist paramilitaries) to decommission their weapons and the ways that might be done would be examined by an international body, independent of the London government. In parallel, Sinn Féin would be invited to confidence-building talks with the other Northern Ireland parties to prepare the ground for

If Mr Clinton is to be seen once again as the catalyst for peace around the world, Mr Adams must repay him with flexibility in the negotiations

full-scale negotiations. A target date would be set for those negotiations but without prior commitment on the part of the British government. The demand for a start to decommissioning would be put to one side to await the conclusions of the new body.

This is as far as Mr Major will go. The unionists have warned him that they may reject even this compromise. David Trimble, visiting the prime minister in 10 Downing Street yesterday, has called instead for the government to establish an elected assembly in Ulster to chart the way forward. The Conservative whips at Westminster warn that to give further ground to the IRA would be to invite a massive rebellion on the government benches.

Sadly, it gets more complicated still. Back in September the London and Dublin governments came within an inch of embedding the twin-track approach in another of the joint declarations on which the ceasefire has so far been built. But John Bruton, the Irish prime minister, was warned by Mr Adams that to do so would be to invite Sinn Féin to abandon the political process. The IRA demanded a firm date for all-party negotiations. It insisted, implausibly, that the British army be included in the remit of the decommissioning body. So at the eleventh hour Mr Bruton withdrew from the planned summit with Mr Major. The intervening period has been marked by what the diplomats politely refer to as "some strain" in relations across the Irish sea.

The basic approach remains in place, however. It is too early to be sure, but Mr Major and Mr Bruton may well re-instate their planned summit within the next 10 days. Some of the differences between them would have to be judged, but there is nothing new in that and the show would at least be back on the road. George Mitchell, the respected adviser to Bill Clinton on Irish

affairs, would then be asked to head the decommissioning body. The issue of whether the IRA had actually to rid itself of some weapons in advance of constitutional talks would be deferred rather than solved. Mr Adams though would find his bluff called.

Intriguingly, the White House has for once been seen in London as a constructive player in this tortuous process. When Tony Lake, the president's security adviser, visited London a few weeks ago he hinted that Mr Clinton was looking for a dramatic breakthrough to coincide with his planned trip to Ireland, north and south, at the end of this month. The crisis in Washington over the US budget may now cause the president to shorten, if not scrap, the visit. But even before the introduction of that extraneous uncertainty, US officials were playing down talk of an historic, three-way handshake between Messrs Clinton, Adams and Trimble.

Some pin the change to a salutary meeting between Mr Lake and Mr Trimble. Mr Lake was told that the easiest way for Washington to wreck a political deal was to interfere. At one point, he sought to impress on Mr Trimble the need for unionist politicians to take the IRA ceasefire on trust. "Have no worry on that score," came the reported reply. "We trust them more than we trust you."

There are signs too that the US administration is irritated by Mr Adams's refusal to compromise. It has given the Sinn Féin leader a platform and a fundraising permit. If Mr Clinton is to be seen once again as the catalyst for peace around the world, Mr Adams must repay him with flexibility in the negotiations.

All this, of course, adds up to a perilously fragile edifice, one that could yet be destroyed by a single act of terrorism. So yes, to be cynical about peace in Northern Ireland is to be safe. But maybe it is also to be wrong.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be sent by post to "Letters to the Editor", c/o Financial Times, 1, The Quadrant, London WC2N 2DL. Alternatively, by fax to 0171 573 5333, or by e-mail to letters.ed@ft.com. Translations may be available for letters written in other languages.

Gresham's Law does not apply

From Mr Keith Hudson

Sir, Mr Keith Sykes (Letters, November 15) will not have to rewrite Gresham's Law when Mr Giles Keating's e-money (Personal View, November 2) comes into circulation. The point is that the law does not apply anyway in a situation of free exchange.

However, Gresham's Law certainly applies when governments insist on fixed exchange rates. When kings used to make immense profits by alloying their gold coins with base stuff and then insisting that the populace treat the new coins just like the real thing, then, of course, people took no notice. They used the debased coins for trading and kept the old coins under their mattresses.

But, in Mr Keating's scenario, bad currencies, such as that in the UK, which is still being "alloyed" at a rate of a per cent a year, will certainly be driven out by any stronger currencies which keep to some objective commodity valuation.

By the way, may I criticise your headline to Mr Sykes' letter? E-money will be just as real as real money.

Byes on a computer hard disc will be just as acceptable as pieces of paper. You wait and see!

Keith Hudson,
6 Upper Camden Place,
Bath BA1 5HX

Germany must be tough on Emu

From Mr Jochen Mürach

Sir, I refer to Ian Davidson's article "Born ups the ante" (November 15). I am pleased to see that the German finance minister, Mr Theo Weigel, has taken the initiative to discuss the economic preconditions and the stability pact of European Monetary Union again.

For many Germans it is obvious that Emu is not desirable as a future currency. During the past 50 years the

Germans have built up their D-Mark to its present strength and it has become a symbol of German power and industry. Nowadays, it is one of the few hard currencies in the world. Therefore, the fears of a weaker European currency are understandable, especially those of small private investors who have put their assets in the hard D-Mark. They are not interested in a "second-class" currency and they do not want to pay the price for the

certainly less stable European currency.

For these reasons, the German finance minister should negotiate toughly the conditions of the monetary union with his EU partners, even if the launching of Emu is delayed until the next century. Otherwise, Emu could become a disaster.

Jochen Mürach,
Endolf-Gaby-Strasse 1,
94032 Passau, Germany

EU customs union deserves support

From Mr Alan Berling

Sir, Edward Martimer's plea for European parliament approval of a customs union between the European Union and Turkey ("A Turkish opening", November 8) prompts a few comments.

1) The European parliament's right to ratify external treaties ought to be viewed not as a problem or nuisance, but as an essential check on executive and administrative power.

The legitimate powers of the EU's only popularly elected officials cannot be held subsidiary to the terms agreed by the governments concerned, much less the "technical arrangements... in place".

2) I would be surprised if the concerns of MEPs about Turkey's human rights record were not closely connected to their view of "the overall political and economic impact

the union would have on European interests". The establishment of a customs union guarantees nothing more but there is surely a presumption in favour of eventual membership and MEPs may well be more sensitive than senior bureaucrats to the desirability of keeping the EU's record clean as an association of true democracies.

3) The suggestion that Islamic fundamentalism is feeding off Europe's "stand-offish attitude" is valid to a point, but there is no evidence to support the notion that approval of the customs union will more than marginally affect the growing popularity of fundamentalism in Turkey.

Even the direction of the impact cannot be predicted with certainty. 4) Whether one supports approval or not, the failure to

mention the massive long-standing Turkish occupation of 40 per cent of Cyprus as a factor in the decision is curious. Cyprus after all has a customs union with the EU and is on schedule for full membership.

All current members (and all governments in the world except Turkey's) recognise the sovereignty of the government of the Republic of Cyprus over the occupied areas.

A customs union may act as an incentive to Turkish enlightenment on both human rights and Cyprus and I support approval on that hope. Until that happens, MEPs must keep both issues on their agenda.

Alan Berling
(US Foreign Service Officer, retired),
Le Champ Neuf,
03320 Conleuvre,
France

UK will lose out to Continent if Terminal 5 is not built

From Mr Anthony Pelling

Sir, Mr Oliver Parr, in his letter of November 11, suggested that the issue of whether or not Terminal 5 should be built at Heathrow is a choice between British Rail's corporate convenience and the environment. There is another choice to be faced.

Either the UK makes the best use of Heathrow's advantages or it will allow

trade and jobs to transfer not to the UK regional airports but to Paris, Amsterdam and Frankfurt. At present airlines and their customers still seek to have access to Heathrow as the primary gateway to Europe and beyond. There is little prospect of persuading travellers from abroad to move their loyalty to other London airports. They prefer the easy and level walk to the taxis at

Heathrow and the direct trip to their first destination. The trek to the train at Gatwick and the changes at Victoria and Liverpool Street are intimidating as against the alternative of a private cab ride. Many business and holiday visitors to London do not have positive associations with travel by train or bus. Only a few become converts to London Underground and

London Transport's buses. The UK would do well to capitalise on Heathrow's advantages and soon, as the competition is close behind. It would be one way to afford more to improve the already pleasant British environment.

Anthony Pelling,
3814 Seminary Avenue,
Richmond,
Virginia 23227, US

A prescription for efficient corporate accountability

From Mr Donald Butcher

Sir, Your leader ("Backlash after Greenbury", November 13) suggested quite rightly that the successor to the Cadbury committee on corporate governance focuses more on "bureaucratic prescription than efficiency and accountability". You say "it is hard to be optimistic about what comes next". May we make some suggestions?

Since exhortation and non-statutory sanctions have probably run their full course - maybe even overrun, as some suggest - surely it is time to re-examine the process by which the duties owed by directors to shareholders and

shareholders to directors are seen to be fairly and publicly discharged. That process, enshrined in law for 151 years, is the annual general meeting. It badly needs reform. However, its main structure - voting on resolutions - is, in theory, the only way that mankind has discovered for delivering an open and fair democratic decision accepted by all. In practice - pace British Gas - it sadly does not work quite like that.

One or two suggestions for reform to start with. First, abolish proxy voting so that shareholders would have to attend, or be represented, at the meeting. Individual

shareholders would be given the right to appoint a representative in the same way that institutional shareholders have that right (Section 375 of the Companies Act). Second, give shareholders the right, subject to certain safeguards, to circulate resolutions at the company's expense for voting on at general meetings. We are pleased the Department of Trade and Industry is to issue a discussion document about this reform.

Third, make shareholders responsible for voting an aggregate sum for all services provided by directors - whether provided as executive officer, consultant or director

or whatever. Presently, voting is required by most companies' articles to approve a sum just for their services as directors. This reform would merely reflect the original intention of the Companies Acts.

Such reforms should not increase company costs as imposed codes have done and they would begin to shift responsibility for good corporate governance back on to the shareholders where it should properly rest.

Donald Butcher,
chairman,
UK Shareholders' Association,
12 Burch Road,
Epsom, Surrey KT17 4LJ

President strains at the leash

Congress may thwart Clinton's desire to send troops to Bosnia, says Bruce Clark

Whatever happens at the Bosnian peace talks in Dayton, Ohio, it would probably be a mistake for anyone to order champagne. Far from lasting peace, a new disaster could be looming. But this time US political infighting, rather than Balkan chauvinism, would be to blame.

The reason for this dark prognosis is that President Bill Clinton, having knocked Balkan heads together, may now be dented success in his second, self-imposed challenge: mobilising broad support at home for the deployment of up to 20,000 US soldiers to police a settlement.

The president's efforts to explain this huge enterprise to a deeply sceptical public and Congress have been intermittent. But whenever he has tried to make the case, he has set the stakes very high indeed - apparently because he senses no other approach would work.

At issue, Mr Clinton says, is not only peace in Bosnia, but the stability of the entire region; Washington's role in Europe; and the continued functioning of Nato. This dramatic case was spelt out a few days ago in a nine-page letter from the president to one of his main Republican tormentors, Mr Newt Gingrich, the House Speaker. Mr Gingrich had stated that support in the legislature for sending troops to Bosnia was "virtually nil".

The letter laid out the arguments for deployment in the



starkest terms. First, if the war resumed, there would be a "very real risk that it could spread beyond Bosnia, and involve Europe's new democracies as well as our Nato allies". Second, the letter said, only US troops could prevent this happening. "If our commitment to helping implement a peace is broken, there will be no peace in Bosnia." Third, as a side effect of US backing, the western security system could be compromised: "If we do not do our part in a Nato mission, we would weaken the alliance and jeopardise American leadership in Europe."

Powerful as these arguments sound, it is far from clear that they will convince the new generation of Republican legislators, to whom the old, Nato-based assumptions of postwar foreign policy are a closed book. Some Republicans feel an irresistible temptation to score political points when they see a president who had previously described the Bal-

kans as a hopeless, murderous mess calling for a military enterprise which he admits to be dangerous and cannot precisely define.

The arguments used by Mr Clinton to support the deployment may be exaggerated. Perhaps peace could have been secured by some means other than a large US ground force. But the president's use of dire warnings may turn out to be self-fulfilling.

On present indications, the proposed US force may never be despatched at all; or it may be despatched with conditional approval from the Senate but open opposition from the House of Representatives; or it may be despatched with an approval so grudging that consent will be withdrawn as soon as the force runs into difficulty, as happened in Somalia.

Mr Clinton has insisted on his right to send troops to Bosnia without Congressional approval - an argument which may find willing ears among

senators who aspire to the White House themselves. But rambunctious types in the House are already working to deny funding to any Bosnia mission which proceeds without their approval.

If peace fails to take hold, far want of a peace force, the most immediate result will be a battle for the northern Bosnian town of Banja Luka. This could create hundreds of thousands more refugees, many of whom could die on the road. In diplomatic terms, a failure of US would create a vacuum in Bosnian policy which the Europeans - who stepped aside when the Americans took centre stage - could not occupy.

Among its allies, the US would stand accused of having sabotaged the old Europe-led policy of containing the war, and then failing to put anything in its place. The idea of enlarging Nato could become a sick joke: if the best Washington can do for a European trouble spot is promise troops and fail to deliver them, the prestige of the western alliance would plunge.

All these lofty considerations could fade into the background when compared with the opportunity for US politicians to put Mr Clinton in his place.

Even if Mr Clinton gets his way and US troops are successfully deployed, there are sobering lessons in this story for the Europeans. Faced with "the most dangerous threat to European security since world war two" - the president's words - Washington's political class has proved deeply reluctant to put US lives at risk, as time goes by, US enthusiasm for costly engagements in Europe is hardly likely to increase.

A powerful team
A successful strategy
A good result



Thanks to our experienced team, we at DePfa-Bank have been able to consistently maintain our commercial strategy to good effect in the first nine months of the year, even in the face of tougher market conditions. We have further consolidated our international popularity in the loans and securities sector and the increased level of securities trading and steady growth in the balance sheet total underline that we are one of Europe's leading issuing banks. DePfa-Bank's Euro-bonds and mortgage bonds are regarded as high yield safe investments by both private and institutional investors.

DePfa-Bank Group:	Jan. - Sept. 1995
Total assets	DM 140,786 m +16.7 %
Lending volume	DM 126,335 m +16.2 %
Outstanding securities including loans taken up	DM 110,100 m +13.9 %
Operating profit pre provisions	DM 392.8 m +15.3 %

To receive your copy of our detailed interim report simply contact: DePfa-Bank, Head Office, Paulinenstrasse 15, 65189 Wiesbaden, Germany.



DePfa-Bank
Deutsche Pfandbrief- und Hypothekbank AG

مكتبة الامير

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Friday November 17 1995

Juppé's social security cuts

Mr Jacques Chirac's transformation from populist candidate to today's devotee of orthodoxy appears complete. His prime minister, Mr Alain Juppé, has now proposed measures, radical by French standards, to control the deficit of the social security system. These must be assessed against two tests: whether France will meet the Maastricht treaty's fiscal criteria in 1997, and whether the longer-term difficulties of social security finances have been resolved. They seem to pass.

Mr Juppé plans to cut the general government deficit from 5 per cent of gross domestic product this year, to 4 per cent in 1996 and the Maastricht treaty's 3 per cent in 1997, the witching year for economic and monetary union in 1998. Mr Juppé has argued that the social security deficit, forecast at FF61bn (\$8bn) for 1996, had to be halved for these targets to be achieved. Since he proposes to cut the deficit to FF17bn in 1996 and create a small surplus in 1997, he should have a margin to spare.

The approach has been astute. Spending reductions exceed increased charges by three to two. Further taxes on labour have been avoided. The government has seized more effective control of the system. Finally, pain is broadly spread: by levying a 0.5 per cent tax on incomes, hypothecated towards reducing social security debt; by imposing higher health insurance charges on pensioners and the well off unemployed; by taxing family allow-

ances; by tightening controls on medical costs; by raising public sector pension contributions; and by imposing higher contributions on companies.

Inevitably, two of the unions, Force Ouvrière and the Confédération Générale du Travail, have called a general 24-hour strike in protest. But the Confédération Française Démocratique du Travail has refused to join. Given these splits and its ability to pass measures by decree, the government should obtain its desires.

Will it also obtain the lower deficits it desires? Yes, provided growth holds up. Since Mr Chirac swore eternal fidelity to *Emu* and *rigueur* last month, the interest rate differential vis à vis Germany has shrunk on both three-month and 10-year money. Yesterday, the intervention rate was cut by 0.2 percentage points to 4.8 per cent. Nevertheless, the fiscal tightening might undermine growth and so prove self-defeating.

Much political capital is invested in the fiscal target for 1997. As important is whether social security deficits have been placed under permanent control. It seems that they should be, at least until 2010, when the baby-boom generation retires. Yet France will almost certainly retain the highest rates of public spending and revenue in the Group of Seven, leading industrial countries. Maybe Mr Juppé has made health insurance charges on pensioners and the well off unemployed; by taxing family allow-

Eternal life

What is the secret of corporate longevity? Securing the right succession at the top must be a crucial factor. But as Unilever has demonstrated in naming Mr Niall FitzGerald as the next chairman of its UK arm, the most durable companies are not necessarily strict followers of the conventional wisdom on corporate governance and boardroom procedure.

The chairmanship of the Anglo-Dutch consumer products group is traditionally in the gift of a triumvirate: the executive chairman of the twin parent companies and one other top executive. This is the very opposite of the nomination committee advocated by Britain's Cadbury report, which is required to have a majority of non-executive directors. Indeed, a powerful case could be put that the best performers, both at corporate and country level, are those which are furthest removed from the normal Anglo-American governance disciplines.

The most striking instance here is Japan, where the boards of large companies are peopled with geriatrics. Non-executive directors are a rarity and pervasive cross-shareholdings rule out hostile takeovers. Yet it is hard to call this insider-dominated Japanese system a failure.

So, too, with the Anglo-Dutch giants like Shell and Unilever. They are clearly exempt from takeover discipline, and the complex legal structures under which they operate are inimical to non-executive directors. Yet they

appear to retain a remarkable capacity for self-renewal. Even in the United States, some industrial heavyweights insist on flexibility for the unitary board over both the succession and roles of the chairman and chief executive. The board guidelines of General Motors, where corporate life was nearly curtailed in the 1980s, are a well-known example.

On the issue of succession, they say: "The board should be free to make this choice any way that seems best for the company at any given point in time. Therefore, the board does not have a policy, one way or the other, on whether or not the role of the chief executive and chairman should be separate..."

Yet this need not mean that Cadbury is wrong, or that adherence to conventional Anglo-American norms in governance is counterproductive. The long-lived Anglo-Dutch and Japanese companies have simply found alternative ways of achieving the balance between managerial freedom and accountability for which Cadbury was searching. At Unilever, the tensions that arise from dual nationality may act as an additional check and balance, as does a clutch of outside advisory directors; and the collegiate style of management does not preclude the appointment of a risk-taker like Mr FitzGerald. The company will still be there, one suspects, when less bureaucratic giants like Hanson are no more than a distant memory.

Oskar redivivus

Fortune favours the brave, especially when their timing is good. Oskar Lafontaine's bid for the chairmanship of Germany's Social Democrats yesterday was brilliantly timed, and he was rewarded with a stunning victory.

The party's disenchantment with its incumbent leader, Rudolf Scharping, was hardly a secret - and hardly surprising, given the miserable 30 per cent support currently accorded it by the opinion polls. But his chief internal critics, Gerhard Schröder and Heide Simonis, were holding back from a direct challenge which would have further strained the unity of an already divided party, and made it appear their criticisms were motivated by personal ambition rather than principle. Mr Lafontaine, having held aloof from the latest round of in-fighting, gained the full benefit of surprise, and was able to present himself as a healer of the party's wounds.

Although Mr Scharping remains for the time being the party leader in the Bundestag, Mr Lafontaine will inevitably now be seen as the man in charge. If he succeeds in pulling the party together, and reversing its decline in the polls, he will make himself its obvious choice as candidate for federal chancellor in the 1998 general election. That is a role he has played before, in 1990, when the SPD secured its lowest share since 1967. But that defeat will not necessarily be held against him now. It

occurred in the year of German unity, which the electorate inevitably (and to a considerable extent rightly) regarded as Chancellor Helmut Kohl's personal achievement. Moreover, Mr Lafontaine warned that the cost of rapid unification would be much higher than Mr Kohl's then prepared to admit. That was not a popular message at the time, but it proved to be true, as most west German voters would now be heartily willing to admit.

Mr Lafontaine is undoubtedly a more effective politician than Mr Scharping, as their contrasting performances in addressing the party congress on Wednesday clearly illustrated. It would also be far too simple to portray him as a tired warhorse of the old left, though it is natural that the parties of the present governing coalition should try to do that. At times in the past he has been in the vanguard of those questioning socialist taboos.

He is in fact hard to pin down ideologically. That may give him advantages as the SPD searches for plausible coalition partners. It may also lay him open to the accusation of being opportunistic and untrustworthy, especially if he appears to flirt with the former communists of eastern Germany. But the greatest challenge facing him is the need to redefine the image and *raison d'être* of a party which, ever since it was driven from power in 1982, has seemed increasingly unsure of its role.

The slippery business of soap

Unilever's new boss will give it the 'right good shakeup' many believe the group needs after last year's detergent debacle, says Roderick Oram

When Unilever is good, it can be brilliant. In less than a decade the Anglo-Dutch consumer products group has built the world's largest ice cream and cosmetics businesses, both sporting brisk growth and ample profits.

But when it is bad, it can be awful. In less than six months last year, Unilever's technically flawed Power range of detergents did long-term damage to the group's profits, market share and credibility with consumers.

Nobody learnt more from the debacle than Mr Niall FitzGerald, global head of detergents. He speaks forcefully to his colleagues of Unilever's need to simplify its complicated management structure and sharpen its business skills, and he is being given the chance to put his ideas into practice: Unilever announced on Wednesday that he will be promoted in January to the "special committee". Unilever's management troupe, and then in August to the chairmanship of Unilever's UK arm.

"Unilever is a fantastic business with some fantastic people," says one of Mr FitzGerald's colleagues. "But it needs a right good shakeup."

One senior Unilever executive adds: "There's been a lot of hallway talk in recent years - 'Should we do it this way? Should we do it that way?' - and we've changed bits and pieces in European foods and detergents. But we need thorough change."

Mr FitzGerald's first task will be to spend the first seven months of next year reviewing Unilever's senior management structure. Overlapping managements for countries, regions and product categories are a source of confusion and frustration throughout the group.

The 50-year-old Mr FitzGerald, who has experience of managing complicated cross-border businesses and advertising, is expected to advo-

The giants limber up

In more than a hundred countries and thousands of product categories around the world, Unilever competes ferociously with Nestlé and Procter & Gamble. Only these three companies have the range of products and the resources to dominate both mature and emerging consumer markets.

With histories dating back to the 19th century, each has proved adept at meeting constantly changing conditions. But over the past 10 years, business has become ever more demanding. Mature markets have stagnated and competition, particularly from retailers' "own-label" brands, has intensified in emerging markets, home to billions of 21st-century consumers, establishing new businesses devoted to huge management and financial resources.

One measure of their success is the wealth they have generated for their shareholders. But soon of the three managements can be fully satisfied - many companies in other sectors have outperformed them - and all three are preoccupied with choosing the right senior people to meet new challenges.

came a big shift in power from country managers to the managers of product categories and regions.

Next came "Beethoven", as Unilever called the revamp of its European manufacturing, for which it took an exceptional charge of \$305m in the 1990 accounts. Production costs fell, but retail prices also weakened in the recession and spending on advertising and marketing grew rapidly. Beethoven delivered next to no improvement in profits.

Then came "Encore", a further European restructuring, bringing a \$490m hit to 1993's accounts. Two years on, the first meagre fruits of it are trickling through to the bottom line.

In a change of tactics, Unilever talks now of such restructuring as part of a continuing business process, with the cost coming straight out of trading profits instead of extraordinary charges. The City expects Unilever to spend some \$200m a year in this way for the rest of the decade to improve its efficiency.

The Power line of detergents was the first big test of a new pan-European management's ability to bring a technologically advanced product swiftly to market across the continent. It was Unilever's attempt to wrest back leadership of the European detergent market it lost to P&G back in the early 1980s. To that end Unilever spent some \$300m on a audacious science, product development and new manufacturing plants before rolling out Persil Power and Omo Power across 11 countries in eight weeks early last year.

But a catalyst in their reaction badly with a handful of dark dyes,

Unilever started in soap and margarine in the UK and the Netherlands. Still a large part of the group, these products generate only modest profits in mature markets. Critics say Unilever, created out of the 1929 merger of Lever Brothers of the UK and Margarine Unie of the Netherlands, is a company where executives focus too much on internal issues and too little on their markets and customers.

At home in Switzerland, Nestlé is still seen more as an institution than an enterprise. The world's largest food company, it is badly bogged down in many marginally profitable businesses while a handful of products - notably instant coffee - contribute a large share of its earnings.

P&G is the quintessential American company, both admired and disliked for its aggressive tactics in the marketplace. Thanks to its origins in soap-making, it is more heavily concentrated in detergents and toiletries than Unilever, and has only a small food business. Analysts say it needs to develop new product lines and to match the international reach of Unilever and Nestlé.

Nowhere is the issue of marshalling enough money and management more pressing than in emerging markets. Take China, for example. In just a few years, Unilever has pushed its Omo detergent into more than 100 cities despite difficulties posed by the country's inadequate infrastructure. Head-to-head against P&G's Ariel, Omo has grabbed nearly 50 per cent of the Shanghai market and is the leading international detergent brand across China.

Unilever, Nestlé and P&G, in intense competition with each other for billions of 21st century consumers, are pouring huge resources into China and scores of other developing markets in Asia, Latin America and eastern Europe.

"Those markets are growing so fast for Unilever that the overseas tail is going to start wagging the north Atlantic dog," says Henderson Crosthwaite's Mr Lang.

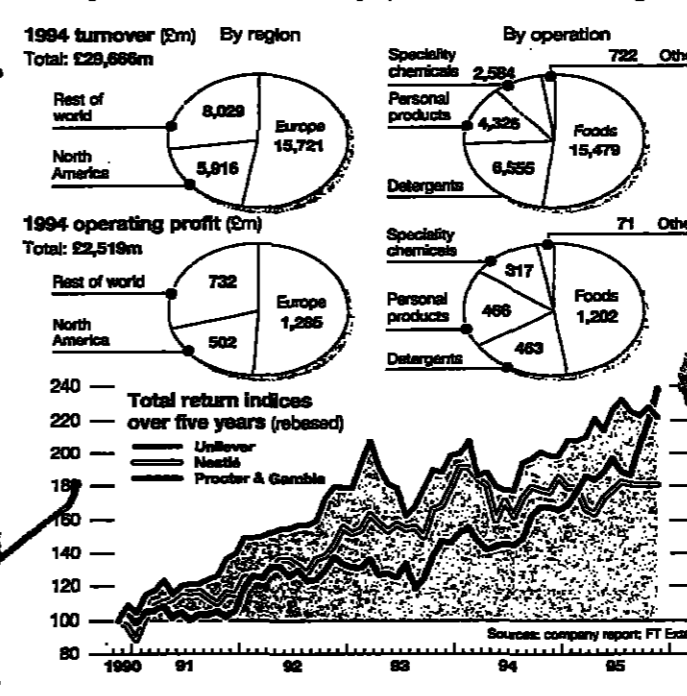
Unless it strikes the right balance between central control and freedom in the field, Unilever could fail to maximise its emerging market potential. "If it doesn't pay attention to its fantastic franchises, it'll get whacked by the competition," Mr Lang adds.

Quite what senior management structure to address these myriad pressures Messrs FitzGerald and Tabakshat will devise and implement is already a subject of intense speculation around the Unilever world. The guiding principle several senior colleagues have preached in recent days is clarity - of responsibilities, reporting lines and product lines.

"It can't be a terribly simple structure because we are a very complicated business but it can be much clearer," one Unilever executive says.

With this will also come changes of management style. By all accounts Mr FitzGerald and Mr Tabakshat were deeply affected by the Power failure, turning into even tougher and less forgiving executives. Anybody exercising their new-found freedoms under the new structure will pay the price in greater accountability and responsibility.

Those who were comfortable with the collegiate ways of Unilever may find their working lives quite changed. Says one close observer of FitzGerald: "The path forward will have some bodies on it."



OBSERVER

Lebensraum for Kohl

Even in far-flung Vietnam, German Chancellor Helmut Kohl's vital statistics are no laughing matter. The hotel where the bulky German leader spent last night - during a two-night stopover in Hanoi - is a drab communist structure which was donated to Vietnam by Cuba's Fidel Castro in 1972.

Unfortunately the place was not designed for guests the size of Kohl. It's accustomed to accommodating the more delicately proportioned Vietnamese. So when the German protocol people accompanying Kohl asked whether he could be made to sleep in the room, the manager of the Thang Loi - it apparently means "victory" - hotel pledged to do his best.

And so they did: they re-built the entire bedroom. A new bed was purpose-built; the tiny shower compartment was expanded. To top it all, a large hole was knocked in the wall, making space for a new door.

Kohl's aides say that he was exceptionally grateful. To prove it, he had his people ship in from Germany 330 foot-long German sausages, for a special lunch today for students at Hanoi's Technical University.

Diplomacy certainly moves

in mysterious ways.

Paris ablaze

The strange blue and yellow illuminations on the Gare du Nord in Paris that appeared last night, and which are due to last throughout the coming week are apparently the French railways' tribute to the first anniversary of scheduled services on Eurostar through the Channel tunnel.

The birthday was actually three days ago, on November 14. But French officials reckon it would have been tactless to launch the festivities ahead of the country's delicate debate on social security reform, what with students and others in the streets.

Min now, given the months of delays in opening the train service, perhaps two days' delay isn't so bad after all.

Keep plodding on

Modality, amodality - who's counting, so long as we're all paid? The 18 members of the Asia-Pacific Economic Cooperation forum, who have been meeting in Osaka, have succeeded in elaborating a blueprint to free all trade in the region by 2020, or 2010 for advanced economies. Now for the hard part.

With a plan embracing such diverse countries as Papua New Guinea and the US, a degree of

terminological inexactitude was perhaps inevitable. Thus Japanese officials in Osaka fought shy of defining what they understood by free trade. Far better, they suggested, in a Zen-like fashion, to start on the road to the goal, than to be obsessed with defining the goal. Thus the accord contains phrases like "flexible treatment in terms of modality" - Apec-speak for continuing to protect Asia's more cosseted farmers.

Being an advanced economy, presumably Japan's rice farmers face the daunting prospect of being exposed to competition by 2010? Don't bet on it. One forum official admitted that, when it came to defining modality, there were different opinions.

Penalty shoot-out

Unilateral broke out across Turkey following the national football team's 2-2 draw against Sweden on Wednesday night. The draw means Turkey qualifies for the finals of the UEFA football championships in Birmingham next year. The excitement is understandable: football-crazy Turkey hasn't made it to the finals of any major international football championship since the 1954 World Cup.

But there were other reasons for celebration. To begin with, no one was killed by stray bullets. Turks have recently taken to firing guns into the air to celebrate soccer

victories, often claiming the lives of those unwise enough to watch the fun from their apartment balconies. This time only six people, two of them children, were wounded by stray bullets. The players also had cause to give thanks, as they're being handsomely rewarded for their efforts. The national football federation is coughing up \$10,000 for each team member, while prime minister Tansu Ciller and her associates are reportedly offering a further \$30,000.

Who knows? It might even turn out to be a red-letter day for Tanju Colak, a popular former football star now cooling his heels in an Ankara jail for smuggling a Mercedes into Turkey. Maybe the Ciller line will spring an amnesty for him.

Stiff opposition

Nel van Dijk, a Dutch MEP and the European parliament's leading campaigner for safe sex, recently distributed 625 condoms to her fellow MEPs, part of an EU programme to help combat AIDS. The campaign had hit the Internet, she informed fellow MEPs. There they could find all the do's and don'ts about safe sex, including a video of a man fitting a condom. For those unfortunate enough not to have access to the Internet, she added: "I also have one on a floppy."

Not a dry eye in the house.

Financial Times

50 years ago

US Rubber Company's losses One out of every five and a-half trees on the United States Rubber Company's plantations in Malaya and Sumatra have been destroyed, according to Mr. John W. Bicknell, managing director of the plantations. This meant a loss of 1.6 million trees out of 10 millions standing on the plantation at the time of the Japanese invasion. Pre-war planted area was 102,000 acres. Mr Bicknell explained that this loss was due largely to neglect and to the cutting down of some trees in some areas for planting food crops by the Japanese.

Post-war recipe There can be no doubt that industrial research was not always given the high status in Britain before the war that was accorded to it in America and Germany. The further point was made in yesterday's presidential address to the Institute of the Plastics Industry by Mr W.F. Lutyns, a director of Imperial Chemical Industries, that both the Americans and the Germans had shown themselves in the past prepared to construct pioneer plants of large size: a bold policy, but one worth the gamble.

telia
Your competitive edge
in telecommunications
Telia International UK Ltd.
Telephone: 0800-454 999
Telefax: 0171-416 0367

FINANCIAL TIMES

Friday November 17 1995

46 days to Gift Repo
Contact: Money Market Services Desk
on 0171 444 9020/9090

Kleinwort Benson

Member of the Bank Group
Incorporated in England and Wales, registered office

Shares rise after Juppé welfare reforms but unions call protest strikes

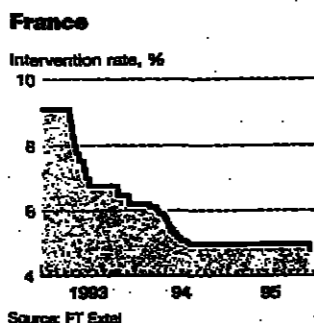
French banks cut interest rates

By David Buchanan and John Riddling in Paris

France's central and commercial banks were yesterday quick to salute the Juppé government's welfare reforms with interest rate cuts, but two big union federations have called protest strikes for later this month.

Prime Minister Alain Juppé's bold welfare spending cuts and charge increases, aimed at bringing the social security deficit from FF60bn (\$13bn) this year into surplus in 1997, drew praise from his party and surprised political opponents.

For the first time since July 1994, the Bank of France yesterday lowered its intervention rate, which sets the floor on money market rates, from 5 to 4.5 per cent. It also trimmed its 5-10 day "repo" rate from 6.35 to 6.10 per cent. The Paris Bourse's CAC-40



Source: FT Est

share index jumped by 1.6 per cent in heavy trading to close at 1,905. Earlier in the day, the country's three leading commercial banks - BNP, Société Générale and Crédit Lyonnais - anticipated the central bank move by cutting their own base rates from 8.5 to 7.5 per cent.

The main opposition Socialist

party quickly dubbed the Juppé plan "anti-social" but its spokesman indicated the party was still assessing the plan, which was "stronger than was expected". Mr Juppé cautioned that the country still needed persuasion. "I have to make the French people understand what needs to be done," he said in a newspaper interview. "If two million people take to the streets, my government will not survive."

The Communist-leaning CGT union federation called a 24-hour general strike for November 24 while the Force Ouvrière (FO) federation has set November 28 as its day of protest.

Numerically weak overall, French unions remain strong in the public sector where Mr Juppé plans to extend the period of pension contributions to the 40 years required of the private sector.

The FO is particularly

entrenched in the administration of health insurance. Its secretary general, Mr Marc Blondel, described the Juppé plan, which will put social security under parliamentary control for the first time, as "the biggest grab [by the state] in the Republic's history".

As part of his strategy to spread the pain of reform, Mr Juppé is also asking the pharmaceuticals industry to pay a FF2.5bn charge next year. Some companies reacted angrily but most said they needed to see how the charges would be determined before calculating the impact on their business.

The main concern was whether the charge is set by market share, or adherence to price and volume contracts agreed last year.

World stocks, Second section

Russian debt

Continued from Page 1

of England for 1992 and 1993 arrears.

The balance of the interest arrears will be exchanged for floating rate notes of 20 years maturity with a seven-year grace period.

Mr Jonathan Hoffman, co-head of emerging markets research at CS First Boston, said the "deal is a major step on the road to Russia becoming creditworthy in the international capital markets".

"But this is not the final word - people are now looking for the implementation, which depends to a large part on the president and the Duma (the Russian parliament) agreeing the deal," Mr Hoffman said.

Mr Davydov said progress was also being made in talks with the Paris Club of western government creditors over rescheduling a further \$40bn of debt. Negotiations this week had confirmed creditor countries' willingness to restructure their debt along the lines of the London Club agreement, he added.

China hails US initiative to resolve impasse over WTO

By Guy de Jonquieres and William Dawkins in Osaka

China yesterday hailed a US diplomatic initiative aimed at resolving the impasse over Beijing's entry to the World Trade Organisation.

The US initiative, the result of talks last month between President Bill Clinton and Chinese President Jiang Zemin, came in a US paper spelling out the commitments required by WTO membership.

A senior US official said the paper was intended "to provide a road map and a means, on the basis of which [China's WTO] accession could proceed". At the same time it was a means by which China could understand the "very high level of commitment" needed to accede.

Mr Long Yongtu, China's assistant minister of international trade and chief WTO negotiator,

said the document "incorporates a lot of flexibilities". "We are hoping for progress," he said at a ministerial meeting of the Asia Pacific Economic Co-operation (Apec) forum.

Mr Mickey Kantor, US trade representative said he would discuss the paper and how to proceed with it at a meeting with Mr Wu Yi, China's international trade minister, tomorrow. But he did not expect Mr Wu to respond in detail.

Mr Kantor said Washington had not shifted its position on Beijing's WTO membership and repeated the long-standing US demand that China join the organisation on "commercially reasonable terms".

The confidential document is understood to require that China embrace fundamental principles such as economic transparency before joining the WTO. But it is believed to hint that the US is

ready to allow Beijing more time to adjust to other WTO obligations. US officials said the paper was prompted by lack of progress in China's WTO negotiations. These have been suspended since the summer, but are due to resume in Geneva next month.

Beijing has repeatedly accused the US of thwarting its WTO entry, which it had hoped would be agreed by the end of last year. The two sides yesterday refrained from the angry rhetoric which has characterised recent public exchanges.

The impression of a thaw in relations was reinforced yesterday by the restraint with which Beijing accepted a compromise designed to meet US difficulty in guaranteeing China access to its market. This is part of Apec's plans to achieve regional free trade by 2020.

The Apec summit, Page 6

Bangkok offers investors cash lifeline

By Ted Bardacke in Bangkok

The Thai government yesterday caved in to pressure from local stock market speculators and pledged \$1.2bn in government funds to bail out investors squeezed by a slide in Bangkok share prices.

The unprecedented payout, which alarmed economists and foreign stockbrokers, came a day after a bankrupt investor attempted suicide at the bourse by shooting himself in the neck. He said he had lost Bt30m (\$1.2m).

Having bought on credit, such investors have had to sell at a loss during the stock market's 20 per cent decline since mid-July when a new government took office following elections.

The central bank will now

make \$400m in soft loans available to these investors "to alleviate their financial burden". The three-year loans will be made at 10 per cent interest, at least two percentage points below the country's prime lending rate.

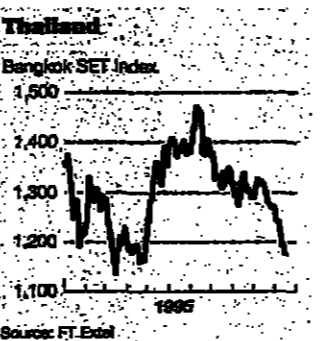
The bank will also make \$800m available at the same concessional rates to brokerage companies to inject into the market in an attempt to stop the exchange's slide. In an additional measure designed to enhance liquidity, the initial amount required to buy "on margin" will be reduced from 40 per cent of the stock's value to 30 per cent, making it easier to speculate in the future.

The sum to be lent in the scheme is likely to benefit no more than about 10,000 investors. Analysts were divided over whether the moves would be

enough to prop up the market. But most observers said the government should not intervene in the market so directly. "This is ludicrous. How do they expect to be taken seriously?" asked a foreign broker, noting that his detailed company research was now "worth nothing" because the intervention would skew the market's performance.

In going against its well-publicised policy of clamping down on lending to speculative areas of the economy, the central bank argued that it wanted to prevent a potential crisis at brokerage houses which might have clients unable to make their margin payments. But a stock exchange official said he had not detected any such cash problems among member brokers.

Other central bank and stock



Source: FT Est

exchange officials said they were pressured into the move by Mr Surakiat Sathirathai, finance minister, who is fighting resignation calls because of the stock market's decline.

World stocks, Second section

FT WEATHER GUIDE

Europe today
A strong northerly air flow between low pressure over southern Sweden and a high over Iceland will direct cold and unstable air into Germany and the Benelux. Numerous showers with hail and sleet will develop as the cold air moves across the North Sea. The British Isles will have hail showers in the north-east and plenty of sun in the south-west. Central Scandinavia will be clear and cold but southern Sweden will have plenty of snow and rain in the extreme south. More rain is expected in south-eastern parts of France, the Iberian peninsula and the Alps, where there will be snow on higher ground. Hungary and Croatia will have rain.

Five-day forecast
Very cold air from the north will move further into central Europe during the next couple of days. There will be a lot of snow on higher ground. The British Isles will be mainly dry with sunny spells. The Low Countries will have rain and hail with temperatures mainly above freezing. Northern Europe will turn wintry with heavy snow showers forming over the Baltic Sea and moving inland. Portugal and northern Spain will stay wet.

TODAY'S TEMPERATURES

Location	Max	Min	Weather
Abu Dhabi	31	21	sun
Accra	31	21	sun
Algiers	22	12	sun
Amsterdam	10	5	sun
Athens	20	10	sun
Atlanta	18	8	sun
B. Aires	22	12	sun
Bham	18	8	sun
Bangkok	31	21	sun
Barcelona	21	11	sun
Beijing	10	0	sun
Belfast	10	0	sun
Bogota	24	14	sun
Bombay	34	24	sun
Brussels	10	0	sun
Budapest	12	2	sun
Chengdu	18	8	sun
Cairo	24	14	sun
Cape Town	22	12	sun
Cebu	32	22	sun
Cardiff	10	0	sun
Chongqing	18	8	sun
Cologne	10	0	sun
Dallas	24	14	sun
Darwin	32	22	sun
Delhi	28	18	sun
Dubai	32	22	sun
Dublin	10	0	sun
Durban	24	14	sun
Edinburgh	10	0	sun
Fero	10	0	sun
Frankfurt	10	0	sun
Glasgow	10	0	sun
Hamburg	10	0	sun
Helsinki	10	0	sun
Hong Kong	24	14	sun
Houston	24	14	sun
Island	18	8	sun
Jakarta	32	22	sun
Jersey	10	0	sun
Karachi	32	22	sun
Kuala Lumpur	32	22	sun
L. Angeles	24	14	sun
Las Palmas	24	14	sun
Lima	24	14	sun
Lisbon	24	14	sun
London	10	0	sun
Luxembourg	10	0	sun
Lyons	10	0	sun
Madrid	10	0	sun
Manila	32	22	sun
Maracaibo	32	22	sun
Mexico City	24	14	sun
Miami	24	14	sun
Melbourne	24	14	sun
Montreal	10	0	sun
Moscow	10	0	sun
Munich	10	0	sun
Nairobi	32	22	sun
Nagasaki	10	0	sun
Nassau	24	14	sun
New York	24	14	sun
Nico	24	14	sun
Nicosia	24	14	sun
Ole	24	14	sun
Osaka	10	0	sun
Paris	10	0	sun
Puerto Rico	32	22	sun
Prague	10	0	sun
Rangoon	32	22	sun
Raykjavik	10	0	sun
Rome	10	0	sun
S. Francisco	10	0	sun
Seoul	10	0	sun
Singapore	32	22	sun
Stockholm	10	0	sun
Strasbourg	10	0	sun
Sydney	24	14	sun
Taipei	24	14	sun
Tel Aviv	24	14	sun
Tokyo	10	0	sun
Toronto	10	0	sun
Vancouver	10	0	sun
Venice	10	0	sun
Vienna	10	0	sun
Warsaw	10	0	sun
Washington	10	0	sun
Wellington	10	0	sun
Winnipeg	10	0	sun
Zurich	10	0	sun

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

No global airline has a younger fleet.

Lufthansa

THE LEX COLUMN

Jet setters

The combination of Boeing and McDonnell Douglas would create a \$36bn behemoth, powerful enough to make customers and competitors quiver. For that reason alone, an outright merger of the two aerospace groups looks unlikely. Anti-trust authorities in the US are hardly going to allow Boeing to push world market share in civil aircraft to over 70 per cent by swallowing one of its only two rivals. Airlines will lobby hard for the same reason. Nor would it be easy to push through big job cuts ahead of next year's presidential election. Integrating the different cultures would also be tricky after half a century of cut-throat competition.

A less ambitious plan might work, though. The fit on the military side is compelling. McDonnell has a profitable defence business, based on existing aircraft such as the F-15 and F-18, with good export potential. By contrast, Boeing has strong positions on the next generation of planes, including the F-22 fighter and the tilt-wing Osprey. Combining the two defence arms would create a second industry giant to compete with recently merged Lockheed Martin. McDonnell's civil aircraft unit could be spun off as a separate company.

Such an outcome would have little impact on Europe's Airbus consortium. It would be more worrying for defence contractors like British Aerospace. Perhaps this is just the sort of kick they need to break through the national barriers that have so far prevented rationalisation in Europe.

World markets

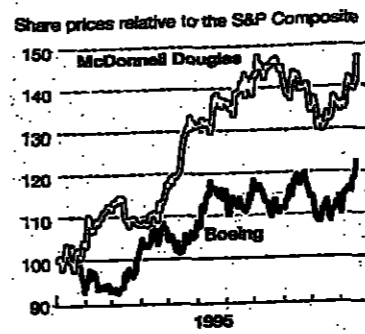
Ignoring the perils of a US government debt default, investors are pushing US stock prices to new highs and driving down bond yields. Their assumption is that the dramatic face-off between the White House and Congress will have a happy ending. A deal is still probable, but it could well be a patch-up. Once investors see the detail of an agreement which may offer tax cuts without the necessary spending cuts, they may start to feel less sanguine. Expectations of a rate cut next month have created further downward pressure on bond yields. Falling yields are in turn supporting equity market valuations, despite the less than rosy prospects for earnings growth next year. Signs of fiscal laxity could prompt a rethink.

Weak fiscal policy is also a danger in the UK. Next year's inflation rate is expected to settle above the 2½ per

FT-SE Eurotrack 200:

1542.6 (+20.0)

US airlines



Source: FT Est

market power is strong and competition is limited; they lumber under some of the highest labour costs in the Asian mainland. Tougher application of anti-monopoly laws, which the government has threatened, would certainly help. Lower trade barriers would help even more.

The snag, though, is that the government could well be more reluctant now to push through changes which would benefit all businesses, including the conglomerates, such as freeing-up restrictions on foreign investment and allowing Korean businesses more freedom to invest overseas. Since capital is in short supply and costs at least 50 per cent more than elsewhere, such changes are urgently needed.

Cable and Wireless

Investors have two main concerns about Cable and Wireless: management and strategy. Yesterday's announcement by Lord Young that he will stand down as executive chairman in 15 months addresses neither worry. Now a power struggle has broken out between Lord Young and Mr James Ross, C&W's chief executive. It is unclear who will be running the group or where it will be heading in the period before a new chairman is chosen.

If this situation continues for the next 15 months, the prospects will be grim indeed for shareholders. A rudderless ship is bad enough; one where the captain and chief mate are continually fighting is particularly risky. Fortunately, it seems improbable that the power struggle can continue for another 15 months - although indications that the non-executive directors are themselves split over which man to back suggests that it may not be resolved especially quickly.

Investors are confused by C&W's continual round of talks with a different set of possible joint venture partners. There is also scepticism over the group's much-vaunted "federation", which is supposed to knit together its operations around the globe. But from the outside, it is hard to decide whether Lord Young or Mr Ross bears the greatest responsibility for the group's drift or whether both are equally responsible. The task for the non-executive directors is now to bring the dispute to a successful and speedy conclusion. If they can, C&W's shares will be a strong buy.

Additional Lex comment on Legal & General, Page 22

You want quality,
you want accuracy,
you want data that
you can rely on...

Then look no further. With more than 870 member firms in 45 countries, the International Securities Market Association (ISMA) - the official body in the international securities market - is a leading force in the provision of quality securities data.

ISMA's database covers Eurobonds, Euro-medium term notes, warrants, convertibles, FRNs and internationally traded government domestic debt.

Prices you can rely on and which are accepted as market standards, can be supplied on over 7,000 securities. These are derived from quotes supplied at the close of business each day by over 100 ISMA Reporting Dealers.

For more information and sample data,
call ISMA Ltd in London on 44-171-538-5656.



The Art of Quality Securities Data

INDIA

Power of states is increasing

As the world's biggest democracy lumbers towards elections, the states are taking more power from New Delhi, reports Mark Nicholson

In five or six months the world's biggest democracy will stage what must count, in a land already replete with the spectacular and extraordinary, as one of its proudest and most impressive rituals: a general election.

It is a measure of the complexity of any Indian election that so many factors must be blended into the decision of when exactly to call the poll. The Chief Election Commissioner is considering dates, most likely in April and May, which must take into account harvests, religious festivals like the Hindu celebration of Holi and the Muslim fast of Ramadan, school examinations, the parching heat of May and June and the subsequent onset of the monsoon rains.

The Commissioner advises, but the date will be set by Mr P V Narasimha Rao, the Congress prime minister, and his canny eye will be on the political climate. For this reason, and partly because Mr Rao has shown himself temperamentally immune from rushing into things, many observers expect him to select a date as late as possible next spring. He will be hoping that the outlook for the Congress party, which has ruled India for all but a handful of years since independence in 1947, will improve with time.

There are no scientific ways of gauging the mood of India's sophisticated electorate, 70 per cent of whom live in rural villages, but the signs over the past year have been of rising discontent with Congress, exemplified particularly by state election defeats in Gujarat, Maharashtra, Andhra Pradesh and Karnataka. The main beneficiaries of Congress' poor performance have been the right-wing and Hindu nationalist Bharatiya Janata Party, which now governs a prosperous swathe of west and northern states embracing

Maharashtra, Gujarat, Rajasthan and Delhi, and whose leaders this year began talking for the first time of forming a majority government at the centre.

In recent months, though, the BJP has fallen prey to infighting in Gujarat and dissent in Maharashtra. In Uttar Pradesh, India's most populous state, it took part in an embarrassing experiment forming an abortive coalition with a low-caste party with the aim of shedding its image as an essentially high-caste outfit. This uncertainty in the BJP and the failure of a "third force" of left and regional parties to coalesce behind a convincing national leader suggest that India's voters will return a hung parliament next spring.

A vital question, particularly from outside India, would be what such a result would suggest about the most striking achievement of Mr Rao's term - his government's wide-ranging programme to reverse 40 years of economic *dirigisme* and autarky through macroeconomic reform and microeconomic deregulation. No finance minister since independence has been permitted to do more than Mr Manmohan Singh to open the Indian economy, unfetter its industrialists and thus place India in the race for a competitive place among its faster-growing Asian neighbours.

One answer is that an indecisive electoral outcome would not represent a rejection of these reforms. Looking back over his four years, Mr Singh argues the single most important achievement of his tenure was to create a "broad national consensus" about economic reform and to "change the way Indians think about their economic problems". Independent analysts agree. Whether within the BJP - which claims Congress anyway stole its free-market clothing - or even leftist parties, "there has been an implied consensus that the state should withdraw from investment and production," says Mr Dhirubhai Sheth, an academic with the Centre for the Study of Developing Countries.

Whichever party, or parties, assume power at the centre will, by this argument, willingly inherit a transformed India. At one level the change is one of improved economic



Landmarks in two of India's principal power centres: Bombay stock exchange (above) and the Red Fort in Delhi (right)



performance. Economic growth, likely to skirt 6 per cent this year, is back where it was in the 1980s before the fiscal and external crisis which both forced and allowed Mr Rao in 1991 to take the drastic remedial measures of reform. Industrial output is humming at 13 per cent, exports rising at more than 25 per cent and while imports are high, particularly of capital goods, these, says Mr Singh, are a necessary and healthy contributor to greater growth.

At another level, though, the change is structural. By removing industrial licensing and the overall "debureaucratisation of the economy" as Mr Singh puts it, Mr Rao's government has granted greater economic powers and freedom than ever to the states, which are increasingly the primary determinants of India's investment climate. States must now compete with each other for the foreign and domestic capital they desperately need both to produce growth and jobs and to meet chronic infrastructural shortfalls. And, as the recent rash of foreign sorties by state chief ministers attests, they are indeed competing.

Many observers feel the states will develop greater political power rela-

tive to the centre. "The balance of power in India has shifted dramatically in the last five years," says Mr Jairam Ramesh, a leading commentator and former senior bureaucrat. "The states are far more powerful entities now than they ever were, politically and economically. A very complex federal system is going to come into play in India."

Such aspects of the present government's reforms may indeed be irreversible. But while most parties appear broadly agreed on the thrust of reforms - and perhaps partly because of this - it is unclear how much the Congress-led reforms will be a central electoral issue next year. "Unlike western democracies, the economic questions are not in the forefront of the electoral agenda in India - with the exception of inflation, which affects the poor," says Mr Jaswant Singh, a veteran BJP MP. "What they care about is the state of governance, broad things like does the government come across as caring, effective, efficient, uncorrupt."

Congress will doubtless plug its economic achievements as a core issue, though it has so far proved a poor popular advocate of its economic reforms. But partly for the

reason Mr Singh suggests, Mr Rao's party is likely to lay greater stress on its broader promise of offering "stability" and "security" in the country - of being the true custodian of India's constitutional secularism in the face of what it will portray as the religiously-based and thus "divisive" BJP. The BJP and other opposition parties will meanwhile make corruption and the "criminalisation of politics" a central theme, accusing Congress of protecting its own vested interests entrenched after so many years of rule.

Both the BJP and other opposition parties will also attack some aspects of the reforms, playing notably on the recently popular theme of "economic nationalism". As the Hindu nationalist coalition in Maharashtra demonstrated by attacking the \$2.8bn Enron-led Dabhol power project, four-years of liberalisation has not banished deeply rooted nationalist feeling in the country.

Moreover, while the economic benefits of reform for the country's poorest remain untested and uncertain, opposition parties will suggest the reforms have been anti-poor - offering the already privileged urban elite high-quality western style sports shoes, new model cars, mobile

phones and Kentucky Fried Chicken, but without necessarily improving life for the millions of rural poor or urban slum-dwellers.

One certainty, however, is that some of the country's most intractable problems are unlikely to feature significantly in the coming welter of campaign promises and accusations. On the economic front, the most vital of these is the country's fiscal position.

Mr Singh, the finance minister, admits that his achievement in cutting the fiscal deficit is "not as good as I had intended". Last year's fiscal deficit of 6.7 per cent of GDP overshoot his target of 6 per cent and this year's goal of 5.5 per cent of national income is certain to be exceeded. More seriously, the International Monetary Fund, the World Bank and the Reserve Bank of India have all voiced considerable concern over India's inability either to make consistent cuts in the fiscal deficit or the slightest dent on the outstanding and consolidated public sector debt - now a full 87 per cent of GDP.

Mr Singh says retirement of this debt would be possible only through a broad programme of privatisation, something his government consid-

IN THIS SURVEY



● Spring elections countdown Page 2

● Economy's pluses and minuses
● Investment funds multiply Page 3

● Slow business of settling share deals
● Capital markets smile on India Page 4

● Conundrum for market researchers
● Key facts Page 5

● Telecoms explosion's slow fuse
● Television goes into orbit Page 6

● Information technology oils the wheels
● Scientists win delayed recognition Page 7

● Red tape snags oil exploration
● Aluminium smelters take the heat Page 8

● Car builders widen the choice
● Poisoned chalice for textile industry Page 9

● Electrification moves too slowly
● Orissa wrestles with private power Page 10

● Industrialisation of agriculture
● Israeli venture blossoms Page 11

● West Bengal's Mandats and capitalism
● The shame of the child labourers
● Book review Page 12

● Interview: finance minister Manmohan Singh reviews the past five years Page 13

● Divide and rule in the war in Kashmir
● Internal airlines fight for passengers Page 14

Editorial production: Maurice Samuelson

Continued on Page 5

When you have business in India choose a bank that knows the landscape.



Standard Chartered Bank first opened in India in 1858. We now have offices in 9 major centres across the country - and, more important, an exceptional depth of expertise and experience in this huge, rapidly developing economy. From our earliest days we have played a leading role in financing today's international trade.



Today, our services include complex and innovative structured financings which meet the needs of exporters and importers alike. In Treasury, we are important players in the Indian foreign exchange markets, providing a full range of spot, forward and derivatives products as well as advisory risk management services.

In merchant banking we have built a strong position in India across a range of corporate finance and advisory

activities, from raising new equity for Indian corporates through to identifying Indian joint venture partners for international organisations.

In corporate banking, our full understanding of the marketplace enables us to give expert advice on local conditions and regulations and appropriate introductions to businesses seeking to develop their presence in the region.

Our Indian network is just a part of a network which

includes some 600 offices in more than 40 countries - working together, across national boundaries, and delivering integrated services to international business.

That's why, at Standard Chartered, we can offer you the benefits of not just an international network - but also of international networking.

Standard Chartered

INTERNATIONAL NETWORKING



2 INDIA

■ Politics: by Alexander Nicoll

Last lap to general elections

Next spring's polls will be a test of the growing strength of religion and caste as vote getters

When Mr P.V. Narasimha Rao, a veteran politician, was appointed Congress Party president and then prime minister after the assassination of Mr Rajiv Gandhi in 1991, he was seen as a stopgap. Four-and-a-half years later, he has proved himself a wily leader, particularly adept at allowing the frequent grass-fires of Indian politics to die out without his intervention.

As a result, he approaches next year's elections as the unchallenged leader of the Congress Party, in spite of repeated efforts by loyalists of the Nehru dynasty to undermine him.

This may mean that the party has taken a significant step away from the dynasty. Mr Rajiv Gandhi became prime minister in 1984 following the assassination of his mother, Mrs Indira Gandhi, the long-time prime minister who was herself the daughter of India's first prime minister, Mr Jawaharlal Nehru. Mrs Sonia Gandhi, the Italian-born widow of Mr Rajiv Gandhi, has refused all invitations to become actively involved in politics, but still remains an important figure in the party and clearly wishes to protect the interests of her two children.

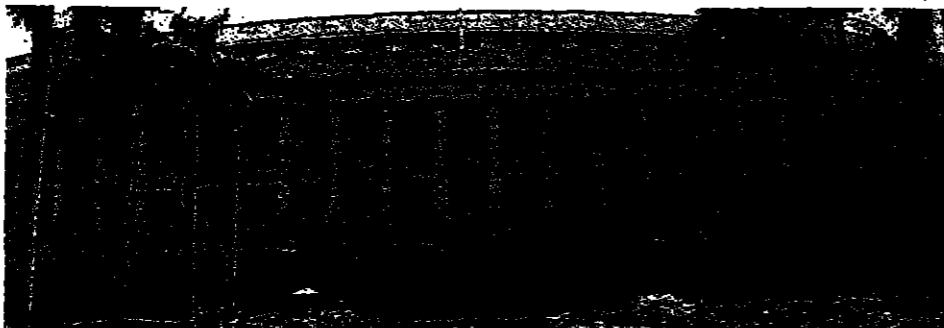
Mr Narasimha Rao has overseen other wrenching changes in the Congress party, which has ruled India for most of the period since independence in 1947. Prompted by a financial crisis in 1991, he has driven a far-reaching economic liberalisation programme which runs counter to the party's Nehruvian self-reliance doctrine. Some of the most stubborn opponents of reform are within the party itself.

Separately, the party suffered a dramatic loss of support in state elections around the country, usually linked to general distaste for corruption and the adoption of populist approaches by regional opposition parties.

Among the major states,



Prime minister Rao: stopgap who became a durable and wily leader



Parliament House, New Delhi: arena of power in the world's most populous democracy

Congress still controls the state governments in Madhya Pradesh, Orissa, Punjab, Haryana, Kerala and Himachal Pradesh. But in the northern states of Uttar Pradesh and Bihar, which return the most MPs to Delhi, Congress is very poorly placed — as it is in the south and west.

It has also come under increasing pressure because of corruption and alleged links between prominent politicians and criminals. And the party has suffered from internal bickering and defections as well as a hankering among some members, apparently now lessening, for a return to the Gandhis.

Only a few months ago, the pundits in Delhi were predicting that Congress would be wiped out in the general elections, which must be held by July 1996 and seem likely to be in April. Those forecasts now

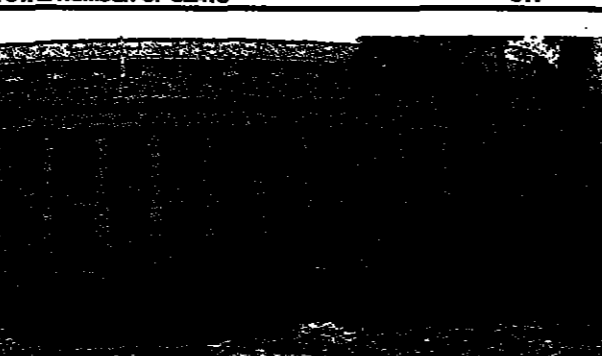
Mid-term leadership changes in states, 1995

State	Chief minister (party)	Date	How lost office	Replaced by
Uttar Pradesh	Mayawati (BSP)	Oct	Alliance break-up	President's rule
Gujarat	Keshubhai Patel (BJP)	Oct	Party dispute	Suresh Mehta
Punjab	Beant Singh (Congress)	Sep	Killed by bomb	Harbhajan Singh Brar
Andhra Pradesh	N.T. Rama Rao (TDP)	Sep	Party dispute	Chandrababu Naidu
Uttar Pradesh	Mulayam Singh Yadav (SP)	Jun	Alliance break-up	Mayawati
Kerala	K.K. Karunakaran (Congress)	March	Party dispute	A.K. Anthony

BSP: Bahujan Samaj Party; BJP: Bharatiya Janata Party; TDP: Telugu Desam Party; SP: Samajwadi Party

Strength of the parties in the Lok Sabha

PARTY	SEATS
Congress	271
Bharatiya Janata (BJP)	116
Janata Dal	39
Communist Party (Marxist)	36
Communist Party	14
Others	53
Vacant	18
TOTAL NUMBER OF SEATS	544



appear to have been exaggerated, though the outcome remains impossible to predict. The apparent revival in Congress' fortunes has come

If neither of the main parties is able to form a coalition, a period of weak and unstable government will be in prospect

because of a series of upheavals in several states. In Andhra Pradesh, the ex-film star chief minister, Mr N.T. Rama Rao, was ousted in September by the Telugu Desam Party,

which he himself set up, and replaced with a son-in-law. Many suspected the hidden hand of the prime minister, who comes from Andhra Pradesh.

More tellingly, the Bharatiya Janata Party, the leading opposition party in parliament, was badly wounded in October when an internal party dispute forced it to replace its chief minister in Gujarat. This aroused fears about how the BJP, which had prided itself on its internal discipline and organisation, would handle itself if it were to come to power at the centre.

The BJP also came off worst in complicated manoeuvres in Uttar Pradesh, India's biggest state, where it is the largest party.

All this is business as usual in India, where politics is constantly shifting and parties and politicians seemingly in the

ascendant suddenly have their power cut away from them. The contests are rarely about policies, but rather a constant jockeying and bartering for power.

Several key factors will play a big role in deciding voters' minds.

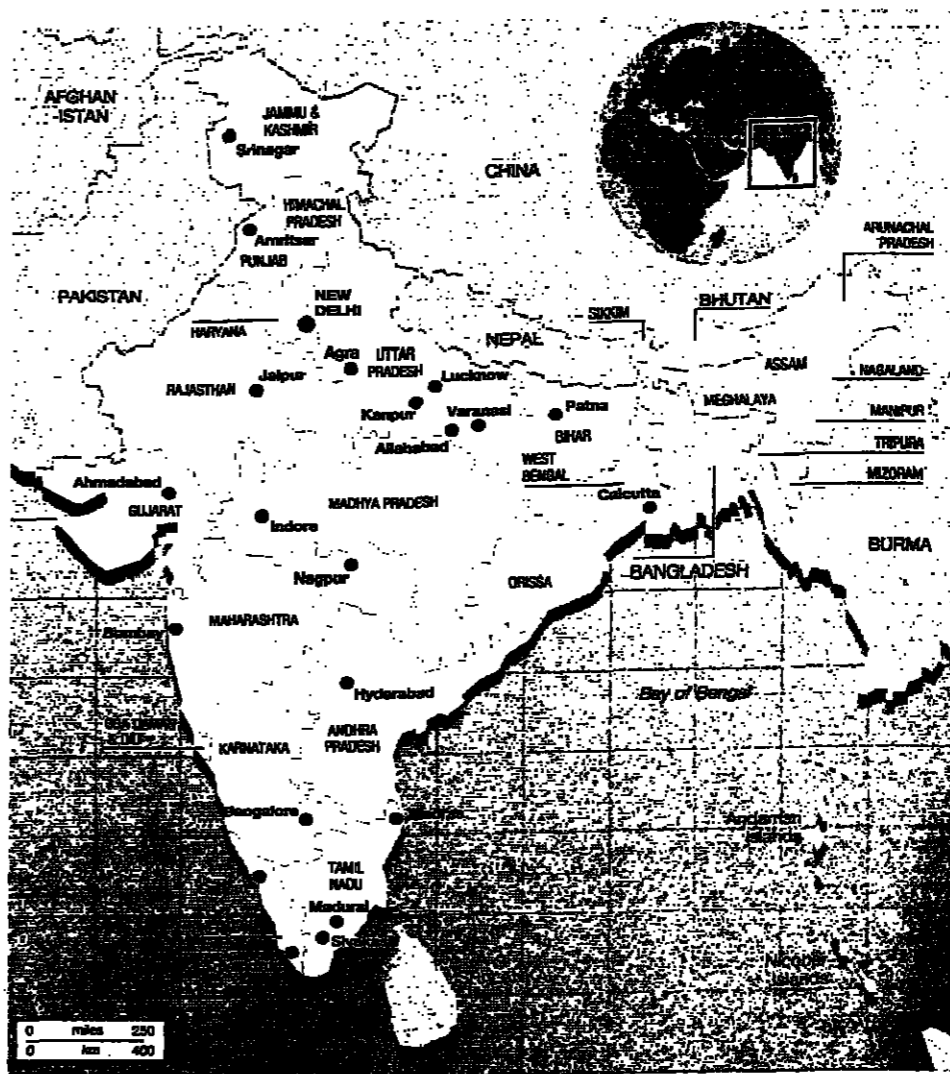
First, issues of religion and caste remain important. Congress was thought to have lost the votes of India's 100m Moslem community because Mr Narasimha Rao failed to prevent adherents of the BJP from destroying a mosque at Ayodhya, in Uttar Pradesh, in December 1992. The BJP had come to prominence through its Hindu nationalist campaign to build a temple on the site of the mosque, which it claimed was the birthplace of the Hindu deity Ram.

However, the BJP has apparently lost impetus and direction since the destruction of the mosque, which sparked violence in which hundreds of people died. Moslems' disgust at the government's failure to stop the destruction may be tempered by fears that the BJP would, if elected, introduce a uniform civil code under which Moslem marriage customs would be targeted.

Issues of caste are also important, particularly in the large and poor states of Uttar Pradesh and Bihar, where the elites which were formerly in the ascendant have lost power and are being replaced by politicians who appeal to poorer castes by offering them representation. Uttar Pradesh recently had the first woman chief minister from the lowest "untouchable" castes.

Caste and religious issues are important because in India, voter turnout is highest at the lower end of the social scale.

Secondly, Mr Narasimha Rao will earn a large feather in his



cap if he manages to hold elections in the strife-torn state of Jammu and Kashmir as he plans in December. The prime minister has staked a great deal on the holding of elections designed to restore some normality to the state, where separatist militants have been fighting a bitter campaign against a massive Indian security force. However, it remains to be seen whether the elections can be held and whether they help to reduce the violence.

Thirdly, the parties will battle each other less on the basis of election manifestos — which count for little in India — than on more straightforward promises of aid to the poorest. Mr Narasimha Rao has recently introduced a number of programmes of this kind, including a school lunch scheme and housing for 10,000 families, and others are expected. Since the

government is holding huge stocks of foodgrains, offers of rice at very cheap, subsidised prices, which have proved potent in state elections, are likely.

Other issues important to voters include corruption and inflation, though the latter is now running fairly stable between 8 and 9 per cent. Economic reform, the central plank of Mr Narasimha Rao's achievement, is unlikely to be a significant bone of contention as most parties now appear to be welcoming foreign investment — though it is less clear that there is a true consensus on the need to liberalise the economy.

The biggest setback to reform — the cancellation of the power project of Enron of the US in Maharashtra by the BJP/Shiv Sena government — has backfired on the state government in Bombay, which is

now renegotiating the contract even as arbitration proceedings, which could cost Maharashtra several hundred million dollars, are under way in London. This has taken the wind out of the "economic nationalist" platform upon which the BJP was planning to campaign.

There is a strong possibility that no party will win a clear majority in parliament. The president would then invite the largest party to seek to form a coalition government. If neither Congress nor the BJP were in a position to do this, various leftist and regional parties loosely grouped as the National Front — including the leftist Janata Dal — would hold office in coalition or alliance, as they did before Mr Narasimha Rao's election. That could herald a period of instability, although it is unclear whether it would cause any dramatic policy shifts.

India's 'Best Domestic Bank' for '95 - Euromoney.

'Among top 10 best managed

companies of India' for '95 - Asiamoney.

Profits of Rs. 7150 million.

But our greatest reward is probably this.

Your smile.



After everything is said and done, nothing makes us more proud than the glow of happiness on a customer's face. And that's no mean feat considering there are 85 million of them in India.

Today, State Bank is recognised by major European and Asian publications as one of the top corporate performers in India. And with deposits touching Rs. 850 billion, S&P47 branches and 85 million customers in India alone, we should be sitting pretty.

But State Bank was always an institution committed to a greater reward.

Beyond the profit motive. Nothing gives us more satisfaction than being in a unique position to laying the foundation of the Indian economic superstructure of the next century by evolving multidimensional solutions to the problems of development of a complex economic and social structure. Beyond Conventional Banking, State Bank is

acting as a catalyst in the development of India into a frontline, globally-integrated economy — in a large measure through its Merchant Banking division and other subsidiaries. Today's State Bank is truly internationalised with 50 offices in 34 countries, and is approaching its business with a new global perspective.

Today, State Bank reaffirms its vision of a India where the common man can fulfil his aspirations of a rich, meaningful life. To State Bank, that is the greatest reward of all.



State Bank of India

State Bank of India, International Division, 13th Floor, Madhav Cantor Road, Post Box No. 10121, Bombay 400 021, India. Tel: 2022426/2022864. Telex: 0116-2985 5910 IN. Fax: (22) 2040073. Overseas offices in: New York • Chicago • Los Angeles • Toronto • Panama • London • 383 European Bank Ltd., London • Paris • Frankfurt • Athens • Hong Kong • Singapore • Tokyo • Osaka • Colombo • Male • Dhaka • Bahrain • Lagos • Bahrain • Washington • Sao Paulo • Kuwait • Dubai • Madrid • Cairo • Jakarta • Milan • Tehran • Moscow • Havana • Manila • Mauritius • Ho Chi Minh City, Vietnam • Tashkent • Nepal. Joint Venture

IN INDIA, ATTENTION TO DETAIL LEADS TO LASTING ACHIEVEMENT.



To do business successfully in India, you need a bank with the right contacts, an in-depth knowledge

of local regulations and an insight into the workings of government.

With our wealth of experience in the subcontinent's commercial affairs, HongkongBank can provide you with

a wide range of fast and reliable services. And as a principal member of the HSBC Group, we offer the support

of the Group's network of more than 3,000 offices worldwide.

For more information, contact our India Area Management

Office at 52/60 Mahatma Gandhi Road, Bombay 400 001.

Tel: [91] (22) 2674921; or your nearest office of HongkongBank.

HongkongBank
The Hongkong and Shanghai Banking Corporation Limited
Member HSBC Group

مكتبة القرآن

Economic progress: by Bronwen Maddox

The ascent becomes steeper

Reforms have been impressive, but the huge fiscal deficit makes the next stage harder

The reform of the Indian economy since the 1981 balance of payments crisis is a remarkable achievement. Mr Manmohan Singh, the finance minister and chief architect of the policies, has earned plaudits at home and abroad for the scope and speed of the changes.

But in the past year, reforms have slowed. Privatisation is falling behind schedule; proposed infrastructure projects are stalling. The next steps of reform are politically trickier than ones already taken. Moreover, the forthcoming general election, expected in the first half of next year, may tempt ministers to spend more. The question now facing India is whether the present government, or its successor, can find the will to push through the next stage of reform.

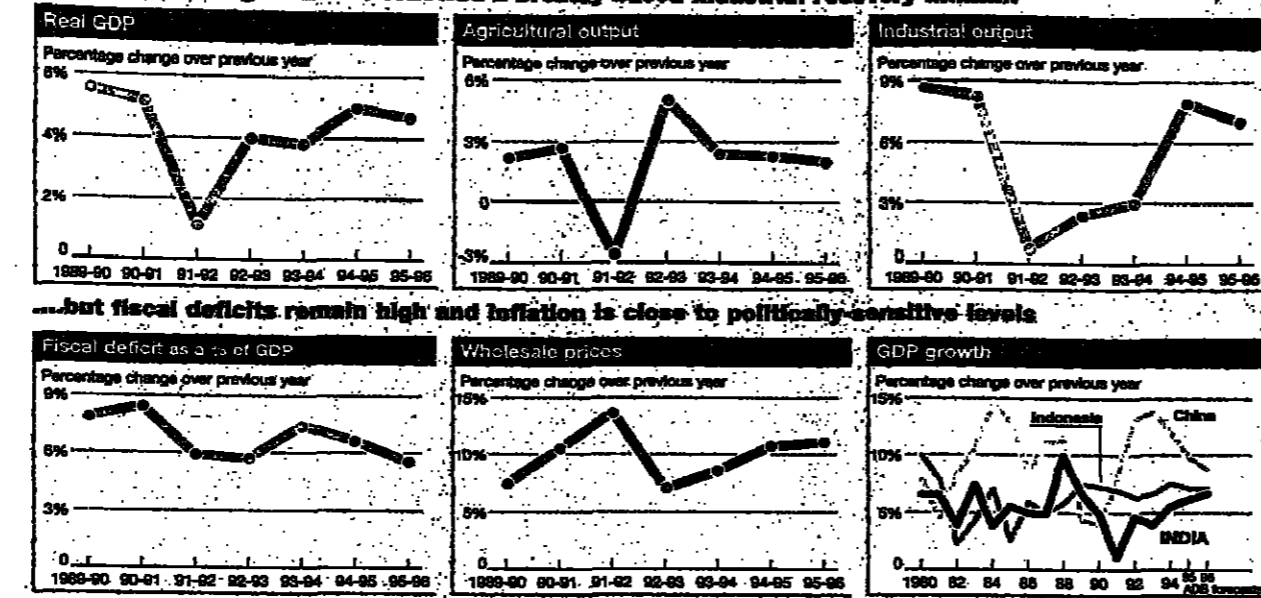
In 1991, India was in the grip of a fiscal crisis and was close to defaulting on its external debt. Inflation was in double digits, and GDP growth was just 1 per cent.

Since then, ministers have set about dismantling four decades of central economic control and integrating India into the world economy. Almost all sectors have been opened to private investment, domestic and foreign. Import restrictions and tariffs have been cut, while central government has relaxed control over industrial licensing. Financial markets have been liberalised, and bars against private banks lifted. The tax regime has been simplified and improved.

Investors, both Indian and foreign, have responded with enthusiasm, and the past two years have seen a surge of growth. GDP rose by 5.3 per cent in 1994-5, while inflation is down to 8.5 per cent. Growth has been increasingly broad-based; in the industrial sector, manufacturing expanded by 9 per cent, and the capital goods sector, which had shrunk each year since 1981-2, grew by 22 per cent. The central government fiscal deficit has been cut from 8.4 per cent of GDP to 6.7 per cent in 1994-5.

However, the problems yet to be tackled are formidable. In particular, the fiscal deficit is still a major obstacle to high growth, as the World Bank noted in its economic memorandum on India in May. Mr Singh acknowledges that progress in this respect is "not as good as I had intended".

Strong economic growth has followed a broadly-based industrial recovery



Sources: Reserve Bank of India, Ministry of Finance, Comptroller and Auditor General's Office, All-India Institute of Economic Affairs, and Economic Intelligence Unit.



Railway sleepers: weary workmen take a rest on the roof of a New Delhi station

There is also a growing risk that financing the deficit will push up interest rates and choke off growth. In the past year, the government has taken steps to curb monetary growth, in particular, committing itself to phasing out the automatic monetisation of Treasury cash deficits, and to financing further borrowing by the issue of securities. Ministers have been acutely concerned about stoking inflation, a highly sensitive issue in India, given that most incomes are not indexed. However, interest rates on Treasury bills have now risen to about 14 per cent, while medium-sized businesses report that the cost of loans from banks is about 19 per cent.

To tackle the deficit, the government will have to confront controversial issues which it has avoided. Widening the revenue base is no simple task, given the narrowness of the personal income tax base. In 1992, India had only 4m personal income tax payers, or 0.5 per cent of the total population, compared with more than 30m owners of television sets. Privatisation offers a way, in theory, of raising funds and of cutting spending on public sector enterprises. However, sales of large enterprises have been stalled by unwillingness to risk public sector redundancies and the opposition of the unions. Cutting spending, particularly agricultural subsidies, is hardly easier.

Despite these problems, the immediate outlook is better than many observers expected. The 1995-96 budget aimed to cut the fiscal deficit to 5.5 per cent of GDP, particularly by cutting spending on public sector enterprises. Data for the first quarter suggest that, so far, the government is broadly on course. Tax revenues, which are higher than forecast because of the strength of growth, may be Rs20-30bn above the level expected over the year. First quarter expenditure is also on target, although spending for the year may exceed the level budgeted by about Rs50bn, officials have suggested. Those figures suggest that the deficit could fall by the end of the year to within Rs20bn or 0.2 per cent of GDP of the level budgeted, that is, to about 5.7 per cent of GDP, western commentators say. That estimate assumes that the government will raise Rs70bn from privatisation, and - crucially, but perhaps unrealistically - that it does not scatter funds prodigally while on the election trail. But even if the government manages to stick broadly to the 1995-96 Budget, it - or its successor - will need to impose even tougher goals thereafter. The World Bank estimates that the deficit needs to be reduced to 3-4 per cent of GDP to reach the government's inflation target of 5-6 per cent, and to increase growth to 6.5 per cent. Whether that challenge is tackled will depend largely on the next election. Whatever their outcome, the reforms of the past four years have taken such a deep hold that it is improbable that they could be erased. But the transformation is far from complete. □ Interview: Page 13

Offshore dedicated funds: by Khozem Merchant

Door remains ajar

Investment funds have proliferated rapidly since 1992. But their success so far is mixed

There are some 47 offshore dedicated funds knocking on India's door. With an aggregate \$11bn to invest in its corporate sector, mainly via the Bombay stock exchange, the funds are a measure of the country's pulling power as an investment destination.

The funds - all launched since prime minister PV Narasimha Rao began to liberalise the economy in 1992 - allow investors to gain exposure in India without going through the time-consuming settlement and custodial process, widely regarded as one of the country's biggest impediments to an efficient financial market.

Yet their performance over the 12 months to September, with the Bombay bourse, the country's largest, veering downwards and sideways, has been bumpy and unsettling. "It's been a very bad time for funds," says Jonathan Boyer, director at Jardine Fleming Investment Management, which runs four India funds.

In the 12 months to September, only two (Peregrine's and Morgan Stanley/SBI Capital's India Magnum Fund) out of the 14 closed-end funds which invest in India or the broader subcontinent outperformed the market, according to Microcap, which tracks performance.

The \$25m Peregrine India Smaller Companies Fund, one of the newest and smallest funds, topped the pack: its underlying net asset value was down by 22.67 per cent in US dollar terms (gross income reinvested). Over the same period the investment fund sector in India as a whole declined by an average of 33.39 per cent; the IFC Investible India Index dropped by 30.5 per cent; and the BSE-30 index fell by 24.4 per cent.

Compared with other emerging markets, India was fashionable last year but not now. There seems to be some investor aversion. Only six funds have been launched this year compared with 27 in 1994, says Microcap's emerging markets specialist David Masters. "And there is simply not much sign of growth."

Most fund stalwarts have been stymied. In the year to September, the net asset value (NAV) of New York-listed Morgan Stanley India Investment Fund slumped 31.28 per cent;

Jardine Fleming's India Fund was down by 37.09 per cent; India Opportunities Fund, managed by Edinburgh-based Martin Currie, down 35.99 per cent; and the New York-listed India Growth Fund, the oldest, operated by Unit Trust of India, India's biggest Mutual Fund, was lower by 38.53 per cent. The performance is typical across the board.

The reasons are broadly threefold:

- political uncertainty ahead of the general election next spring.
- market and industry concern over both tight monetary policy, which has kept interest rates high, and the fiscal deficit, now just under 7 per cent of gross domestic product.
- this growing indebtedness is reflected in turn in increasing government bond issuance.

Collectively, these factors are squeezing liquidity and depressing the market. From its peak in September 1994 of 2,176.48, the Bombay National

Index (of 100 top companies) has tumbled by 27 per cent. In addition, the rupee has depreciated against the US dollar by 10.6 per cent since early August, further damaging the funds' NAVs. (All the funds are denominated in US dollars.)

"Large institutions are, in effect, being forced to buy government bonds rather than equities and, along with the prohibition of *badla*, the highly-speculative forward trading mechanism favoured by brokers which has reduced liquidity by an estimated 20 per cent, the impact has been to drive liquidity out of the market, and generally depress it," said one fund manager.

One consequence of these difficulties is that many closed-end funds are trading at substantial discounts to their NAV. Of 14 funds monitored regularly by Jardine Fleming, eight traded at a discount in the 12 months to July. Open-ended funds avoid the problem of a discount, since units trade at around asset value and can be redeemed by the manager. But, as a consequence, performance may suffer since investors are most likely to sell when the market is falling, forcing the manager to liquidate holdings in a

deciding market.

The manager of a closed-end fund, in contrast, can sit tight during a crash, since the shareholder can only redeem his holdings by selling to another investor.

"The funds' selling point [to investors] has to be performance," says Vinod Sethi of Morgan Stanley Asset Management. The firm's Indian Investment Fund, with a market capitalisation of \$400m and its Magnum Fund, capitalised at about \$450m and, launched in 1989, the oldest of the India band of funds, form the core of the firm's estimated \$2bn of funds aimed at India.

Typically, funds spread their investments evenly between blue-chip A share companies (to ensure liquidity, especially in open-ended funds as investors move in and out), and small- to medium-sized companies with a capitalisation of between \$50m and \$200m, the so-called B shares.

It is the latter - historically outside the protective wing of the licence system and now better placed to respond competitively as the economy opens up - which have recently been gaining favour with fund managers.

"Typically it was A shares that have had the highest price/earnings premium and this premium had risen too high: they were just too expensive," says Laurel Grasin-Drake, director of the BZW Investment Management and portfolio manager for the \$350m India Fund.

"Medium-sized companies' growth prospects and valuations are better and with their lower p/e ratios, they are cheaper to buy," says Ayaz Ebrahim, associate director of Indosuez Asset Management and manager of its \$275m Himalayan Fund, one of the longest-running funds.

An exception has been Jardine Fleming, which manages the Jardine Fleming India Trust, listed in Hong Kong with a market capitalisation of \$230m and the New York-listed Jardine Fleming India Fund, capitalised at \$120m.

"Last year we shifted to bigger stock and our funds have a 70-30 split in favour of premium stock, giving us a more liquid position," says Jardine's Mr Boyer. "Medium and small stock performed well in 1993 and 1994 but we think there will be increasing polarisation between the big, transparent companies and the illiquid, poorly-managed small and medium companies."

An unforgettable performance!



Flawless techniques ultimately translate into customer satisfaction.

The dance recital was extraordinary. A perfect synthesis of expression, motion, colour and technique that brought alive the dynamism of Leela Samson. A danseuse who combines pulsating energy with controlled power. To give a scintillating, unforgettable performance.

In more ways than one, a successful engineering project also engages the flawless synthesis of a number of elements. Technological development, engineering excellence and innovative

project management techniques are strung together to spell customer satisfaction.

In today's power starved world, customers expect total solutions.

Solutions which allow flexible, decentralised and economic energy production. We are proud that we have been able to give them

precisely that. We pioneered the design and technology to generate

high grade power from readily available low grade heavy fuel.

Several of our installations in the country have clocked more than

50,000 hrs. of reliable and consistent performance. They have generated 8.5 billion Kwh of power in India in the last decade, effecting a cumulative saving of USD 178 million. These are just some statistics which help to bring in that valuable repeat order.

Wartsila Diesel - With us success repeats itself.

WÄRTSILÄ DIESEL

Registered Office:
New India Centre, 11th Floor, 77, Connaught Road, Bombay 400 026, Fax: (0201) 022-02201-4
Project & Service Division: New Bombay, Fax: (0201) 022-76767-6
Sales and Service Division: New Delhi: Fax: (011) 011-6481000, Calcutta: Fax: (033) 033-258513,
Madras: Fax: (0401) 044-4545574, Hyderabad: Fax: (079) 040-813360,
Mangalore: Fax: (0824) 024-22555, Nagpur: Fax: (0201) 021-224226, Jamshedpur: Phone: 0657-427088

POWER FOR A CHANGING WORLD

Visual Comm./WDL/11/23/95/1

4 INDIA

■ Mechanics of share-dealing: by Richard Lapper

Slow end to the quill pen era

Electronic systems are needed to cut the present 28-day share settlement period drastically

A planned reform of India's chaotic share settlement and custody process could radically increase the amount of foreign capital flowing into the country. Next year the indirectly government-owned Stock Holding Corporation of India (SHCI), plans to launch the country's first ever share depository, following on from legislation which was expected to come into effect by the end of the year.

The scheme - one of a number being planned in India - will allow participating investors and traders to settle and register all share deals through electronic book-entry methods. Its backers argue that the new system will increase efficiency, cut costs and reduce the risks of trading in India's \$135bn equity market. Bankers claim that if it is successful the new depository will dismantle the single biggest drag on foreign investment.

India's existing system of share settlement is slow and cumbersome mainly because of its paper-based technology. Share trades are typically settled within 28 days - compared with five days or less in most advanced markets. In addition the transfer of shares from one owner to another is labour intensive and time consuming. These problems are magnified by the sheer scale and fragmentation of the country and its stock markets.

More than 8,000 companies have stock market listings - a larger figure than in any market apart from the US - on 23 stock markets. But many of the companies are tiny, closely controlled family businesses. Settlement is complicated by poor infrastructure and communications.

The independent businesses which broke and register shares are both small and thinly capitalised. Company promoters can block share transfers on legal grounds. At the same time registrars reject deals for a variety of technical reasons, such as the fact that

signatures do not match precisely.

The result is extra expense and risk for investors. As many as 10 per cent of share transactions are delayed by more than six months. Mr James Hogan, who manages the share custody operations of HSBC in Bombay, cites a case in which a share certificate has not been registered two years after the original deal.

In extreme cases, shares can be damaged or even completely lost. More importantly, settlement risk - the risk of default by a counterparty to a share transaction - is much higher in the Indian market. And investors pay more heavily for Indian custody services than they would elsewhere. Typically an investor would pay between \$500 and \$600 on a \$250,000 transaction, as well as 0.5 per cent of the value of the deal each year for custody services.

By comparison in other markets investors would rarely pay more than \$100, while the

Ten per cent of transactions are delayed by more than six months

additional annual cost usually amounts to between three and five basis points. The system also contributes to the costs of raising capital for Indian companies.

Typically Indian companies pay up to 10 per cent in fees and commissions when launching new issues, compared with 4 to 4.5 per cent when they issue depository receipts (paper which reflects the underlying value of shares) on international markets.

Hopes are high in some quarters that the new depository will increase the attractions of the Indian market for both domestic and international investors. By the beginning of November the Securities and Exchange Board of India (SEBI), was expected to have completed its legislative proposals, clearing the way for what it expected to be the formality of approval by the



Bombay stock exchange: patience is a virtue

Indian parliament.

In turn, the SHCI, which has been working on its plans since 1988, expects its depository to be up and running by the beginning of next year, while a number of other plans are at different stages of development.

Mr R Chandrasekaran, managing director of the SHCI, expects to be handling 20 per cent of all deals by early next year. He has spoken with some 70 of India's top 100 companies

and is confident that these will opt to pass their share certificates over to SHCI's depository.

"We have found these companies quite receptive to the idea," he says. "It will also increase the visibility of share trades and allow them to monitor their share registers more effectively," he explains.

A number of local bankers and stockbrokers share Mr Chandrasekaran's enthusiasm. "The legislation will have a

major impact," says one Bombay-based Indian broker. "The largest beneficiary will be the institutional investor, especially overseas pension funds who cannot currently invest because of settlement problems. I am sure a lot of money from the US will come to India."

Although companies will still have the option to remain outside the depository system, the broker says that "this will be 'Hobson's choice'". The government will surely put its weight behind the top 100 companies in the depository.

Not everyone, however, is so sanguine. Three criticisms are frequently raised by foreign bankers and brokers. They argue that the government should compel investors and issuers to use the new depository. According to draft proposals investors and possibly companies will be free to opt out of the electronic system. This might permit the survival of paper-based settlement, possibly complicating the current system.

The government's plan to allow a number of depositories - rather than one single institution - is also seen as a mistake by some foreign brokers. Instead, argue the critics, the authorities should set up and directly guarantee one single depository. In line, for example, with developments in Thailand and some other Asian countries. The absence of a clear guarantee from the central government could inhibit the use of the depository by US pension funds, they argue.

Finally the absence of an automatic bank payments clearing system is likely to inhibit the effectiveness of the new depository.

Nonetheless, even the most pessimistic believe that an electronic settlement system will eventually be installed, even if the reform takes between three and five years to achieve.

Mr Pradip Kar, executive director of SEBI, is confident that the reforms will take hold much more quickly, arguing that market forces will force companies to use the depositories. He predicts that a "substantial amount" of share trades will be scrippless by the end of next year.

ANALYSIS

Capital markets

Glow of approval

Lending to Indian borrowers is becoming steadily more acceptable in world markets

Competition in the international debt market has produced some excellent opportunities for Indian borrowers. Many corporates, back in the debt markets for the first time since the country's balance of payments crisis in 1991 - have rushed to take advantage of deals which, in some cases, will more than halve their financing costs, Richard Lapper writes.

Not every Indian company looking for cheaper credits will benefit, though. Anxious to avoid a build-up of short term indebtedness in the wake of the Mexican crisis earlier this year, the Indian government has rationed access to the markets. Worse still there are some signs that market conditions may be getting much tougher.

Although Indian companies have been active in the equity markets - raising more than \$3bn in issues of global depository receipts during 1994 - they have been slower to regain access to the loan and bond markets as a result of the debt crisis in 1991. The decision by Moody's, the international credit rating agency, to award India an investment grade last autumn, cleared the way for the country's rehabilitation in this respect. Even though India is still rated sub-investment grade by Standard & Poor's, Moody's main rival, the decision opened possible investment in the country to a raft of US investors.

More important, Moody's assessment of the improvement in India's macro-economic management under the government of Mr P V Narasimha Rao provided further evidence for international banks on the look out for lending opportunities.

International banks have repaired their balance sheets since the recession and, flush

with cash, have been competing fiercely for syndicated loan business.

As a result borrowing rates have tumbled with spreads over the London-Interbank Offered Rate (Libor) falling by an average of more than 50 per cent since the beginning of last year.

Terms have also been relaxed with bank covenants being eased and an extension of loans. When Indian borrowers began to tap the market they found they could access seven-year funds at rates of as little as 75 basis points over Libor, compared with local lending rates of between 16 per cent and 17 per cent.

Not surprisingly Indian borrowers have been heavily active. In the fiscal year to April 1995 they borrowed a total of \$3.5bn, following up with a further \$3bn of issuance in the first six months of the current fiscal year.

Borrowers face a number of

Applications for foreign finance are now coming at the rate of \$1bn a month

difficulties, however. First, tough government restrictions on borrowing are severely restricting access to the international market. Caution about increasing the size of India's \$94.8bn external debt was reinforced last year by developments in Mexico, where acute levels of short term indebtedness led the country to the brink of default and increased dependency on external creditors.

Although only \$3.5bn of India's debt is owed to banks (more than half was contracted on concessional terms), the government must mobilise some \$40bn in external finance in order to allow it to roll over obligations falling between 1995 and 1998.

The finance ministry is also concerned about the potential inflationary implications of heavy foreign borrowing. Last

year it announced an overall limit on borrowing - initially opting to impose a ceiling of \$3.5bn for the current year. Additionally, it limited companies to one issue per year and gave priority to borrowers seeking funds to invest in priority infrastructure projects, such as power, roads and telecommunications. As part of efforts to extend the maturity of the country's debt, the authorities also refused to approve any loan or bond with a maturity of less than seven years.

In the last few months, the demand for foreign finance has risen with applications for \$1bn a month reaching the finance ministry in recent weeks.

As a result the initial restrictions have been modified. In May, for example, the government announced that companies seeking to refinance existing obligations at lower prevailing rates would be allowed to conclude deals with a maturity of less than seven years.

Finally, the \$3.5bn limit on overall lending has been raised, at least informally, to \$5bn. And with total applications to the end of September reaching some \$10.5bn, the ceiling could be lifted again, especially if export growth continues at its current rate.

Already, however, the restrictions on supply have caused some hectic bidding among merchant banks anxious to win a chunk of Indian business, with this extra element of competition helping to depress spreads to possibly unsustainable low levels. Indian officials say they are surprised that Indian borrowers were able to obtain spreads of a mere 75 basis points over Libor. Only five years ago Indian borrowers were paying 500 basis points for international loans.

These pressures have been most evident in the floating rate note market, which by the end of October had seen three Indian issues. Spreads on two recent FRN deals have widened by more than 20 basis points in the secondary market.

Moneyec

SOURCING COMPONENTS

AND ACCESSORIES

IS A 7 DAY AFFAIR IN INDIA

THE THIRD

Auto Expo '96

FEBRUARY 21-27 1996
PRAGATI MAIDAN, NEW DELHI

INDIA'S
NO. 1
INTERNATIONAL
AUTOMOTIVE
SHOW

Auto Expo '96 offers you a never-before opportunity to explore the Indian automotive industry - at a single show.

AUTO EXPO '96 offers:

- Sourcing opportunities for automotive components
- Entry into technical collaborations with Indian automotive companies
- Import/Export opportunities

At AUTO EXPO '96, meet:

- Every single Indian vehicle manufacturer
- Overseas auto giants like Audi, Chrysler Corporation, Daewoo, FIAT, Ford, GM, Honda, IVECO, Mercedes Benz, Peugeot, Piaggio, Suzuki, Volkswagen, to name a few, from countries like Germany, USA, UK, France, Japan, Korea and Italy
- Over 600 leading auto components and accessories manufacturers

They will all be displaying their latest range of products and will be ready to do business - with you! Meet the best of automotive manufacturers for 7 days, at the Auto Expo '96.

EXHIBITION SCOPE

- AUTOMOBILES, TWO/THREE-WHEELERS
- AUTO ACCESSORIES
- AUTO COMPONENTS
- GARAGE & SERVICE EQUIPMENT
- QUALITY CONTROL & SAFETY EQUIPMENT
- DIES & MOULDS
- AUTOMOTIVE MATERIALS & MACHINERY

Organised by:



AGMA

CII
1995-1996

For more details on Auto Expo '96, write to:
Confederation of Indian Industry
Trade Fair Department
23/26 Institutional Area
Lodi Road, New Delhi 110 003
Tel: 0091-11-4629894 (4 lines)
Fax: 0091-11-4626149, 4633168

INDIA BUSINESS INTELLIGENCE

RELIABLE.

AUTHORITATIVE. INFORMATIVE.

INDIA BUSINESS INTELLIGENCE.

THE TWICE-MONTHLY

PUBLICATION FROM

FT NEWSLETTERS

COVERING INDIA'S ECONOMY.

COMMERCE AND POLITICS

FOR THE INTERNATIONAL

BUSINESS COMMUNITY.

FT

FINANCIAL TIMES
Newsletters &
Management Reports

India is offering increasingly profitable opportunities for international investors.

India Business Intelligence explores and explains the country's rapid development, identifying new business opportunities and advising on overcoming problems.

Backed by the resources of FT Newsletters and Management Reports, each fortnightly issue offers:

- On-the-spot news from local correspondents
- Incisive analysis of topical events
- Reliable statistics and authoritative comment
- An insider's view of internal competition
- Coverage of emerging capital and money markets
- Status reports on relations with key trading partners
- Special industry sector surveys
- Essential business data and trends

India Business Intelligence helps you to go behind and beyond the news - and stay ahead of the competition. The annual UK subscription of £445 (overseas: £495/\$663) is a small price to pay for 26 issues of invaluable business information.

For a FREE SAMPLE COPY of India Business Intelligence and details of how to subscribe, just complete and return the form below by post or fax.

YES, please send me a free sample copy of India Business Intelligence and subscription details.

Name _____
Position _____
Company _____
Line of Business _____
Address _____
Postcode _____
Tel _____ Fax _____

Post to: Adrian Gilbert, FT Newsletters, Maple House, 149 Tottenham Court Road, London W1P 9LL. For immediate despatch, fax completed form to: +44 (0) 171 896 2276 or tel: +44 (0) 171 896 2331

Pearson Professional Limited, Registered Office: Maple House, 149 Tottenham Court Road, London W1P 9LL, England. Registered Number: 2970324 (England and Wales). VAT Registration No. GB 278537121.

The information you provide will be held on our database and may be used to keep you informed of our and our associated companies' products and for selected third party mailings.

05/95/02

مكتبة الأصل

Market research: by Lisa Vaughan

Moneyed class is hard to count

Marketing experts are in the dark about the real size of India's wealthier consumer classes

Multinational companies seeking fresh markets are looking at India's economic liberalisation with dollar signs in their eyes.

With a population of nearly 900m and a growing middle class roughly the size of the US, India is clearly a market with huge potential. But is it a dream or a nightmare?

The pace of foreign companies setting up offices here is accelerating as more and more multinationals launch joint ventures with local manufacturers. But trying to identify India's burgeoning middle classes and then successfully marketing western goods to them is proving to be a difficult task.

India's potential army of spenders is said to number anything from 200m to 400m people. Yet anecdotal evidence from experienced firms, population profiles and a recent spending study suggest that only a fraction of this number of people may be able to afford the western consumer goods flooding in.

Bharat Patel, chairman and managing director of Procter & Gamble India, says: "People who think India is a very tough market in some ways. People don't have much money to spend and 40 per cent of the price the consumer pays goes to taxes."

The term "middle class" in India means something different from middle class in developed industrialised economies. A middle income Indian household earns from Rs20,000 to Rs36,000 a year (£400-£1,700) as defined by the National Council for Applied Economic Research (NCAER). The cost of living is lower in India than in developed countries, so the rupee takes consumers much further than its dollar or sterling equivalent would in the US or UK. Nevertheless, most westerners would consider £1,700 a year a very low standard of living.

Statistics on Indian incomes are scarce, because only a few

million people ever pay taxes and incomes are under-reported in the thriving and widespread black market economy. But an NCAER annual consumption survey estimates India's middle income population at 288m people or 57.6m households of 5.5 persons each.

The spending power of this middle income population is low relative to its western developed counterparts, the NCAER survey shows. Many middle income families do not have basic items such as telephones. Cars are a luxury owned only by the elite. Middle income families typically have bicycles, mopeds or scooters. Only one in three families in the upper-middle-income bracket (Rs25,001 to Rs36,000) owned a refrigerator, the NCAER survey showed, and that is in a country where temperatures sizzle above 32 deg C for four months a year.

The serious consumers in India, then, are the upper classes - those with incomes above Rs36,000. In a new study just published, NCAER's chief economist, I Natarajan, has attempted to count the number of India's very rich. By projecting the NCAER consumer durables survey results and adjusting for black market and unreported income, he estimates that about 18m households fall into this category, or just under 100m people.

Most Indians buy household goods in the smallest sizes

"This group is the premium market," says Mr Natarajan. "They will be fully equipped with consumer goods and will buy anything." Four years on, the government's economic reforms are benefiting this socio-economic group most. They are the people who will snap up the luxury cars, the cellular phones, music systems, expensive watches and western-style clothing the minute they are available.

At the top of the heap, about 74,000 households earn more than Rs5m a year, the study shows. About 238,000 families have an income above Rs2m;



Maruti assembly line: only the elite own cars

about 577,000 households earn more than Rs1m and about 1.4m families bring in over Rs500,000 a year. About 3.4m households earn more than Rs250,000, which leaves about 14.8m households earning between Rs86,000 and Rs250,000.

Yet demand for western products among all income groups is soaring, especially among the young. The advent of satellite television in India means that even in the smallest rural villages Indians are exposed to western programmes, lifestyles, clothing and accessories. "Satellite TV has created needs where none existed before," says Mr Nehal Medh, general manager of the Market and Research Group (MARG), India's biggest market research firm.

Multinationals doing business in India must adopt special strategies tailored to the tastes, habits and budgets of the unique Indian market, and almost all enlist the help of market research organisations. Bombay-based MARG, for instance, samples households of a minimum annual income, then further narrows down its sample group based on use of the product in question. It advises clients on whether the market is ready for the product and on distribution, pricing, packaging and advertising.

MARG and its competitors also define a "target population" for the manufacturer, a maximum number of people who may buy the product over a period of time.

Many factors besides income limit the size of the potential market for new consumer products. The rural-urban divide is critical. Only 25 per cent of India's population - 226m or 41m households - live in cities.

Mr Medh says most of the companies MARG works for aim at the urban areas because the huge rural populace is too difficult to penetrate and distribution is "diabolical". About half the rural population, or 350m, buy no brand name goods at all.

Pepsico is one company which has found nationwide distribution a big headache. Since selling soft drinks in 45 deg C heat depends upon the drinks being cold, Pepsi spent millions last year on installing its coolers and soda fountains around the country. But Mr Deepak Jolly, Pepsico spokesman in New Delhi, says rural India, a huge and tempting market, is still practically a soft-drink free zone. With a Pepsi costing Rs6, the company would like to reach the whole of India's middle class one day. But competition is fierce with the established Indian soft

drink franchisees, while Pepsi's target market is close to 100m consumers.

Foreign companies must also modify products which are successful in developed countries to suit Indian lifestyles. Kellogg's, which launched its breakfast cereals a year ago, is finding Indian breakfast habits particularly entrenched. Mr Advait Baxi, regional sales manager, says Kellogg's target population for its Corn Flakes, Wheat Flakes and Basmati (rice) Flakes is 80m. But so far the company has penetrated only 3 per cent, mainly because sales depend upon changing people's eating habits.

Most Indians do not eat a cold breakfast, do not care for convenience and, with a poor knowledge of nutrition, they want meals to be filling. The competing Indian breakfast cereals are also cheaper - Rs15 versus Rs37 or Rs45 for Kellogg's - and many people do not think the quality gap is worth the additional cost.

Procter & Gamble, which has been in India since 1886, is aiming both at the premium market and the mass market. It has found success catering to both sectors by offering branded products such as Ariel soap powder in different sizes, formulas and prices. Mr Patel of P&G estimates the premium market is 20 per cent, or 110m

KEY FACTS		
Area	3,287,263 sq km	
Population	820 million	
Head of state	President Dr Shankar Dayal Sharma	
Currency	Rupee	
Average exchange rate	1994/95 \$1=31.4 Rs	
ECONOMY		
	1994/95	1995/96
GDP (Rs bn) ¹	9,109.7	10,478.9
Annual % change in ²		
Real GDP	5.0	4.7
Private Consumption	3.7	4.0
Total Investment	7.5	5.2
Government Consumption	4.5	9.5
Exports of goods & services	13.2	13.0
Imports of goods & services	17.2	13.0
Annual % change in output of ³		
Agriculture	2.2	2.0
Industry	8.0	7.0
Services	5.6	5.7
As a % of GDP ⁴		
Total external debt	32.5	30.8
Debt service ratio	24.1	24.7
Reserves (\$bn)	21.2	23.2
Central Govt Finances ⁵		
Fiscal deficit	6.7	5.5
Revenue	10.4	10.3
Expenditure	17.1	15.8
Trade (US\$ bn) ⁶		
Current account balance	-0.7	-2.3
Exports (fob)	26.8	30.6
Imports (cif)	-29.5	-34.6
Trade balance	-2.7	-4.0
Main trading partners (%) ⁷	Exports	Imports
USA	18.0	11.7
Japan	7.8	6.6
Germany	6.9	7.7
UK	6.2	6.6
OPEC	10.7	22.4
EU	26.0	30.0

Fiscal years April-March. (1) Official budget estimates
(2) At market prices. EU forecasts for 1995/96
(3) At factor cost. EU forecasts for 1995/96
(4) World Bank estimates & projections
(5) As % of GDP, MoF official budget estimates
(6) Percentage share of trade in 1993/94
Source: EU, World Bank, Indian Ministry of Finance.

Fiscal years April-March. (1) Official budget estimates (2) At market prices. EIU forecasts for 1995/96 (3) At factor cost. EIU forecasts for 1995/96 (4) World Bank estimates & projections (5) As % of GDP. MoF official budget estimates (6) Percentage share of trade in 1993/94 (7) Source: EIU, World Bank, Indian Ministry of Finance.

people, of the potential 550m market for branded goods.

Aiming at the premium market, P&G launched Pampers disposable nappies in India this year. But selling at Rs18 per nappy, Mr Patel estimates that sales are likely to be limited to about 75,000 households only.

"This will be a novelty item here for the foreseeable future," he says. True to cultural tradition, even wealthy Indians who try disposables will only put them on their babies for going out. For this reason, and to make the nappies more affordable, the company sells Pampers in packs of four and 10 (compared with the economy size of 72 sold in developed countries).

Toiletries such as aftershave and shampoo are also used as occasional-use only items by many who can afford them,

except for the most wealthy or westernised Indians. Most Indians buy household goods in the smallest sizes available because of cost and shelf life in the tropical climate. Revlon has joined up with Modi to sell cosmetics but marketing men put their target market at only about 11m, the number of urban women in the right income group.

Increasingly, multinationals here are focusing only on the top layer of the premium market (against the advice of the voices of experience) and believe that India will be very lucrative in the long-term.

Until 1990, India had been totally protected from competition - a sellers' market. "Now that the market has opened up and multinationals have come in, we expect things to change," says NCAER.

Centre of power is shifting

Continued from Page 1
ered politically untenable. The BJP claims it will address privatisation more vigorously than Congress, should it form the next government. But it is unclear whether any party currently possesses the will to attack India's economic predicament.

Some believe only a crisis such as that of 1991, one the RBI asserts to be in the offing if nothing is done to attack the deficit, will bring that political will. "Things will have to get worse before they get better - we'll have to reach a situation where the cost of not doing anything is greater than the cost of taking some very serious action," says the chief economist of a leading US merchant bank.

There are more deeply-rooted problems still. One, highlighted in a book by two eminent economists, Jean Dreze and Amartya Sen (reviewed on Page 13), is the poor state of basic education in India, where literacy rates average just 50 per cent.

In outlining systemic deficiencies in India's primary schooling, and a failure of political will to address these, the authors point out that India's level of basic education today is far behind those attained more than 30 years ago by today's Asian "tigers".

They conclude that India has not provided enough citizens with the "capacity to read, write, communicate and interact in a way that is quite essential for modern industrial production" for the country to enjoy the kind of broad, "participatory" and poverty-alleviating growth enjoyed by its more successful Asian neighbours.

This is a gloomy prognosis. But there is little Indians enjoy more than confounding expectations - particularly external ones. With that in mind, and remembering that Mr Rao was perceived as "stopgap" prime minister when he took power in 1991 - with Congress itself forming only a minority government until benefiting from later defections later - perhaps the safest advice for observers of India's forthcoming elections and their aftermath is to await the customary surprises.

— 'Where The Mind Is Without Fear'
by Rabindranath Tagore



NEPC MICON. Today, a world leader in wind power. Growing from a 6 MW company in 1990 to a 400 MW powerhouse. Looking to the future with an eye for growth and a zest for perfection. Playing the role of a committed corporate citizen in a power-hungry nation. And a global citizen in a world where success blows in the wind.

NEPC MICON. Stretching its arms and seizing opportunity from the skies.



NEPC MICON

The world's No. 1 in wind power

NEPC MICON LIMITED 36 WINDWAY ROAD, MUMBAI 400 002, India. PH: 0091-44-2525670, 2525671, 2525672, 2525673, 2525674, 2525675, 2525676, 2525677, 2525678, 2525679. FAX: 0091-44-2525553.

6 INDIA

■ Telecommunications: by Bronwen Maddox

Obstacles to a gold rush

The birth of a vast cellular telephone market is delayed by government procrastination

India's 920m people have between them only 9m telephones. Those who do have one often find that it takes many attempts to place a call to another city, and that the call is then cut off every few minutes. To would-be telecom investors, such as Mr Richard McCormick, chairman of US West, these shortcomings give Indian telecoms "the biggest market potential in the world". But at present, that potential is tantalisingly out of reach. In telecoms, as in virtually every other arena of reform, ministers have been wrestling to find ways to liberalise and privatise which are attractive to investors and yet are politically acceptable. It seemed, with the auctions for new licences this summer, that they had succeeded. However, investors now fear that the initiative is stalling.

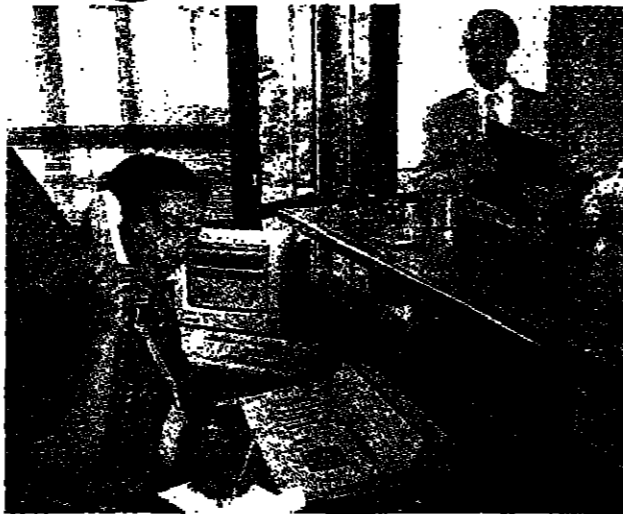
At present, the state has a monopoly in basic telecommunications, while licences to start cellular telephony have been granted for the four largest cities. In the summer, the government held tenders for 30 further licences or "circles", corresponding roughly to state boundaries, in both basic and cellular telephony. In basic telephony, the government plans to have a duopoly of the government provider - the Department of Telecommunications - and a private competitor. In cellular, it said it would take the two highest bids, so that each region had two competitors. The government also insisted that bidders have foreign participation, of up to 49 per cent.

Foreign investors, in particular, point out that there are considerable risks attached to the licences. According to the cabinet, an independent regulator will be created to regulate

tariffs, choice of technology and terms of access to the DoT network. However, the body will remain under the DoT's control, and its inclinations and the extent of its authority are unclear.

Analysts of the tender documents also worry that there is little guarantee that the duopoly in basic telephony will be respected. A third risk is that the DoT retains a monopoly over long-distance services, and newcomers must rely on it to upgrade its network.

Despite these uncertainties, bidders flocked to the tenders. The results were announced in August. However, the government has made no move since then to award the licences. Instead, there have been informal suggestions that a cap may be imposed on the number of licences which any group may hold. Bidders, particularly foreign telecoms companies, have complained bitterly that this amounts to changing the rules after the auction.



Alcatel switch system in India: waiting for the right call

In the absence of official comment, observers have concluded that ministers are afraid of granting too great a number of licences to any one group. In cellular, if no cap is

imposed, the consortium of US West, the US telecoms company, and BPL, an Indian telecoms manufacturer, would hold one of the two licences in five circles. However, bidders

say that there may be less concern about monopolistic elements in cellular than there is in basic, as there will be two new operators in each cellular circle.

It is the basic telephony tenders which have caused more concern, indeed, incredulity. A consortium led by Himachal Futuristic, a medium-sized Indian telecoms manufacturer, has bid a total of \$27bn and stands to gain nine circles if no cap is imposed. Its bid for Kerala was more than seven times as much as the next highest. Its bid for the Delhi licence was a third higher than the next highest, from a consortium including American Telephone and Telegraph. Mr Virat Bhatya of AT&T says "from our point of view, Himachal's figures are high".

Rival bidders are divided in the action which they want the government to take. Some want a cap; however, one US investor said "Himachal's bluff should be called - there is no way it could raise that money". At the same time, it is far from clear how the process of setting caps would work. It could pose the government with a host of tricky new questions. How would it decide which circles a winner of many licences should hold?

In cellular, would a bidder be allowed to choose to operate in a region in which it had made the second highest bid, in preference to a less lucrative region where it had made the highest offer?

Can ministers ask third-placed bidders to match a top-placed bid which has been discredited? Bidders have not entirely given up expectations of an early resolution. According to Mr Bhatya, "these licences could give India \$8m per day [in fees] - that is not a small figure for any country". However, bidders say that the longer these questions are unanswered, the more likely the whole troublesome issue will be shelved until after the election.

CASE STUDY Himachal Futuristic

Ambitious bidder on the line

"I've never said I'm India's Bill Gates, but still my company does have the makings of a new Microsoft," says Mr Mahendra Nahata, joint vice-chairman of Himachal Futuristic. He insists that his company's bids for basic telephone services are financially sound and that critics are wrong to focus on the headline \$27bn total of its winning bids, Paul Taylor writes.

Even if Himachal were awarded all nine circles, he would not have to raise that amount - most would be paid by cashflow of the new businesses. He estimates that the consortium needs initially to raise only about \$4bn, a quarter in upfront licence fees, and the rest in capital expenditure.

Those projections partly reflect his claim that Himachal would have lower capital costs than many others.

Rival foreign bidders say this is "plausible", given that Himachal and its associated companies have seen annual revenue grow from zero in the mid-1980s to about \$7bn on the back of aggressive bidding for government contracts.

However, critics raise more questions about Himachal's revenue projections. Mr Nahata says that Himachal has assumed that tariffs will be static or falling in real terms over the period of the licence; instead, growth will come from new lines. He predicts that India could

add 6m lines a year if the new licences are awarded, three times the DoT's present rate of increase.

That calculation is based partly on the example of China, which last year added some 12m new connections, and is expected to surpass this tally in each of the next few years. He also believes that people would make more calls if the service were improved and new features, such as voicemail, added.

Rival bidders believe those forecasts could be achieved - in the medium term. However, the example of China may be deceptive, they argue, given that China has spent years investing to reach its present growth rate.

■ Satellite and cable television: by Shiraz Sidhwa

The future is beaming

The industry could treble in value over three years as local operators give way to corporate giants

As satellites proliferate over Asian skies, India is at the heart of a television revolution. A country that took 50 years to provide 8m telephone lines to its 850m people has, in the past four years, spawned more than 16m cable households.

The cable industry, with an estimated 80m viewers, attracted advertising revenue of Rs1.15bn in 1993, up from a mere Rs150m the previous year. A recent study suggests that it will have expanded to 40m cable households by the turn of the century. The Indian government estimates that the cable industry, currently worth Rs80m, will grow to Rs10bn in the next three years.

The launching of Panamsat-4 (Pas-4), the US satellite, in August compensated for the destruction of Apstar-2, another US satellite. Indian viewers can now choose from more than 40 channels including MTV, the US music channel; Asia Business News (yet to go on the air); ESPN, the sports channel; Turner Broadcasting and Sony Entertainment Television, all through the newest "hot bird" in the skies.

"Indian viewers have never had it so good, and nor have the advertisers," says Ms Mita Aggarwal, a media planner. But she adds that there is a lot of surfing (flitting between channels) in the process. "Advertisers and broadcasters are looking for viewers, not surfers."

As more international channels become available on Indian television screens, foreign and Indian broadcasters have begun to target specific audiences. Star TV, the Hong Kong-based satellite network which kicked off the Indian cable revolution in 1991, was the first to realise that Indians did not like watching serials in Mandarin, and that the Chinese reacted equally negatively to South Indian Malayalam songs.

Foreign broadcasters targeting India's potential viewership of 500m-plus have realised that there is no such thing as a pan-Asian market. When ESPN, the sports network, launched a 24-hour India channel last month via Pas-4, it took care to line up a live and exclusive telecast of the India-New Zealand cricket test series. It also announced a tie-up with India's Modi Enterprises to develop sports programming specifically for the sub-continent. "We know that viewers' tastes are different in India, and we will take these differences into account," says Mr Steven Bornstein, ESPN president and chief executive officer.

"Broadcasters have to target each country separately," says Mr Craig Moll, Asia director of Pas-4, the US satellite. "The

biggest challenge for most broadcasters today is to keep their audiences hooked," says Mr Bhaskar Ghose, secretary of India's information and broadcasting ministry. "They have to know exactly what their audiences want, and address local and regional tastes."

Channel V, Star TV's answer to MTV (after the two companies fell out last year), could well be a local Indian channel with Indian languages, Indian songs, Indian video jockeys (VJs), and clever advertising. A pair of very Indian fishermen about out loudly that they want "Red Hot Chili Peppers," while a local postman in a heavily accented Indian voice says: "I want Metallica's 'Unforgotten'!"

"Channel V needed an identity and personality of its own - it had to evolve into a 24-hour music channel in tune with its environment and its viewers," says Mr Gary Swinstead, managing director of Star TV's Indian operations.

Sony has earmarked Rs2bn to create original Hindi software

"Indianisation became a part of that process in not too different a manner than that employed by other companies adjusting to local markets," he adds. The channel's advertising revenues have grown by more than 40 per cent since it was launched in April 1994.

When MTV started broadcasting to India via Pas-4, it was forced to include Indian presenters to compete with Channel V. Sony Entertainment Television, which started its channel on October 8, also via Pas-4, has taken on the additional costs of dubbing programmes from Columbia Tristar International Television into Hindi. "We wanted to ensure that the appeal of all that exciting programming percolates into the remotest interiors of India," says Mr Arun Arora, chief executive officer of Sony.

Sony has earmarked Rs2bn to create original Hindi software in the first five years of its operation. The channel faces tough competition from Star's two Hindi channels: Zee, a news and entertainment channel, and Zee Cinema, a pay channel offering Hindi movies.

Cable television is essentially confined to urban areas, with almost no demand outside the big cities. Fewer than 12m of India's 126m rural households own a television set. Indians pay less than \$5 for a cable connection from a local firm, but the industry has grown so rapidly that larger companies are fast swallowing up the local cable operators.

Under Indian law, anybody can register to be a cable operator after paying a Rs50 fee.

But most of these cannot afford the equipment needed to keep up with technological strides in the industry. Gradually, they are making way for the corporate giants. These include the London-based Hinduja group, whose InVision is set to wire up Bombay and Delhi; the Calcutta-based R.P. Goenka, a group which provides a hardware network in that city; and Sati Cable, owned by the Bombay-based Zee TV, which has already started to operate in Bombay and Delhi.

An unlikely player towers above the clamour and the din of India's cable television industry. Doordarshan, India's state-owned TV network, has made a belated but spirited start to capitalise on its tremendous advantage over the cable television industry. Most of its 30 channels, many of which are in regional languages, can be accessed with a simple antenna, and do not need cable wiring or a dish.

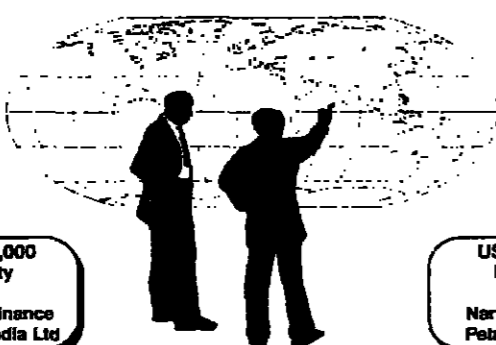
Doordarshan has a network of 17 transponders on the Indian Insat satellites. By running a transponder on Pas-4, the state-owned broadcaster has also entered cable television homes to compete with an extra-terrestrial invasion which has caught it unawares, reaching an audience of over 300m people through an estimated 46m television sets.

The state-owned network's complacency over cable television turned to concern after cable operators began to put Pakistan's state-owned television, with its daily diet of anti-India rhetoric, on the air. To ensure that its reach extended beyond Indian borders, Doordarshan tied up with CNN, the international news channel, to broadcast to India and southern Asia through the Insat-2B satellite.

CNN allows four hours of programming to private Indian news producers through Doordarshan. It pays Doordarshan \$1.5m a year to share its platform and also splits advertising revenue on a 50:50 basis. Now Doordarshan is talking to Home Box Office and other private channels to enter into similar arrangements.

Doordarshan's network, built by successive governments to be used as an effective propaganda tool in the world's second largest democracy, has now turned into a money-making machine. The fare it offers is not very different from that offered by private broadcasters, and its reach is considerably larger. The state broadcaster earned gross advertising revenue of Rs3.98bn in 1994-95, compared with Star TV's Rs372m and Zee's Rs1.46bn. It expects to earn Rs4.6bn in the current financial year, compared with Star's projection of Rs558m and Zee's estimate of Rs2bn. Experts say there is bound to be a shake-out once TV audiences have tested all the channels. Right now, the main worry is that most Indian TV sets cannot receive more than 20 channels, but that can be rectified with a set-top converter costing Rs5,000.

YOUR PASSAGE TO INDIA



JY 3,500,000,000
Loan Facility
The Industrial Finance
Corporation of India Ltd

US\$ 20,000,000
Loan Facility
Narmada Chemur
Petrochemicals Ltd

US\$ 15,000,000
Loan Facility
Tata Chemicals Ltd

US\$ 10,000,000
Loan Facility
Bharat Forge Ltd

US\$ 5,500,000
Loan Facility
Mangalore Refinery &
Petrochemicals Ltd

US\$ 4,500,000
Loan Facility
Maral Overseas Ltd

US\$ 5,000,000
Loan Facility
Rajasthan Spinning &
Weaving Mills Ltd

OUR PROFILE

- 86 Years' Banking Experience
- 42 Years' International Banking Experience
- Global Network of 2,433 Branches
- 36 Branches, 2 OBU's, 2 Subsidiaries & 2 Associates Outside India - The Largest Overseas Network Among All Indian Banks
- Capital of US\$ 236m
- Owned Funds of US\$ 428m
- Total Assets of US\$ 8,549m
- Capital Ratio of 9.03%

OUR SERVICE RANGE

- Traditional Banking Products
- Money Transmission
- Trade Finance Including Pre-Export Finance in Foreign Currency
- Corporate Loans & Derivatives
- Loan Syndications
- Custody Services
- Merchant Banking
- Process Agent in GDR Issues
- Advisory Services in India

Bank of Baroda

Central Office, International Division, Mackinnon Mackenzie Building, 4 Shree Vallabha Marg, Colaba Fort, Bombay 400 026, India
Tel: (022) 261 0341 Fax: (022) 262 0406

INDIAN TAKE AWAY?

Tempted by India?

With offices in New Delhi, Bombay, Bangalore, Madras and a dedicated advisory desk in London staffed by India experts, KPMG can service all your investment, consulting and accounting needs. To take away our advice, contact Navin Dave in New Delhi on 91 11 333 12 22 (Fax: 332 36 32) or Arjun Sawhney in London on 44 (0) 171 311 2126 (Fax: 311 2935).



Indsight

INDIAN KNOW HOW ...

Indsight. Business news from India as it happens. The only weekly digest of corporate, economic and regulatory events - direct to you by mail or fax.

- Free Four Week Trial -

Tel: 01962 878161

INDIAN HOW TO ...

Indsight. Indian research and consultancy services. The fast track for market entry, sector surveys, corporate performance and project implementation support.

CONTACT

Symon Elliott or Ian Cracknell
Telephone: 01962 878161 Fax: 01962 878182

Indsight is a service from Redwood Advisers Ltd.

OUR TRADITION IS YOUR STYLE.

2000 years after Herodotus described the Indian cotton plant, the British began to take an interest. Then in the 17th Century direct trading of cotton goods to Britain began. These goods were named Calico. It became clear that the strange and exotic had become the fashionable. Even Daniel Defoe conceded - the dictates of parliament do not always stand out against the dictates of fashion.

So trust us, when it comes to cotton textiles. Our industry is backed by a wealth of experience extending over centuries.



The Cotton Textiles Export Promotion Council of India

5th floor, Engineering Centre, 9-Mathew Road, Bombay - 400 004, India.
Tel.: (91-22) 363 2810 to 3632913 • Telex: 11-75466 TCIL IN • Fax: 91-22-363 2814.

Overseas Offices:

GERMANY: India House, Mittelweg 49, D-80318, Frankfurt Am Main 1, Germany.
Tel.: (49 69) 554232, 5904800 • Fax: (49 69) 554169.

HONGKONG: Harbour International Business Centre,
2802-2804 Admiralty Centre, Tower 1: 18, Harcourt Road, Hongkong.
Tel.: (852) 25290355 • Fax: (852) 28613420 • Telex: 73553 HIBC HK.



AVAILABLE FROM
S A I L

We also make coin blanks and utility blanks.

For details please contact:
Telephone: 91-0427-483021-29 Fax: 91-0427-483035/483063

STEEL AUTHORITY OF INDIA LIMITED
Salem Steel Plant
Salem 636 013 Tamil Nadu, India

مكتبة الامير

Information technology: by Paul Taylor

Leapfrogging the generations

The IT revolution is beginning to stimulate parts of India's gargantuan bureaucracy

The liberalisation of the Indian economy has caused an explosion of interest in information technology ranging from personal computers and computer networking to digital cellular telecommunications.

While India's fast growing middle class is developing an appetite for the multimedia home computers, pagers and cellular telephones, leading entrepreneurs are beginning to use technology to transform the nation's ageing industrial infrastructure.

The IT industry's turnover itself has increased by almost 80 per cent to around Rs68.4bn (\$3.2bn) over the past 12 months, according to figures compiled by Computers and Communications, an authoritative industry magazine.

The advance was led by domestic hardware sales which

grew by 87 per cent to Rs23bn. Domestic software sales which posted a 54 per cent increase to Rs10.7bn and software exports which grew by 51 per cent to Rs15.4bn.

Growth in domestic IT spending has been fuelled in part by a steady reduction in import tariffs on computers, peripherals, software and components and a growing recognition that investment in IT is necessary if India is to compete in open, global markets. Accordingly an estimated 70 per cent of Indian IT spending is in the corporate sector.

Manufacturing industry in particular is turning to IT and sophisticated technologies such as client-server computing to help it compete in the newly deregulated domestic market. In some instances it is leapfrogging technology generations to build sophisticated client/server and enterprise-wide computer networks using high performance hardware and satellite data communications.

Similarly India's service sector, including the financial ser-

vices industry, has begun to recognise the need to use IT to help modernise its antiquated and labour-intensive infrastructure.

The urgent need for such moves, particularly in the state-controlled areas of the economy, was highlighted in a recent World Bank report on the application of IT in India. The report estimated that the cheque clearing through the banking system takes six weeks instead of six days, that about 10 per cent of the value of traded commodities was spent on paperwork at ports, and that an astonishing 258 signatures were required for export clearance.

However, modest progress has been made in some areas. Automation of the railways reservations system, which assists more than 11m passengers a day, has reportedly reduced waiting times from 80 minutes to five, and in the wake of securities scandals in Bombay, a computerised trading and settlement system is being built.

The public sector banking

system, now facing new competition from private sector banks, is beginning to introduce some automation, and a degree of competition has been introduced into public procurement.

Despite this progress India's installed base of high technology products remains small by western standards - for example there are only around 1.2m PCs in the country and only eight telephone lines per 1,000 people. China, by comparison, has 17 per 1,000 people and Malaysia has 130.

Nevertheless the potential size of the Indian market and its recent strong growth has encouraged both domestic and multinational suppliers to invest heavily in new manufacturing and distribution operations.

As a result, large domestic IT conglomerates with a wide range of business interests such as HCL, Peritech Computers and Wipro Infotech are beginning to emerge. HCL, whose operations range from software services and training to hardware design and manu-

facturing, saw its turnover climb 71 per cent to Rs6bn in the year to June 30.

Overall the five largest hardware vendors HCL HP, Wipro, PCL, TISL - the fast growing joint venture between International Business Machines and Tata Consultancy Services - and Fujitsu ICLM, now account for almost 60 per cent of domestic hardware revenues.

This year about 450,000 personal computers will be sold in India, but within the next few years annual sales are expected to break through 1m. "There is huge growth and tremendous opportunities in this market," says Mr Rajiv Nair, Microsoft's country manager.

Microsoft, which has established a formidable distribution network in the sub-continent, has all established a strong domestic presence. However, the area which has attracted most overseas interest is India's software development industry. Multinational software companies including Novell and Oracle have also set up design centres to take advantage of India's cheap but

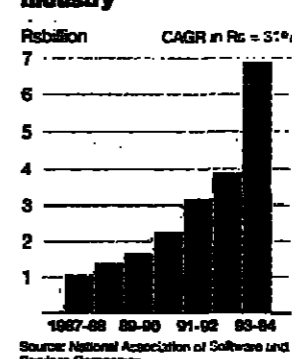
software packages have been reduced from 65 per cent to 10 per cent. Aside from helping to generate the recent surge in both software and hardware sales, these tariff reductions are helping to eliminate "grey market" imports and software piracy.

Longer term most analysts believe the changes will lead to the proliferation of imported brands. This trend is already apparent in the strong sales of computers from the world's leading vendors including Compaq Computer, IBM, Hewlett Packard, Digital Equipment and Apple.

Almost all the large multinational computer system vendors now have local sales and distribution, and some have Indian manufacturing partners. Similarly, in the telecommunications field, American Telephone and Telegraph, Motorola, Siemens, Philips and Alcatel have all established a strong domestic presence.

However, the area which has attracted most overseas interest is India's software development industry. Multinational software companies including Novell and Oracle have also set up design centres to take advantage of India's cheap but

Domestic software industry



Source: National Association of Software and Service Companies

sophisticated technical skills, along with the offshore software development operations established over the past decade by companies such as Texas Instruments.

Meanwhile, India's fast growing indigenous software development and engineering sector, led by Tata Consultancy Services, Infosys and IIS Infotech, is starting to turn its attention towards the domestic market, although export growth remains strong.

Over the past decade India has built a solid reputation for software programming and semiconductor design. Accord-

ing to the National Association of Computer Software and Services (Nasscom), the software sector grew at a compound rate of almost 30 per cent between 1987 and 1992.

"This year's revenues will reach about \$1.3bn and we expect to reach \$5bn a year by the end of the decade," says Mr Dewang Mehta, Nasscom executive director. For much of the 1980s, Indian software exports were based largely on "body-shopping" - sending software engineers or programmers abroad to work on a client's site. However in recent years, as confidence in the quality of Indian software engineering has grown, more work has been done offshore. According to Nasscom, offshore work, mostly for US and European customers, accounted for 5 per cent of revenues in 1989 but will reach 45 per cent this year.

Companies such as Infosys now offer their clients offshore development centres, based in India. The idea is to provide an overseas customer with a dedicated software team which, via a satellite link, can serve as an extension of his own operations, using his computer installation, without having to set up a business in India.

The quality of research: by Bronwen Maddox

An underrated world-class asset

Entrepreneurs have been slow to appreciate the calibre and industrial value of Indian science

It is now commonplace to call the ring of high-technology companies around Bangalore "India's Silicon Valley". It is less well recognised that the phenomenon has been driven partly by the underlying strength of Indian science.

For decades, India has cultivated excellent scientific research. Its government-funded laboratories and institutes of technology have churned out qualified academics and technicians. It has an estimated 140,000 scientists working abroad. Those should be powerful assets in its development, compared, for instance, with China, which lost a generation of scientists in the Cultural Revolution. But until recently, Indian companies have made remarkably little use of that base of knowledge and skills.

Recently, entrepreneurs have been starting to discover the value of India's laboratories. However, at the same time,

in a move which scientists argue threatens future growth, ministers are casting an increasingly tough eye on higher education and research budgets.

Many of India's laboratories are world class in at least some areas of research. Prof G Padmanabhan, director of the Indian Institute of Science at Bangalore, one of India's leading research organisations, says that his institute is outstanding in information technology, materials technology, and parts of biology and biotechnology. He points out that Indian institutes have a considerable advantage over those in other countries such as China and Russia in that all students speak English, the language of international science.

Surveys show that Indian scientists are also prolific. According to figures compiled by Mr Vincent Cable, director of the economics programme at London's Royal Institute of International Affairs, the ratio of scientific papers to GDP in India is 128 per cent of the world average; China's is just 46 per cent. But with a few exceptions, Indian laboratories have not tended to convert discoveries into wealth-generation.

According to Mr N K Sharma, managing director of the National Research Development Corporation, an enterprise set up by the government to foster technology transfer, the industrial licensing regulations, lifted only recently, carry much of the blame. The constraints "kept companies small, and kept industrial R&D small", he says. He also blames the wrong kind of training: "India has been investing too much on basic not applied science. The Indian Institutes of Technology are very good but their training is more suited to developed countries".

Scientists and business people both acknowledge that part of the problem has been the pronounced gulf between the academic and commercial cultures. "Scientists, who see themselves as intellectuals, have shunned getting their hands dirty" says one Bangalore scientist-turned-businessman.

There have been notable exceptions where technology transfer has worked well for years, particularly in large, government-backed projects. The civil nuclear programme and the space programme are instances where research has found rapid,

valuable application. The Indian Space Research Organisation, which started in 1963, puts up a robust defence of why India needs to make and run its own satellites.

"It is not a fancy item, like sending people to the moon - it is more like giving them electricity and water," says Mr S Krishnamurthy of ISRO. The satellites are used for supplementing the telecoms networks, broadcasting television to rural areas, and for the meteorological forecasting on which millions depend.

More recently, the satellites have enabled ISRO to predict the yield of crops up to two months before the harvest. Their use in predicting the movement of schools of fish has helped fishermen increase catches fivefold, says Mr Krishnamurthy (the abrupt off the possibility that stocks will dwindle).

The manufacturing cost is exceptionally low by international standards - just Rs700m for each satellite, although each launch costs double that figure.

In the past few years, smaller scale examples of technology transfer have also proliferated, as "Silicon Valley" demonstrates. Mr B R Krishna Kumar, managing

director of the Bangalore-based TurboTech Precision Engineering, is typical of the new generation of engineers-turned-entrepreneurs.

Trained partly in the US, he argues that the end of industrial licensing has allowed a new entrepreneurial culture to spring up. Licensing had prevented Indian industry "from developing the culture of making new things, finding new techniques", he says. Moreover, the recent devaluation of the rupee has increased Indian companies' incentive to manufacture components themselves.

His company plans to make low-cost gas turbines, costing only about Rs5m, to sell to large companies or institutions for combined heat and power generation. Using his experience of designing US turbines, he has stripped out all the "frills" of equipment sold in the west in order to bring down the price.

The government and leading banks are increasingly prepared to back such projects. Of TurboTech's total funding of Rs25m, the Industrial Development Bank of India has supplied Rs10.5m in venture capital, and the Department of Scientific and Industrial Research has put in Rs7m. TurboTech's owners hope to achieve a 19 per cent return on capital after taking account of all bank charges.

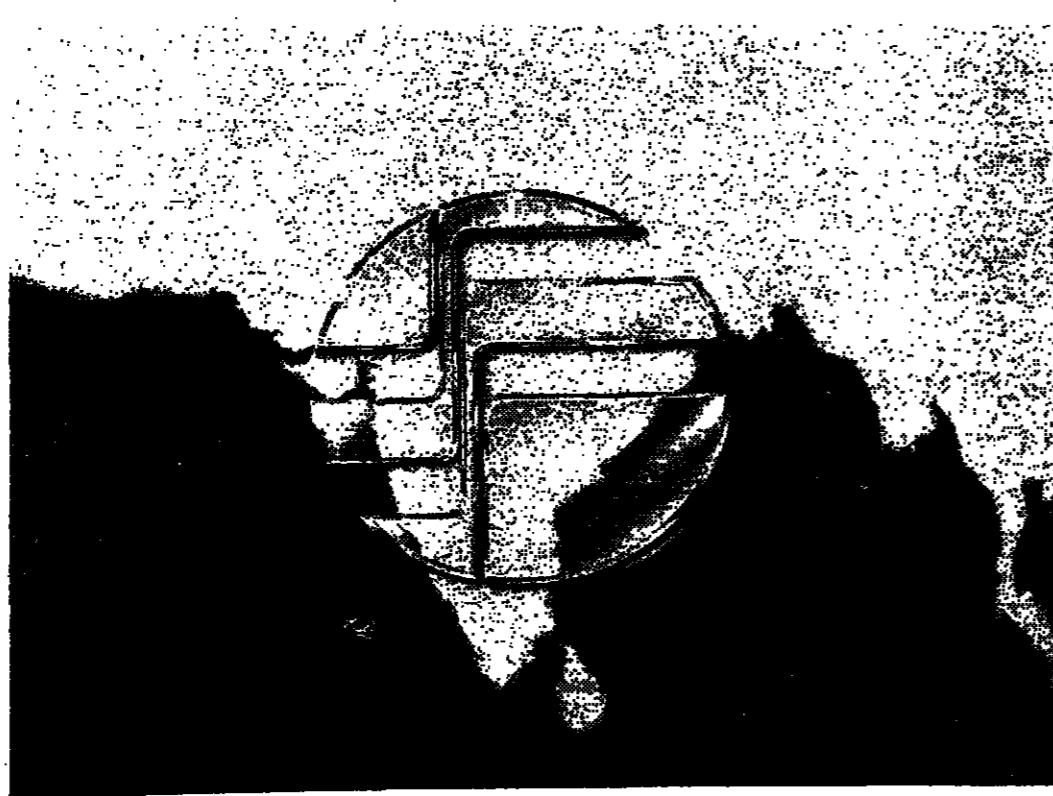
If such expectations are proved right,

more Indian scientists abroad may return to take advantage of the new commercial climate. That trend may prove a mixed blessing for the quality of pure research: Prof Padmanabhan fears that the brightest students, who would formerly have been attracted by academic science, now want to be managers or engineers. His 28-year-old daughter, a computer scientist who has studied at Amherst in the US, has a salary approaching his own, he says.

But a greater threat, perhaps, is that government funding is likely to be squeezed, both for higher education and for pure research. The Bangalore Institute's budget has been frozen from 1983 to 1997. Some ministers are now arguing that spending on higher education should be cut in favour of primary education, which they argue is needed more desperately, and is less "elitist".

To Prof Padmanabhan, such cuts would be a false economy. While primary education is undeniably needed, higher education and research are a "fraction of the cost", he says. "Without basic science there will be no applications. Sometimes I think they forget that".

India's software industry will be featured in a special report with the next issue of the FT Review of Information Technology, to be published on December 6.



THE LEADING EDGE IN INDIA

- First foreign member of Bombay and National Stock Exchanges
- Best foreign securities house in India
- No. 1 manager and bookrunner of Indian sub-continent equity issues
- Best foreign bank in India
- No. 1 research for Indian sub-continent
- No. 1 research, sales and sales execution in India
- Established in Bombay April 1992, received Category I Merchant Banking Licence November 1993
- 22 research analysts covering the Indian economy and listed companies, Indian Euro-issues and Country Funds
- The leader in Indian Euro-issue management
- A leading institutional investor in India

*Euromoney, World Equity 1995

*Euromoney, Eurol Survey, Asianmoney 1994

Jardine Fleming India Securities Private Limited

Telephone: (9122) 283 5841

Fax: (9122) 287 2646



Jardine Fleming

The Leading Edge in Asia-Pacific

HONG KONG • TOKYO • BANGKOK • BEIJING • BOMBAY • COLOMBO • JAKARTA • KARACHI • KUALA LUMPUR • MANILA • MELBOURNE • SEOUL • SHANGHAI • SHENZHEN • SINGAPORE • SYDNEY • TAIPEI • WELLINGTON

For professional investors only.

Approved by Robert Fleming & Co. Limited, regulated by the SFA.

US investors should contact Robert Fleming Inc., NASD member, Tel (212) 508 5841 Fax (212) 508 3669

BZW is at the leading edge in providing the following services for India:-

- advising overseas companies considering an investment in India
- leading providers of investment research on Indian companies
- leading provider of Export Credit Agency finance
- pre-eminent position in the financial advisory and project finance fields

League table by Lead Manager in 1994

Lead Manager (Bookrunner)	Amount US\$ million	Number of Issues
1 BZW	461.00	6
2 Goldman Sachs	365.00	4
3 Morgan Stanley	365.00	2
4 Robert Fleming	347.47	5
5 US First Boston	274.77	3

Source: Euromoney, Eurol Survey

Project Finance (Lending) Market Poll Leaders

Project & Trade Finance, September 1994

Export (Structured) Finance Market Poll Leaders

Project & Trade Finance, September 1994

Asia Pacific Arranger of the Year 1994

Project Finance International Yearbook 1995

Financial Arranger of the Year (Asia/Pacific)

International Financing Review

Financial Adviser of the year 1993 (Asia/Pacific)

Project Finance International Yearbook 1994

INVESTMENT BANKING. FROM A TO



8 INDIA

■ Oil exploration: by Khozem Merchant

In urgent need of lubrication

Foreign exploration companies are frustrated by the slow pace of licensing reform

There is a dispiriting familiarity about the Indian government's auction of oil and gas exploration licences. The exercise is sometimes delayed, decisions are frequently deferred and the response, notably from foreign companies, is consistently disappointing.

The most recent occasion was in September, when 22 bids were tendered, all for eight blocks of 28 on offer in a "joint venture round" to attract foreign exploration partners for the state-owned Oil and Natural Gas Corporation. It was, said a senior official at the ministry of petroleum and natural gas, "a disappointment. I was expecting more."

That is also the conclusion of some foreign oil and gas companies on government moves to open up the Indian market to international competition. For the economic liberalisation policies of prime minister PV Narasimha Rao have so far found little echo in the hydrocarbons sector. It remains heavily regulated in terms of exploration, refining, pricing and marketing, and dominated by state-owned companies.

"There is no real sense of ideological change at the petroleum ministry. You expect to see a liberated sector but the state-owned companies still have the upper hand," says a western oil executive in New Delhi.

One consequence is low involvement by western companies in India's exploration programme at a time when the country's oil reserves are being consumed more swiftly than they are being replenished. India's energy consumption, fuelled by rapid economic growth, is forecast to rise annually by six per cent for the next 15 years - three times the

world average. To meet this demand it would need to double its recoverable reserves of 722m tonnes which, at current rates of consumption, will be exhausted after 26 years.

"In recent years, there has been a strategic shift in increasing production from existing fields - such as Bombay High, which provides 65 per cent of India's oil and gas and is in its declining phase - at the expense of exploration. The government must step up exploration. There may not be another Bombay High," says Avadhoot Sabnis, an oil analyst with James Capel B&K in Bombay.

September's licensing round, the ninth, was the most determined effort so far to entice foreign exploration companies, but they continue to resist the bait. Their complaint is threefold: ONGC always gets the best acreages; there is a lack of transparency in data on fields; and, most significant, long delays in the award of contracts. The fifth round of exploration licences in January 1993 is still unresolved.

"India's terms of production-sharing contracts are regarded as among the best in the world. However, the time taken to finalise contracts needs to be substantially reduced," says Mr Sabnis.

That view is echoed by Dr Vijay Kelkar, secretary of the ministry of petroleum and natural gas and an author of the influential R (for reconstruction) Report, which is likely to form the basis of government policy. He told an energy conference in New Delhi in September: "Our industry has to be capable of operating globally... to achieve this the most important factor would be the creation of a competitive market structure... and promoting policies that will encourage massive investment."

Any genuine attempt to achieve this must first address the range of price and operational controls that govern every aspect of the industry. The government's aim is three-fold:

- to do away with the "Adjusted Price Mechanism" (APM), a complex instrument which controls the prices of 95 per cent of all refined products. A system of cross-subsidy ensures that politically sensitive products such as kerosene, used by the poor as a cooking and lighting fuel, can be subsidised, while the prices of industrial fuels such as gasoline and naphtha can be kept high.
- reform state-owned giants such as ONGC, which produces 90 per cent of domestic crude (29.35m tonnes of crude and 17.94m cu m of gas last year). ONGC provides 45 per cent of the crude requirements of the downstream operators (the rest is imported), an oligopoly of five companies. The biggest is

Oil companies will want the freedom to buy, refine and sell their own crude

Indian Oil Corporation (IOC), with 55 per cent of the petroleum products market and 44 per cent of refining capacity.

● and create an internally competitive market. Progress has been slow so far. "We are talking about a gradual removal of price control... initially on industrial fuels, then on consumer ones. Nor do we envisage further large-scale disposals (in state-owned companies); these companies are profitable, why should we sell?" says a senior ministry official.

Apart from the lubricants market, which was fully deregulated in 1991 and which, today, is the only area of active involvement for foreign companies, and the announcement of a programme of "accelerated exploration" designed to raise some Rs60bn of public and private funds over three years to 1997, the reform agenda remains unfulfilled.

The first signs of the way

ahead should emerge early next year when details on a successor regime to the APM will be revealed.

The APM is a controversial issue touching as it does both the commercial prospects of downstream refiners - the market for petroleum products is worth \$12bn and forecast to grow annually by 6 per cent until 2000 - and the politically sensitive issue of subsidies; kerosene absorbs half the total Rs85bn in annual subsidies.

"There is no way you can have a level-playing field while subsidies exist. But it will be five or six years before they are rationalised and hopefully over time they [higher prices] will become politically defensible," says the ministry official.

The APM - along with all other aspects of pricing, crude imports and product distribution - is run by the ministry of petroleum's "oil co-ordination committee" (OCC), a powerful policy-setting authority answerable to the minister.

The OCC, for instance, sets the price at which ONGC and its minor stable-mate, Assam-based Oil India, must sell crude to the domestic refiners. Currently the gross price is Rs3,169 (\$13.6) a barrel of which ONGC receives \$7.5 after taxes. This gross price is currently about \$3 below prevailing world market prices. The "accelerated exploration programme" includes, for the first time, an agreement to pay prevailing world prices for new oil found by the private sector.

If ONGC were permitted to sell crude at prevailing world prices its profits - Rs23.45bn (\$990m) post tax for the 14 months ending March 1995 - would rise by nearly half, say analysts.

Under the APM, downstream companies' profits are restricted to a 12 per cent return on equity. If price controls are scrapped, IOC's profits would rise six-fold, say analysts, enabling it to modernise after an 11-year freeze on investment. IOC reported after tax profits of Rs10.15bn (\$400m) for the year ending March 1995.

up 32 per cent in 1994.

The first signs of fairer regulations are likely to emerge downstream, probably within two to three years by which time planned capacity should have come on stream.

Most prospective Indian private-sector interest is focusing on downstream activity and it is there that demand for reform is heard most loudly. The Sundararajan report, the work of industry representatives and now on a ministerial desk, advocates wholesale deregulation. Including, for instance, the abolition of IOC's monopoly on pipelines, which gives it a competitive edge in marketing.

In the meantime, the big domestic groups are jostling for position. Petrochemicals group Reliance, truck manufacturer Ashok Leyland and steel power and shipping group Essar head a long list of Indian groups hoping to build refineries. At the same time, existing capacity or, like IOC, HPCL and BPCL (the latter two with Oman Oil Company), building green field sites. Among the foreign major oil companies, Shell is in talks with BPCL on a joint venture refinery. Total refining capacity, currently 56m metric tonnes a year, should more than double by 2000. Oman is also involved in a \$5bn gas pipeline project with ONGC. If successful, and feasibility studies are under way, the 1,100 km pipeline would be the deepest offshore project in the Arabian Sea. It would also be a conspicuous example of the kind of foreign collaboration the government desires. Only 28 per cent of India's oil and gas bearing fields have so far been explored. Many of these fields require a level of technological sophistication and investment possessed only by the western oil majors. But few foreign companies are likely to take the plunge without guarantees on their freedom to buy their own crude, operate their refineries and sell their own goods through their own networks.

■ Aluminium: by Kunal Bose

A question of mettle

The flow of imports is increasing the pressures on India's own smelters

Until a few years ago the Indian aluminium market was tightly controlled. Imports were strictly curbed and the output, distribution and prices of the local producers were regulated by the federal government.

That has all changed. Indian aluminium makers find themselves competing against imported metal, thanks to the sharp lowering of import duties. At the same time, Indian aluminium producers have themselves moved into the export market.

Three years ago, wide-ranging reductions in import duties were recommended by a government panel, the so-called Chelliah committee, leading to rapid reform of the customs duty structure. The duty on imported aluminium was reduced from 25 to 10 per cent, a bigger cut than the committee had proposed.

Domestic producers still had competitively low costs, partly because they have plentiful local supplies of bauxite, the main raw material, as well as low wages. But they nevertheless had to raise their efficiency by other methods, such as investing in more efficient smelters and power stations.

In addition, export prospects improved last year when international prices and demand began to recover, a factor which also eased the pressure of imports into India. In the year to March 31, 1995, India exported around 95,000 tonnes of aluminium compared with imports of 45,000 tonnes.

Besides pegging the import duty at 10 per cent, the government has reduced the local excise duty on aluminium to 15 per cent in phases. Having benefited from the surge in demand, the producers have passed on the benefit of the lower duty to the consumers.

According to Mr A K Agarwala, president of Hindalco, India's second largest aluminium group, "the demand for aluminium grew by over 10 per cent last year because of the general buoyancy in the economy and low excise duty. I think the Indian demand will grow by at least 8 per cent till the end of the century."

Mr S Acharya, director of the government-owned National Aluminium, agrees that the growth rate in aluminium consumption in India will be among the fastest in the world. The per capita consumption of the metal in India is a little over one pound against 60 pounds in the US and 30 pounds in the UK. The low Indian consumption of the metal is to be blamed on low

investment during decades of government control.

With the increasing globalisation of the aluminium business, consumers are insisting upon higher quality metal and products. That Indian metal has improved in the last few years is confirmed by the award of the prestigious international ISO 9002 certificate to leading local producers. Indian aluminium companies have become extremely cost conscious as shown by the improved energy efficiency of their smelters and their readiness to invest in new technologies.

National Aluminium, a relatively new unit which started producing metal in 1989, is using technology of France's Aluminium Pechiney to run

India's big bauxite reserves could make it a leading world supplier

the alumina (aluminium oxide) refinery and smelter. Indian Aluminium relies on technology of its Canadian parent company Alcan.

Hindalco, in the midst of a largescale expansion, is buying technologies from Reynolds, Alusuisse, Aluminium Pechiney and Davy McKee. The Indian companies have also strengthened their in-house research and development centres. "Globalisation of Indian aluminium business is changing the face of the Indian industry," said Mr Agarwala.

The industry's principal challenge is to meet the growing Indian demand for the metal without cutting exports which, according to Mr Acharya, "give you a feel of what is happening in the world market". India has an aluminium smelting capacity of 605,000 tonnes and last year produced about 490,000 tonnes. Output this year should be around 530,000 tonnes with all the units chasing higher production targets. But India will need much more metal than it can produce at present.

National Aluminium is raising its capacity by 12,000 tonnes to 230,000 tonnes through easing production

problems at its smelter at Angul in Orissa. The company is seeking government approval for the installation of a third potline of 240 pots alongside the existing two potlines at Angul to take the smelting capacity to 345,000 tonnes. This has to be supported by an additional power generation of 240MW. The company has also proposed to raise the alumina refinery capacity to 1.35m tonnes from 800,000 tonnes in two stages.

Mr S.K. Tamotia, chairman of Nalco, has said that his company should generate enough profits to cover more than half the nearly Rs30bn required for expanding the alumina refinery and smelter. "We can easily raise loans and arrange for suppliers credit for the balance amount," he said. Even so, the government is taking its time about clearing the proposal.

Hindalco will be completing the expansion of its smelter at Renukoot in Uttar Pradesh to 210,000 tonnes from 170,000 tonnes by October 1996, after which the capacity will be further raised to 240,000 tonnes. Indian Aluminium is to raise the capacity of its smelter at Hirakud in Orissa by 25 per cent as it revises the 75,000 tonnes smelter at Belgaum in Karnataka. Sterlite, which is recommissioning Madras Aluminium, will expand the Salem smelter in Tamil Nadu.

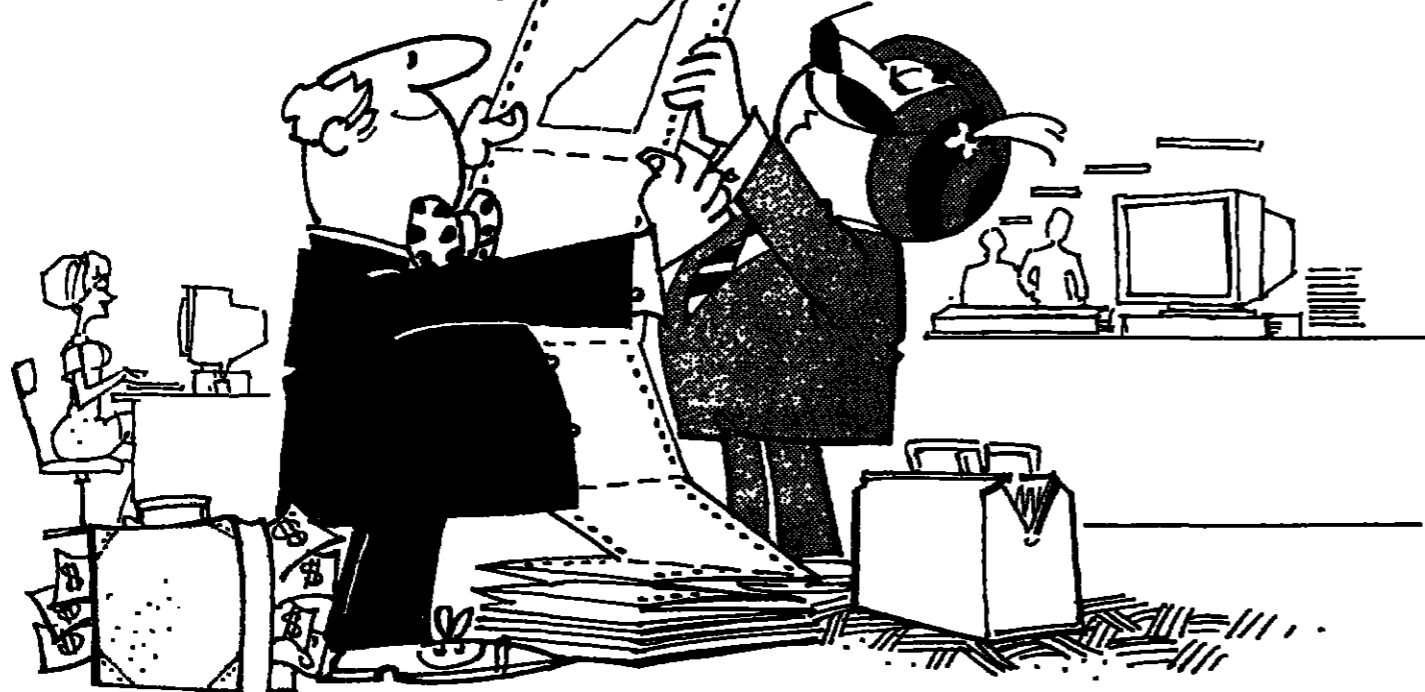
Some industry officials think that India, which depends entirely on coal-fired electricity to run the smelters instead of the much cheaper gas-based and hydroelectric power, should create fresh alumina refining capacity and obtain access to alumina smelting plants offshore. If India went in for toll processing in overseas smelters, it would save at least \$300 a tonne, according to one estimate.

With an estimated 2.85bn tonnes of bauxite reserves, the world's fourth largest, India is well placed to become an important world supplier of alumina.

The reserves are also of good quality. Indian bauxite is rich in alumina and low in kaolin and silica. It is soft and easily grindable. The cost of mining in India is also relatively low. Because of these advantages, Indian Aluminium and Larsen & Toubro plan export-oriented alumina projects in Orissa.

Great news for international businessmen.

From India's international businessman.



The world is buzzing with the news: India has thrown open her doors to international business.

The new liberalisation policies are changing the Indian industrial and economic horizons.

This is your chance.

India is one of the world's most promising potential commercial centres with skilled technical knowhow and manpower.

The best you could find anywhere.

Indian professionals are valued very highly all over the business world. You'll also find that they are at home with all kinds of international business languages.

Speaking of which, when you are heading for India, make an excellent beginning: fly Air-India.

On board, you'll find reassuring proof of how well tuned we are to the ways of the world.

एअर इंडिया AIR-INDIA

HTA.1258.94

COUNTRY SURVEYS ON DISK



All the analysis, comment and case studies that have traditionally only been seen inside the FT's pink pages are now available on individual computer disks.

Designed for the screen, FT country surveys have never been more accessible or easy to use.

No software product required. Acrobat reader from Adobe included.

To purchase from the current range of FT country surveys in Apple Mac or Windows format:

Telephone +44 (0) 171 873 4356 or Fax +44 (0) 171 873 4992

This announcement appears as a matter of record only

JINDAL
VIJAYANAGAR STEEL LTD.

ATS 848,300,000

Financing of
COREX-C2000 Steel Plant
supplied by
VOEST-ALPINE INDUSTRIE/ANLAGENBAU GMBH

Arranger and Agent
RAIFFEISEN ZENTRALBANK ÖSTERREICH
AKTIENGESELLSCHAFT
(RZB-AUSTRIA)

Guaranteed by
The Industrial Credit and Investment Corporation of India Limited

Provided by
Oesterreichische Kontrollbank Aktiengesellschaft

Participants
Internationale Nederlanden Bank (Vienna) AG
Bank Austria Aktiengesellschaft
Creditanstalt-Bankverein
Schoellerbank Aktiengesellschaft

RZBX

RAIFFEISEN ZENTRALBANK ÖSTERREICH
AKTIENGESELLSCHAFT
(RZB-AUSTRIA)

September 1995

■ The motor industry: by Mark Nicholson

Traffic becomes heavier

Many more cars are taking to the roads and drivers now have an ever widening choice

The motor industry is expected this year to make more than 300,000 cars. By 2000, many in the industry expect sales to have more than doubled to between 700,000-800,000 passenger vehicles. And if all the manufacturers which have lately announced plans for the industry in India meet their stated targets, capacity in India's motor industry by 2000 could comfortably exceed 1m cars.

The flow of new announcements of joint ventures or licensing agreements between Indian groups and global car-makers had, by the end of this summer, become something of a torrent. The Indian government abolished industrial licensing in the passenger car sector in June 1993 and the car business now appears poised for an explosion.

Indian motorists have seen nothing like it. For decades just three companies have dominated the hitherto limited market for passenger cars, which were regarded in post-Nehruvian India as a luxury item and taxed accordingly. Hindustan Motors' Ambassador, based on a 1950s Morris Oxford design, and Premier Automobiles' Padmini, derived from a similarly venerable Fiat, had the roads to themselves until 1983 when Maruti, the Suzuki-Indian government joint venture, introduced its revolutionising 800cc "people's car". Maruti has introduced further models since but, as its present 71 per cent share of the car market suggests, choice has otherwise remained restricted.

Already, however, new vehicles are starting to appear on Indian roads. The first new arrival, earlier this year, was the Cielo, a model based on the Opel Kadett produced by a joint venture of DCM, the Indian commercial vehicle maker, and Daewoo, the Korean car group. DCM-Daewoo won 70,000 advance orders for the model which, at more than Rs500,000, is more than twice

the price of the Maruti 800. Last month, the first Mercedes E220 saloons rolled out of the factory in Pune where Daimler Benz and Telco, the fast-diversifying Indian truck maker, have entered into a joint venture. But this is just the beginning.

Among the other tie ups announced in the past year are:

● Hindustan Motors and General Motors of the US to produce the Opel Astra in a 50-50 joint venture. Hindustan Motors has meanwhile also reached a licensing agreement with Mitsubishi to produce Mitsubishi's Lancer. HM says it will also continue producing both the Ambassador and the Contessa, a saloon based on the old Vauxhall Victor.

● Premier Automobiles and Peugeot in a joint venture to build the French group's 309 saloon. Premier is separately to produce the Fiat Uno in agreement with Fiat and possibly also the Italian company's pro-

Two Indian companies aim to challenge Maruti head on

posed new "world car".

● Mahindra & Mahindra, the Indian utility vehicle maker, in a joint venture to produce both the Escort and the Fiesta, the latter in a plant with capacity likely to exceed 100,000 vehicles a year.

● SIEL, the Indian engineering group, in a 49-51 per cent venture with Honda, to make the latter's Civic.

And more will follow. BMW, for instance, is believed likely to tie up to make motor vehicles with Hero Honda, the Indian motorcycle group already planning to produce BMW motorcycles in India. The Hindustan, the non-resident Indian investors, are preparing separate feasibility studies on car production with Daihatsu and Toyota. Hyundai is scouting the country for a partner. Volkswagen and Eicher, the Indian commercial and farm vehicle group, are also looking to introduce the Golf to India. Meanwhile, Bajaj, India's biggest two and three-wheeler

maker, is also courting partners, and has held talks with Renault, Fuji and Chrysler.

Perhaps the most noteworthy aspect of the new foreign-Indian joint ventures is that virtually none of them aims to issue a direct challenge to the low-price, high volume sector of the market at present dominated by Maruti. Most ventures aim to produce cars further upmarket, selling in the Rs400,000-Rs700,000 range and in volumes of 20,000-50,000.

The reason for this is that few incoming manufacturers believe they can compete with Maruti on cost, and thus price. Not only has Maruti's plant now been largely depreciated, it also offers levels of indigestion few incoming manufacturers could readily match. Depending on the model, 52 to 95 per cent of Maruti's cars are locally made, and Mr R C Bhargava, Maruti's managing director, reckons that Indian components can be produced at up to 40 per cent less than equivalent items in Europe or Japan. Moreover, the Indo-Japanese joint venture has a national network of marketing, sales, distribution and servicing agents, which newcomers would also find hard to match.

Foreign investors, therefore, are aiming to create a new market sector upmarket of the basic Maruti 800cc vehicle and even the company's bigger 1300cc Esteem model. Their view, and that of their local partners, is that there exists both desire and real demand among India's middle classes for bigger, pricier models.

"India is a market where you don't just add up the numbers," says Mr Anand Mahindra, deputy managing director of Mahindra & Mahindra. "This is a very rich market in which to devise niche strategies."

M&M, accordingly, is introducing the Escort, while also planning to build a Fiesta plant with capacity above 100,000 cars a year, in the expectation that the present high-volume, low-price market dominated by Maruti will mature and segment. The company, and most of the other Indo-foreign ventures, also believe that India, although poor, has enough consumers with the disposable income to afford vehicles at twice or

thrice the price of the Maruti 800 (Rs300,000).

At the National Council for Applied Economic Research in New Delhi, the research of Mr R Venkatesan, an associate director, supports this view. There are, he says, up to 450,000 rupee millionaires in India based on a recent NCAER study - and this figure takes no account of "black market" money. His own research, which he says counts thousands of interviews with Indian motorists, shows that many present Maruti drivers wish to upgrade their cars. He says that fully a quarter of Indian car owners have two cars and that car loan schemes are being made available by a growing number of banks and financial institutions.

Recent research by Morgan Stanley showed that half the purchases of the Maruti 800 are now made on credit, double the figure of just a few years ago, while 60 per cent of the orders for the more recently introduced Esteem were placed through car finance companies.

Most industry analysts in India, therefore, are generally confident that there will be real demand by 2000 for 700,000-800,000 passenger cars and therefore, quite possibly, for the majority of the new entrants aiming to create a new middle-to-upper market segment.

Analysts also agree, though, that the bulk of Indian car sales will remain in the low-cost segment - the present 800cc class. Maruti itself believes that by 2000, a full 60 per cent of all sales will be in this class, by which time the company hopes to have increased output from this year's expected 275,000 cars to more than 450,000.

But while no foreign entrants to India's car market aim to challenge Maruti directly, at least two Indian companies propose doing so. One is Bajaj, which is discussing a small-car project with three foreign groups. More immediately, however, Telco has already unveiled the prototype of its planned small car - one which it believes can be selling 275,000 units by 1997 through its established national dealer network.

■ Textiles: by R C Murthy

Germany slams the door

The use of dyes banned in parts of Europe is seriously affecting India's biggest industry

A crisis is looming for India's largest industry following Germany's announcement that it intends to ban imports of textiles and clothing using amine-based Azo dyes.

Textiles account for 30 per cent of India's exports. Yet two-thirds of the country's textile exports are coloured with the banned dyes, and Germany is India's second-largest textile export market, after the US.

There is no evidence that the dye can harm people who wear clothes containing them, but they have been proved to cause bladder and liver cancer in the workers that produce them.

Germany is set to ban all goods containing the dyes under a set of consumer goods regulation that came into force on April 1 next year.

This is creating a dilemma for the Indian authorities, who are caught between the political sensitivity of forcing domestic producers to make costly changes in their processes and the impending loss of a primary export market.

The Indian textile industry is divided into three types of fabric producers:

● large, industrial scale mills; ● low cost power-driven weaving looms located in backyards and operated by sweated labour;

● a cottage industry, which uses handlooms.

The mills, which are outdated and inefficient, and the handlooms have for years been losing market share to the powerlooms, which make the most use of India's main competitive advantage in the textiles industry - low labour costs.

However, the powerlooms sector is made up of hundreds of thousands of tiny operations, making any kind of enforcement close to impossible.

This would not matter if switching to alternative dyes was both advantageous and easy for powerloom producers. But it is neither.

There are hundreds of Azo



Spinning cotton prior to dyeing: precautions are necessary

dyes, but the 120 to 150 amine-based Azo dyes which are set to be banned are among the cheapest and most effective dyes available. Switching to safer alternatives would raise producers' costs.

There is also a problem of availability. Three quarters of the dyes produced in India are amine-based Azo dyes. This, says Mr D K Gupta, senior director of the Apparel Export Promotion Council, may mean that a shift to safer dyes is not possible for small textile producers.

The government could enforce a switch simply by banning the production of the dyes but such a step faces political resistance.

Germany is alone in introducing such stringent regulations. Most western chemical companies stopped producing the amine-based Azo dyes several years ago, after the health risk to workers had been established, but no other country has banned their use in consumer goods.

Within India, the ban has been interpreted as a hidden trade barrier, an issue about which the country's producers are acutely sensitive.

Market access has been the single greatest limit on the

growth of India's textiles industry.

Exports to its two largest markets, the US and Europe, are still subject to quotas under the Multi-Fibre Arrangements. These have just begun to ease under the 10-year phase-out of the MFA agreed as part of the Uruguay Round of world trade talks.

But accelerating the process has required concessions, which have worked against the powerloom producers.

Earlier this year, both the US and Europe agreed to remove quotas on handloom fabrics in return for a reduction in India's own tariff barriers and reforms of its local tax, minimum pricing and export subsidy arrangements.

The removal of these protective measures caused an outcry among the mill and powerloom producers, as did the deals' concentration on benefit for handloom exporters.

The decline of the handloom sector has been highly emotive within India. With more than 3m handloom households earning less than \$5 a month, handloom weavers have been reported as starving in some regions.

The government has been keen to improve the outlook of

this sector, but in doing so it has used up much of its leeway in holding a strong line against the interests of the mills and powerloom producers.

It has defused this tension a little with the approval of a long stalled \$700m modernisation programme for 115 national mills.

But the powerloom producers, who still comprise the backbone of the industry, have seen few gains from liberalisation and accession to what they interpret as foreign demands.

They have also suffered this year from the failure of the cotton crop, which has curbed the sector's output, despite record levels of textile exports recorded last year.

Across the sector, producers have moved to resolve the double problem of higher costs caused by the cotton shortage and the removal of subsidy, and limited market access, by linking up with foreign producers or by moving into specialist products, such as sportswear.

But a ban on their main dyes would receive a very hostile reaction. The alternative, if Germany proceeds, will be the loss of a very large export market from the second quarter of next year.

Joining hands.
Joining resources.
For greater achievements.



RCF - a leading fertilizer and industrial chemical manufacturing organisation, operating some of the most profitable and environmentally friendly plants in India, further spreads its operations in the International arena.

RCF ties up with people striving for excellence the world over. It has the distinction of assisting in commissioning one of the biggest fertilizer plants in Bangladesh. It has assisted various international projects in China, South Africa and yet another in Togliatti. It has completed two technical co-operation contracts in Algeria, training personnel in South Korea, Mauritius and Tanzania. RCF has also undertaken turnkey training of Asot Sanayi personnel and assisted in setting up training facilities in Ankara.

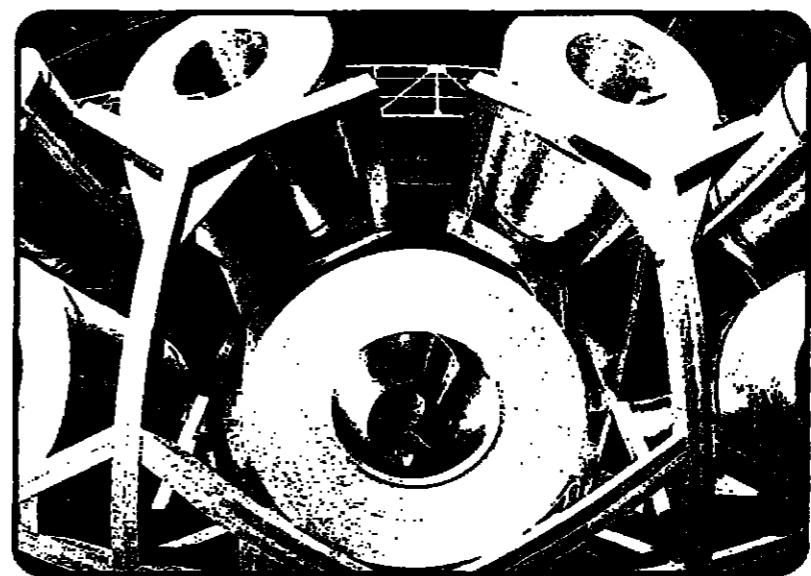
The recent Joint Venture with United Gulf Group Company - its first joint venture project ever since its inception in 1978, for setting up of a Machining and Equipment Accessories Manufacturing and Industrial Services Centre at Al-Jubail in Saudi Arabia, now takes RCF's expertise to the Middle East.

The tie-up with the Oman Oil Company Ltd. for setting up of a world class fertilizer complex at Sur in Oman is a milestone in RCF's overseas joint ventures. RCF's joint venture Chemical complex at Al-Jubail is yet another feather in its cap, giving the confidence to strive for greater achievements.

Rashtriya Chemicals and Fertilizers Ltd.
Priyadarshini, Eastern Express Highway,
Stn, Bombay 400 022, India.
Phone: 4092188.

HINDALCO

A Trusted Name the World Over...



Hindalco has the largest integrated Aluminium Plant in India.

Hindalco is registered on the London Metal Exchange, and is a regular exporter of Aluminium Ingots.

Hindalco Wirerods with conductivity of 61.5% IACS are well accepted in International markets. Hindalco supplies Rolled Products and Extrusions in numerous

Alloys for various end uses. The addition of a new-state-of-art Cold Rolling Mill, equipped with automatic shape and gauge control has considerably enhanced Hindalco's export potential.

Export of Rolled Products is a focus area for us today.

Contact us for your needs at:
HINDALCO INDUSTRIES LTD.
9/1, R.N. Mukherjee Road, Calcutta-700 001 INDIA
Phone: (033) 2480949, 2200464 Fax: (033) 2200214



HINDALCO
Where Success Comes From Commitment

Head Office & Works
P.O. Renukot-231 217, Dist. Sonbhadra (U.P.) INDIA
Phone: (054461) 2079 Fax: (054461) 2107

Electricity supply by Mark Nicholson

Long road to sufficiency

To eradicate India's growing power shortages would cost a staggering \$160bn

There is a mood of grim realism in the corridors of India's power ministry.

In his more recent public appearances Mr N K P Salve, the power minister, has struck an increasingly Jeremiah-like tone. He has noted that India, with average per capita consumption of just 315 kilowatt hours a year, is in the bottom 5 per cent of the world's power consumption league and that the situation could further deteriorate before it improves.

A simple audit of India's power demand and supply balance makes the point. Present generating capacity in India is just over 81,000 megawatts - 71 per cent of it thermal and most of the remainder hydro-electric. Demand, however, is even higher - in 1994-95, according to the Centre for Monitoring the Indian Economy, power

shortages averaged 7 per cent countrywide, with the shortage at peak periods reaching 16 per cent.

To meet expected demand by 2007, Mr Salve says, India will need to add an extra 142,000MW of new generating capacity - something he says will cost an awesome \$160bn in fresh investment.

However, the expansion rate of generating capacity has slowed sharply in recent years, due mainly to a sharp fall in investment from the strapped central and state governments. Thus while additional generating capacity was added at a rate of 8.4 per cent a year in the 1980s, this fell to just over 5 per cent in the early 1990s and is not likely to exceed 2-3 per cent for this year and next.

"Shortages," Mr Salve said recently, "are therefore likely to be doubled. There is no way out except unremitting efforts to augment capacity."

Hence the government's conclusion in 1991 that there was no alternative but to open the country's previously state-dominated power sector more

widely to private and, particularly, foreign capital and expertise. Available public finance for additional capacity was, the government realised, wholly inadequate.

So far the results, says Mr Salve, have been "fairly encouraging". More than 230 proposals have been made for private power projects, envisaging a potential addition of 92,972MW of generating capacity. Of these, more than 50 projects have been proposed by foreign investors for a capacity addition of 38,500MW. However, as Mr Salve also acknowledges, "These figures are far more impressive on paper than at ground level."

To date, not a single megawatt of new, private generating capacity has been added to the country's public power system. Worse, from the point of view of the present Congress government's power policy, the sole private power project to have completed its financing and begun construction, and the country's biggest direct foreign investment - the \$2.8bn Dabhol project led by Enron

Corporation of the US - has run into a political quagmire in the western state of Maharashtra. In August, the project was "scrapped" by the state's Hindu nationalist coalition government, only for the government to decide it could be renegotiated in September, thus suspending the enterprise in costly delay and uncertainty.

The Dabhol project, therefore, has achieved precisely the opposite effect to that intended when the Indian government invited Enron, along with a small number of other experienced international power groups, to enter the Indian power market with a select number of negotiated power deals in states across the union.

Dabhol, along with these other projects, was to be a confidence booster: a project which would demonstrate that private power in India was feasible, the risks manageable,

and that the business could be profitable. Instead, it has pushed up risk premia, highlighted the awkward complexities of relations between the state and centre and underlined the considerable political sensitivities of privatising power in a poor country.

Dabhol is not alone in having problems. In Karnataka state, Cogentrix of the US is pushing ahead, with the state government's backing, with its own "fast track" project and hopes to have won outstanding approvals and secured all necessary financing for its 425MW coal-fired plant at Mangalore by early next year. But, like Enron, the project has become a target for Hindu nationalist groups opposed to foreign investment in power, and for environmentalists who claim the plant will despoil the Western Ghats.

In Orissa state, meanwhile, AES Transpower, another US power group, has been forced to renegotiate and reconfigure its project numerous times by the state's government. In fact, by almost any measure, the

so-called "fast track" power projects, particularly those involving foreign participants, are proving anything but fast and almost all are dogged by bureaucratic delay, political opposition, or both.

With the champions of its vital private power policy running aground, the government has responded by reviewing its present approach to private

Not a megawatt of private power has yet been added to the public supply

power, or rather by appointing a committee to make such a review. The committee is expected to recommend not only that all private power projects should be open to global competitive tender - something the government has insisted on since February this year - but also that the bidding should be made on the

basis of the project's eventual power tariff, rather than as at present under a formula in which the project's total construction cost is taken into consideration. The notion is to shortcircuit the accusations of "cost padding" which have dogged some of the early power projects.

In the short run, therefore, the prognosis appears to be for more delays. Few private power developers believe that there will be much progress with the existing "fast track" power projects before the next general elections. At the same time, developers are likely to await the government's present policy review.

More fundamentally, there remains the problem of how viable will be power projects which, unlike the "fast trackers", have not been offered central government guarantees of payments by the mostly loss-making state electricity boards which are the customers for the proposed private power.

The government, the World Bank and almost all power

developers agree that the only solution lies in sweeping reforms of the state electricity boards to make them more efficient, profitable and thus viable business partners. And in almost all cases the solution requires the depoliticisation of the SEBs so that some change can be made for the use of electrical power by the country's farmers. It is the states' reluctance to charge farmers economic rates for the power they use for irrigation pumps which, more than any other factor, has consigned India's state electricity boards, with a small handful of exceptions, to their present parlous economic state. India's SEBs last year lost a grand total of Rs70bn.

Reforms are afoot - notably in Orissa (as described in another article on this page) but so far rather tentatively elsewhere. Whether tentative reforms will suffice to attract the \$160bn worth of capital needed to install the required addition of 142,000MW of power must be open to some doubt. Which is presumably why Mr Salve is becoming so gloomy.

CASE STUDY Power privatisation

Orissa prepares for a second assault

One of the poorest states finds that privatisation is an elusive goal

The authorities in Orissa, one of India's poorest states, are set to privatise its electricity industry, providing impetus for a national reform plan which has been dogged by delays and controversy. While efforts to build new privately-financed power plants elsewhere in the country have - so far at least - been unsuccessful, Orissa is planning a more ambitious reform, writes RICHARD LAPPER.

Backed by the World Bank, Orissa plans to break-up its loss-making state-owned electricity board, the OSEB, and give responsibility to private companies to generate, transmit and sell electricity.

If successful the plan will not only allow Orissa to attract investment in order to meet its needs for power it could also become a model for states both in India itself and elsewhere in the developing world.

World Bank officials insist that the reform - the brainchild of former chief minister, Mr Biju Patnaik, is "home-grown" but that the model "will become a kind of generic model, in terms of planning and sequencing."

The reform follows a widespread recognition of the limited progress made by the World Bank's efforts to help India meet its growing needs for power. According to official estimates India's installed generating capacity would

have to rise from its present 76,000MW to nearer 142,000MW in 10 years to meet expected demand. But so far the World Bank says its projects have "provided mainly temporary relief rather than sustainable solutions to the power problems. By the mid-1990s politically inspired tariffs and the lack of autonomy have weakened most state power utilities to the point of operational and financial crisis."

Nowhere was this crisis more apparent than in Orissa where well over a quarter of OSEB's annual revenues came from the state and where the electricity subsidy accounted for a quarter of all Orissa's spending.

Mr N B Misra, an engineer who is managing the reform process for the state's authorities, says Orissa's problems are typical of those faced by state electricity boards all over India but that the "crunch came earlier for us. We were simply running out of steam."

At present as much as 35 per cent of installed capacity of some 1,400 MW (of peak available capacity) is wasted through a combination of theft by customers and so-called technical losses, resulting from poorly maintained or inadequate power lines.

"There is a hell of a lot of wastage and pilferage," says Mr Biju Patnaik, the 51-year-old politician and former chief minister who originally proposed the scheme.

Reorganisation - modelled to some extent on practice in the US and the UK - and new investment, financed partially

through a \$350m World Bank loan, aims to create a better managed and more accountable industry. Spending on power lines and sub-stations should help improve the efficiency with which electricity is carried around the state.

Some \$70m of the World Bank's money is to be spent on 7m new electricity meters, allowing managers of the new distribution companies to monitor electricity flows more accurately and identify where current is being stolen. Theft, achieved by illegally - and dangerously - tapping into power lines could account for losses of 15-16 per cent of output, says Mr Misra.

By freeing the OSEB from state control, the reformers aim to reduce political interference and give managers much greater freedom to administer the business. "The political leadership has more or less been in control, micro-managing everything and interfering in petty things such as whether junior officers should be transferred from one place to another," says Mr S K Mohapatra, the retired chairman of OSEB and an adviser to Mr Misra's reform team.

In the past various "haywire schemes" were imposed on the board, such as extending power supplies to villages where "no consumers apply for connection and where no connection comes up", he adds. Reorganisation should help improve labour efficiency.

OSEB currently employs more than 35,000 workers. "We have more or less been

regarded as an employment generating agency," says Mr Mohapatra.

Mass "retrenchment" is ruled out for political reasons, although the reformers aim to reduce numbers through natural wastage. But, as prices increase are likely and subsidies will be more carefully targeted, more efficient costing and pricing is essential if new capital is to be attracted to new power plants because without realistic revenue projections investors can have no faith in their projections for future capital returns.

According to Ms Fiona Woolf, a lawyer with McKenna and Co in London and an adviser to the Orissan authorities, "We couldn't simply privatise because we had no idea what the assets, liabilities or the receivables were... You have to start at a grassroots level so that companies can ensure they can afford the power they are contracted to buy."

Power purchasing agreements - signed between investors and the companies or state entities which buy electricity - typically covering a period of 25-30 years, are an essential feature of all these power investment deals.

Orissa's scheme has taken some time to draw up and implementation of the new structure will not be smooth. Critics will point to the frustrating experience of AES Transpower, a US power company which initially agreed a \$650m investment in two coal fired plants in the north-west of the state, three years ago. AES has renegotiated its

PFA on no fewer than five occasions. Its project manager, Mr Glen Davis, initially expected to spend about nine months in India but has now been here for nearly three years.

Nonetheless the outlook for the overall reform is now relatively bright. Significantly, the agricultural lobby which in some other states has blocked calls for reform - in particular the development of more realistic pricing - does not exist in Orissa.

Partially this is because rural electrification was never extended to the same extent as in other parts of the country. At the same time, though, it also reflects the fact that Orissa enjoys good levels of surface irrigation and farmers make relatively little use of electric-powered lift irrigation pumps. Indeed, agricultural customers buy only 7-8 per cent of the state's electricity, compared with up to 50 per cent elsewhere.

Last month, the reform cleared possibly its biggest political hurdle when it was approved by the central government's power ministry. Several steps in a tortuous legislative process have still to be taken but Mr Misra is optimistic that all will be completed by the end of the year.

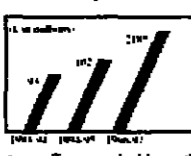
Mr J B Patnaik the Congress (I) politician elected chief minister in March (and name-sake of the former chief minister), appears unenthusiastic, claiming that talk of theft levels is exaggerated. But he is now committed to introduce the project within the local assembly.

In the next few years, we're going to break our longstanding tradition of steady growth.

Instead, we're poised for exceptional growth. At JK CORP. it's been a hectic decade. Turnover and operating profits have increased threefold. In the last year, turnover soared to £102 million, with gross profit skyrocketing to £19 million. And net profit was up by 57%.

You could call this performance a warm-up, though. Because in the next 2 years, we're going to double our turnover. How? In 3 steps. First, by increasing capacities substantially. Second, by investing in the latest machinery and management techniques. And third, by sharpening our marketing focus, to reach out to the customer with high quality value-added products, rather than commodities.

Across our four core divisions - paper, cement, synthetic fibres and magnetic tapes - these principles are responsible for our growth figures. For us however, figures are only a measure of the high level of customer satisfaction we've never break.



Growth in turnover: Turnover doubles in the next 2 years.

JK CORP. LIMITED
Our future is in demand

Authentic JK 05/203 R



IF INDIA GOES GLOBAL CAN PEERLESS BE FAR BEHIND?

Attuned to the spirit of the nation and with India at its heart, Peerless Group has emerged as a front-ranking multi-dimensional corporate conglomerate. Equipped with its 65 years' glorious heritage of impeccable service, huge infrastructural strength, countrywide network of 105 Offices and several lakh strong dedicated men and women, Peerless Group has come up as a *Global Window* for marketing, trading and merchandising a wide array of products and services in diverse fields - financial instruments and services, consumer durables and essential commodities, computer and electronics, to name a few.

The operational result and achievement having been phenomenal, Peerless Group feels proud in receiving numerous offers from Companies of global reputation for franchise, joint venture, marketing and collaboration of many different sorts. Its foray into international trade has triggered immense and exciting possibilities. With its proven track-record, Peerless Group is ever enlarging its universe.

In pursuit of excellence. In quest of global friendship.



Peerless Group

3, Esplanade East, Calcutta - 700 069, India.

Enquiries:

N. Mitra, M.D., Peerless Developers Ltd.

1, Chowringhee Square, Calcutta - 700 069, India.

Phone: +91-33-2486651, +91-33-2486597, +91-33-2486780 Fax: +91-33-2430012



INDIA INTECHMART 1996

New Delhi, 17 - 20 February 1996

Unique opportunities for Technology Transfer and Investment !!

The INDIA INTECHMART is organised jointly by the Government of India and the United Nations Industrial Development Organisation (UNIDO). It provides a unique opportunity for foreign and local entrepreneurs to meet, discuss and negotiate various possibilities for industrial cooperation and to learn more about the investment climate in India. A selected number of project proposals and technology acquisitions have been identified and are primarily concentrated in the following industrial sectors:

- Food processing and Packaging
- Textiles and Readymade Garments
- Electronics, including Telecommunication Equipment
- Chemicals and Allied Products.

If you are interested in attending the INTECHMART or would like to receive more information, please contact:

The Managing Director,
Investment and Technology Promotion Division
UNIDO, PO Box 300, A-1400 Vienna, Austria
Tel: 43.1.21131 3693 / 3729 (technology transfer)
43.1.21131 4819 / 4905 (investment projects) Fax: 43.1.230 8260
E-mail: RPLump@UNIDO.ORG
Internet: http://www.unido.org

USA BASED FORMER EXECUTIVE BANKER CAN ASSIST YOU

1. To conduct Market Research to identify suitable products, industry and partners for setting up Joint Ventures in India.
2. To arrange Technology Transfer and Buy-Back Agreements.
3. To prepare complete Business Plans, including Financial Forecast, in support of the proposed business.
4. To arrange US DOLLAR funding from International Banks and Export and Import Banks of various countries.
5. To raise US DOLLAR Equity Capital for projects from NRIs and other sources.
6. To arrange financing for India imports and exports.

We specialise in arranging finance for projects such as Power, Telecom, Computer Software and Hardware, Environment and Health Technologies, Food Processing & Packaging, Hotels etc.

CONTACT: Michael Jankowski, Premier Financial Services, Inc.
275 West 96th Street, Suite 901 New York, NY 10025-6278
Telephone: (212) 642-6622 Fax: (212) 961-0841 E-Mail: jankowski@nyc.rr.com

Banking and Finance in India

- Duncan Goldie-Scot -

An essential guide to India's financial and regulatory environment

In-depth coverage, including:

A background to economic reform - the reasons for the reforms, and their effect on the economy in general and the financial regimes in particular.

Banking - the reduction in punitive reserve requirements, the introduction of norms for capital adequacy and income recognition, and the opening up of the sector to domestic and foreign private sector competition.

Capital markets - the formation of the Securities and Exchange Board of India (SEBI) and the introduction of regulations to bring the market up to international standards.

Money markets - the regulations now operating in these markets and the role of the Reserve Bank of India within them.

Foreign participation - the liberalisation of foreign exchange controls, foreign bank regulations and the framework for foreign institutional investors.

For further information and a brochure, please contact Simi Bansal on +44(0)171 896 2279 (tel) +44(0)171 896 2274 (fax).

Peoples Professional Ltd, Maple House, 149 Tottenham Court Road, London W1P 9LL, UK.
Registered No 2970524 (England and Wales).

CREDIT CARD
TEL: ORDER LINE
+44(0)171 896 2663

ORDER FORM HOW TO PAY

Post your order to: +44(0)171 896 2279
Please pay your credit card order through to: +44(0)171 896 2663

Name _____ Title _____

Company _____

Telephone Number _____

Address _____

Postcode _____

Country _____

Quantity _____ Title _____ Qty _____ Unit Price _____ Overseas Price _____

RP 95 Banking and Finance in India £300 £380/US\$570

The information you provide will be held on our database and may be made to help you obtain other services and related products. You will be notified by email if you wish.

Peoples Professional Ltd, Registered Office: Maple House, 149 Tottenham Court Road, London W1P 9LL, UK.
Registered No. 2970524 (England and Wales)

FINANCIAL TIMES
Publishing Group

Food and agriculture: by Khozem Merchant

Fast food and designer seeds

Commercial and technical changes are affecting the entire length of the food chain

The smiling diners at Kentucky Fried Chicken in Bangalore belie the unease felt by the restaurant's management.

Bal Thackeray, outspoken leader of Shiv Sena, the largest party in Maharashtra's Hindu nationalist ruling alliance, has threatened to ban the sale of KFC foods in that state, claiming the US company's foods were "a poison".

This month, Delhi's chief minister ordered the city authorities to revoke KFC's licence in the capital; earlier KFC's restaurant in Bangalore was served a closure notice by the Bangalore city authorities after the discovery of high levels of monosodium glutamate - a flavouring additive - in its world-famous fried chickens.

KFC's problems clearly extend beyond fighting for market share. Its parent, PepsiCo, has opened Asia's biggest food processing plant in Punjab and, as one of several high-profile multinational food and drink groups in India, it is at the sharp end of the *swadeshi* - broadly, economic nationalism - backlash against foreign goods.

Yet KFC's presence in India is also striking evidence of the growth of the processed food sector. KFC, to Mr Thackeray's horror, is planning over the next seven years to open 100 outlets in India.

Between August 1991 and July this year, the government approved foreign direct investment totalling Rs2,091 crore in the food processing sector - 6 per cent of all foreign equity approvals. Since 1988-89, exports of processed foods, including processed cereals, have risen fivefold to Rs2,568 crores; exports of processed marine products rose from Rs598 crores in 1988 to Rs3,120 crores by February this year, while exports of processed fruits and vegetables (including dried walnuts) nearly doubled to Rs365 crores, according to government figures.

Alongside KFC, and seemingly next in line for the nationalist tongue of Mr Thackeray, is MacDonald's, which is set to open its first restaurants in India early next year. In Bombay and New Delhi, Pizza Hut, also part of PepsiCo, is already a popular landmark in New Delhi.

Their presence in India has highlighted the deficiencies of - and also provoked controversies within - the agro-processed foods sector. Foremost has been the spotlight cast on India's ceiling on owning farming land. This was introduced by law in the 1950s as a means of redistributing land wealth in an economy in which agriculture still contributes today 35 per cent of gross domestic product and provides 65 per cent of total adult employment.

The land legislation has ensured that agriculture remains a fragmented sector, with the typical holding about 2.5 acres. The land ceiling does not extend to farmland used for the cultivation of plantation crops, such as tea, coffee and rubber.

The responses of individual states to the land laws have varied. Maharashtra, a progressive farming state with a climate suited to the cultivation

PepsiCo buys tomatoes from farmers to turn into ketchup for export

of a wide variety of crops such as mangoes, rice, sugar-cane and fruits, has allowed the leasing of 1,000-acre plots for large-scale, commercial farming. By contrast, Karnataka, parts of which share a similar climate to its northern neighbour, is more conservative in its approach to relaxing the ceiling restriction.

Farmers say without large-scale farming of, say, sugar-cane or horticulture, they are unable to mechanise farming and achieve economies of scale. This has deterred investment, especially from the corporate sector, and held back the commercialisation of a sector in an economy that is still 70 per cent agrarian.

In a recent interview with an Indian newspaper, Mr Manmohan Singh, the finance minister, conceded that legal changes were unlikely. "We can find innovative mechanisms to enlarge the size of the operational holdings without affecting land reforms." An increasing number of domestic food processors keen to expand and modernise agricultural practices are therefore pressing the authorities to reclassify fruit, horticulture, potatoes and other vegetables as "plantation crops", thereby bypassing the ceiling.

These laws are outdated. We have to harvest peas with our hands; abroad, peas are harvested by combine harvesters. We can't even turn a harvester on our small sites. How can we compete in the global pea market?" asks Gurpreet Sandhu, the head of Parai, which is building a \$12m plant in the foothills of the Himalayas to make chips for MacDonald's.

The land limitation legislation has frustrated the multinationals, whose response has been to encourage "contract farming". Under this arrangement, a multinational would buy the entire produce of, say, 2,000 local farmers. The entire crop is, in effect, governed by the multinational which also provides high-yielding "designer seeds" and chemical pesticides to maximise production. Pepsi, for instance, buys tomatoes from hundreds of small farmers at a fixed price before pulping the fruit into a paste at its Punjab plant and exporting it for use in its ketchup.

The use of "designer" or hybrid seeds has provoked a broader debate about the nature of development in the agro-sector. The multinationals' "designer" seeds, chemical fertilisers and pesticides - all generally characteristic of large-scale contract farming - encourage a uniformity of crops which threaten, say environmental critics, to displace thousands of locally cultivated seeds, increase dependency on a select variety of crops and therefore destabilise traditional rural communities. The multinationals say their seeds are cheaper and higher yielding than local varieties and, through more effective, commercial cultivation and marketing, ensure a higher income for farmers and more jobs.



Reaping straw: land ownership remains fragmented

Contract farming, which the government generally supports, at the same time makes the management of a large number of small farms easier.

A single client gives a uniform order, ensuring an assured sale, and by removing the vagaries of "market forces", also ensures a fixed income for farmers accustomed to "distress sales" after poor harvests. Some 1,000 small farmers grow peas for Parai, which then supplies the vegetable, frozen, to Hindustan-Lever, another big domestic operator in the processed food market. Similarly, Parai will produce

three tonnes of chips an hour from potatoes grown by thousands of small, local farmers in the Himalayas. But designer seeds apart, contract farming has its problems.

"With a uniform quality of raw material input and end-product there has to be strict quality control over seed design and distribution, the provision of farm extension services and irrigation," says a World Bank official. "In other words, more effective farm management." And though farmers are contractually bound to sell their produce to the "contract farmer", many turn to the market, where their produce fetches higher prices.

Though it is multinationals which have raised the profile of the food processing sector, it is mostly small to medium sized Indian companies which have fuelled its steep export rise, especially in processed fruits, such as mango pulp.

Such companies have benefited from cheap, local raw materials and active promotion from state and central government authorities which have both accorded the industry "a high priority status". Typically, the northern state of Uttar Pradesh gives interest free loans to food processing companies.

"We want to add value to agro-products in India and reap the benefit by exporting," says Ms Nutun Guha Biswas, a deputy secretary at the ministry of food processing industries. Button- and oyster-shaped mushrooms on European breakfast tables, for instance, increasingly have an Indian origin. "There's been a particularly big response to mushrooms by many medium-sized companies which, by adding value down the line, now export canned mushrooms from India."

The process of "value addition", she says, lies at the heart of so-called "backward linkage", bringing together growers, processors, packers and, finally, wholesalers. Backward linkage is seen as a way of introducing new skills and technologies across this chain and securing - and increasing - jobs in rural areas. Indeed the ministry is encouraging backward linkage through value-added activities as a means of getting round the limitations of the land ceiling.

But, Ms Biswas says, as food processing takes root and "backward linkage" becomes more established so the requirement for better support services and skills will increase. "We need better technical skills, higher quality standards in dealing with off-the-shelf processed products, improved selection methods and better distribution." Some 20 per cent of annual produce is lost through poor storage facilities, transportation and inadequate post-harvesting techniques. Achieving gains here, she says, would be a profitable value addition.

CASE STUDY Farm technology transfers

Flowering links with Israel

Diamonds have long been a corner-stone of India's trading relation with Israel. Two-way trade last year totalled \$500m. Unpolished diamonds accounted for 30 per cent of Israel's exports, which amounted to \$350m.

Israel is now turning its attention to other sectors as it taps a potentially rich market for its world-beating agro-technology skills and products. In September, a delegation from the south-east Indian state of Orissa, headed by the then chief minister, visited Israel where it signed provisional agreements on drip irrigation and consultancy on water management and food processing, valued at "several millions of dollars", according to Mr Meir Eshet, counsellor at the Israeli embassy in New Delhi.

The Orissa visit followed similar trips by high-ranking delegations from Madhya Pradesh, Karnataka, Andhra Pradesh, Kerala and Gujarat.

Gujarat had led the way 18 months earlier and is today implementing three projects involving Israeli agro-expertise. These cover a feasibility study to improve cotton yields in the saline water and soil of the Kutch region of Gujarat, where there is a thriving yarn industry; the cultivation of early-growing dates enabling the fruit to mature before the monsoon starts in July; and growing tomatoes in Kutch.

"More than half of Israel is semi-arid and so we share many climatic features with India," says Mr Eshet.

It is Israel's expertise in drip-feed irrigation and sprinkler systems, which have been particularly effective in its Negev desert, that may have most impact in India.

In Maharashtra's rich fruit growing district of Nasik, Israeli irrigation systems are being installed on 2-3 acre grape and sugar cane estates as well as 250-acre orchards.

On a small holding, while the installation of such systems might cost Rs15,000-20,000, the gain can be a doubling in productivity, says Mr Gabriel Levanon, deputy chief executive at the Plastiro Irrigations Systems India (PISI), the first Indian-Israeli joint venture.

This project, set up three years ago, employs 130, all Indians bar two, at its Pune, Maharashtra, plant. The agreement also allows for the training of Indians by Israeli experts - an irony, says Mr Levanon, given India's rich pool of agro-research and technicians. "When it comes to agricultural extension services, India has great research but little is piped down to the farmers," he says. Farmers, he adds, have responded keenly to modern cultivation methods and "in some cases are more progressive than the state governments". PISI, says Mr Levanon, this year expects sales of \$6m.

The Israeli presence is likely to grow as India aims to export

The Israeli agricultural presence in India is likely to become more broadly-based as New Delhi looks to develop the export-focused food processing sector. "In food processing, India's post-harvesting, frozen foods, transport logistics, methods of fresh produce selection, and food storage facilities all need developing," says Mr Eshet.

Israel's research on disease resistant seeds and its expertise in improving crop yields, should also appeal to a country which is still 70 per cent agrarian.

Khozem Merchant

This announcement appears as a matter of record only.



Reliance Industries Limited

(Incorporated in the Republic of India with limited liability)

U.S.\$150,000,000

8% per cent. Notes due 2005

Chase Investment Bank Limited

BT Securities Corporation
Citibank International plc
J.P. Morgan Securities Ltd.

CS First Boston
Morgan Stanley & Co. International
Salomon Brothers International

September 1995



The components we make are critical. As critical as the people that drive them.



Some of the components we manufacture may be small and some large. But each one of them equally critical. And that has been the cornerstone of our management and philosophy. OEMs in India and importers across the world are a testimony to this fact.

- * Brake components including hydraulic cylinders
- * Earthmover wheels
- * Wire wheels
- * Drop centre tubeless truck wheels
- * Turbo chargers.

Brakes India Limited
PH 91-44-258161
FAX 91-44-257844

TURBO ENERGY LIMITED
PH 91-44-4346128
FAX 91-44-6257010

WHEELS INDIA LIMITED
PH 91-44-6258511
FAX 91-44-6257121

You can ride on our reputation

©1995 The Chase Manhattan Corporation, licensed and approved by The Chase Manhattan Bank, N.A. and Chase Investment Bank Limited, both regulated by the SEC. This prospectus and notices referred to are available in printed form. These notices contained herein have not been registered under the Securities Act of 1933 and may not be relied on as a U.S. prospectus. Where applicable, complete the appropriate registration form. These notices are not a solicitation to sell.

12 INDIA

■ West Bengal and privatisation: by Kunal Bose

Trouble at the Great Eastern hotel

How the unions stopped the French from rescuing a financial loser

The cause of foreign investment in India has been dealt two serious blows in the last three months.

First, was the cancellation by Maharashtra's Hindu nationalist government of the \$2.8bn Dabhol Power Company project, promoted by Enron Development Corporation of the US. The next blow fell in West Bengal, whose Left Front government, which is dominated by the Communist Party of India (Marxist), dropped its plan to hand the management of the Great Eastern Hotel, in Calcutta's principal business district, to a subsidiary of Accor of France under pressure from the trade unions.

The failure to involve Accor in the modernisation and running of the hotel is an embarrassment for Mr Jyoti Basu, the octogenarian chief minister.

He can only hope, says his office, that investors will

accept that there was no way "we could have gone ahead with the privatisation of Great Eastern in the face of opposition from about 85 per cent workers".

Mr Basu capitulated to the workers to prevent privatisation from becoming a burning issue in next year's election. Mr Sujit Poddar, spokesman for the government, also emphasised that the Great Eastern privatisation had only been "shelved" rather than scrapped.

According to Mr Poddar, "the issue in the case of Great Eastern is not the mobilisation of Rs1bn (\$30.2m) for renovating the hotel. The government, which owns the property, could have done it. We don't think that the present management is competent to handle the job. That's why we wanted to take Accor as the partner."

If the Left Front, which has held power for 19 years, wins the next election, the privatisation of Great Eastern will be given priority.

The Great Eastern, opened more than 150 years ago, is one of the city's relics of British rule. Until the early 1980s, it

was listed among the best-run hotels east of Suez and had been patronised by the rich and famous. But by 1978, when the state government took it over, it had fallen on hard times. It is now so decrepit that it is avoided by business executives and foreigners.

According to Mr Basu, "the government should not be in the business of running hotels". Ironically, however, the unions succeeded in scuttling the Great Eastern's privatisation because the government had failed to invite global tenders.

"There was no transparency in the deal with Accor. The Great Eastern property was undervalued. The workers were not offered adequate compensation," says Mr Sougata Roy, Congress (I) trade union leader and member of the state legislative assembly. The Congress-led unions made such a hue and cry over the sale of the Great Eastern that even the CPI(M) affiliated Centre of Indian Trade Unions opposed the move.

In spite of the government's tactical retreat on the Great Eastern, however, it remains

committed to involving the private sector in rehabilitating West Bengal's defunct or declining concerns.

Arthur D Little, the US consultant, which has formulated a strategy for West Bengal's industrial development, has advised the state to encourage the federal government to privatise as many public enterprises as possible.

It says: "While it is apparent that the government cannot privatise all public enterprises and must give due consideration to the impacts on employment, a well-defined, long-term strategy should be adopted by the state government to promote this process so that the government [rather than the state] owns the role in all but the most sensitive sectors."

The state government, which largely accepts the Arthur D Little report, has, in several cases, sold its holding to private interests, including multinational.

Webel Telematik, manufacturer of rural automatic exchanges and electronic teleprinters, began as a joint venture between the West Bengal

government and Siemens. The government sold its stake to Siemens when it made a proposal to expand the factory. The company has been renamed Siemens Telematik. Similarly, the government had no hesitation in selling its shares in Webel Telecommunication to Philips - the company has been renamed Philips Telecommunication.

Mr Bidyut Ganguly, industry minister, says that the government wants to be sure that the defunct and troubled businesses do not go to the asset strippers. "Protecting employment is an important consideration. The state already has more than 500,000 registered unemployed people. There are a large number of ailing federal and state undertakings in West Bengal. Even if we want, there will not be private sector takers for all of them," he says.

Mr Ganguly's views on employment protection differ from Arthur D Little's recommendation that the state "must strive to educate the public that creating new jobs in growing industries is far more desirable than preserving old jobs in dying industries".

Mr Poddar admitted that the government wanted to revive state undertakings such as National Iron & Steel, Britannia Engineering, Shalimar Works and Bharat Jute with the help of private promoters. But the search for private promoters has not yet borne fruit. Mr Ganguly said that the majority of federal and state undertakings in West Bengal originally belonged to the private sector and the government stepped in once they became sick. Saving jobs has been the most important consideration for state intervention.

The state, he says, is also active in reviving struggling or defunct private businesses "either by the existing management or by way of induction of new promoters and wherever necessary with appropriate subsidies on the part of all concerned including the state government, financial institutions and labour". State help, which includes fiscal concessions and the trimming of the workforce, recently helped two large paper mills and several jute mills to reopen under new management.

■ Child labour by Shiraz Sidhva

Sweated labour of little hands

India has millions of factory children. But promises alone will not help them

The prosperous town of Sivakasi near Madurai in Tamil Nadu is world-famous for its fireworks and quality matches which are sold throughout the world.

The spacious bungalows of the factory barons dominate the town. Their workers, many of them small children, live in poor hamlets on the outskirts.

Sivakasi has one of the world's largest concentrations of child workers. Nearly 50,000, of whom 80 per cent are girls, are picked up in buses before sunrise, and taken to factories where they work 14 to 16 hours a day in hazardous conditions.

They are taken home in darkness for a few hours rest before setting out for another toll.

Eight years ago, the Indian government introduced legislation and pledged developmental aid for India's child workers, officially numbered at 20m and unofficially at 50m.

But at Sivakasi nothing has changed.

The legislation has merely surrounded the child labourers with greater secrecy, to ensure that they are not at work whenever government inspectors come to check up. Photographers and journalists are barred from factories, and owners pretend that their employees are all 16 or older.

But even Mr Narasimha Rao, India's prime minister, acknowledges that the problem persists. In an Independence Day address to the nation, he promised to remove children from "hazardous industries". The labour ministry launched a plan to eliminate child labour from these industries and an autonomous body to make sure that it is done. The Rs5.5bn project, unveiled 13 months ago on Mahatma Gandhi's birthday, envisaged the construction over the next five years of nearly 2,000

schools where children would be fed, educated and given vocational training. The ministry also offered education and compensation to their parents, most of whom do not work themselves. The plan would initially benefit 2m of the country's admitted 20m child labourers.

The plan was probably launched to appease growing concern in Germany, the UK and other countries who have threatened to ban imports of Indian carpets and other items made by children.

Labour ministry officials say that many of the 18m children covered by the plan work alongside their parents, and do not need the same protection as those in factories. Dangerous industries employing children include glass, brassware and lock making in Ferozabad, Moradabad and Aligarh in Uttar Pradesh states, the matches and fireworks plants in Sivakasi, Tamil Nadu, and diamond polishers of Surat (Gujarat), and Jaipur (Rajasthan).

Children are more likely to work for their parents in cottage industries such as weaving and hand-knotting of carpets. But they are also employed in carpet knotting in the Mirzapur and Bhadohi area of Uttar Pradesh.

Mr Kailash Satyarthi, a leading crusader against child labour, welcomes the relief measures as a "shot in the arm" for the worldwide struggle against child exploitation. But he says it will take time for the children to benefit.

The measures are also far too modest, he says. He wants the watch-dog authority on child labour to include bureaucrats and politicians, who have previously ignored the problem. "The money would be squandered away in the name of child rehabilitation," he says. He wants a retired judge to lead the authority which should be "empowered to identify, release and rehabilitate the child slaves and punish employers."

■ BOOKS: Mark Nicholson reviews India, Economic Development and Social Opportunity, by Jean Dreze and Amartya Sen

Lack of schools is India's Achilles heel

India's basic education system is in a parlous state. A few facts: despite doubtful official figures claiming the percentage of youngsters enrolled in primary education is in the high 90s, literacy among Indian men is 64 per cent, women just 33 per cent and the average rate only 50 per cent. Drop-out rates are so high that the average 25 year-old Indian has spent just 2.4 years at school, against five for the average Chinese and more than seven for Sri Lankans.

Moreover, while spending on education rose by more than 10 per cent a year in the 1980s, more than 90 per cent of spending went on teachers' salaries. But the rise in children of school age has exceeded the rise in the number of teachers, so teacher-pupil ratios have worsened.

The absolute number of teachers in primary education actually fell between 1991-93. Indeed, the proportion of education spending disbursed in primary education is lower now

than in the 1950s. Add the fact that 80 per cent of Indian primary schools have only one or two teachers, and that teacher absenteeism in Uttar Pradesh is endemic, and a picture emerges of a profound failing of Indian public policy.

This picture is drawn, with exhaustive supporting data, in *India: Economic Development and Social Opportunity*, a new book by Mr Jean Dreze, visiting professor at the Delhi School of Economics, and Mr Amartya Sen, professor of economics at Harvard University.

Beginning with the words of Jawaharlal Nehru, India's first prime minister in 1947, that the country's prime task was to end "poverty and ignorance and disease and inequality of opportunity" the authors detail the country's failure to do so, and issue a strong argument that the success of the new economic reforms will be limited and selective until and unless India's policymakers more success-

fully address their failings in providing its masses with basic schooling.

The causes of India's failing, the authors argue, lie sometimes in the complexities of the country's caste-stratified culture and tolerance of gender inequalities, such that a country which can produce thousands of world class scientists and, indeed economists, can nevertheless accept the notion that child labour is acceptable among the poorest. They argue that India's elites can politically secure for themselves highly subsidised secondary and tertiary education systems, but that the political weakness of the majority leaves them ill able to organise and lobby for better basic education.

Rhetoric and spending on education policy they also say, has seldom been matched by practical and implemented policy changes. The "primary challenge" is to make basic education a "more compelling political issue" which, they argue, given the neglect

of education by most of the present set of Indian politicians is likely only with greater grass-roots political organisation - itself a function in their view of improved basic education.

Land reform, redress of deeply-rooted gender inequalities and attention to basic healthcare which goes beyond the preoccupation in many states simply with family planning programmes are all cited as similar social goods which India must better address for their own ends, but also as prerequisites for broader "participatory growth", rather than the "unaided" and selectively beneficial growth they argue India risks achieving.

Their point, made by wide comparison with the Asian "tigers" which India hopes to emulate, and with particular comparative reference to China, is that the former had made much greater strides in provision of basic education and health care well

before they began economic deregulation and liberalisation; that "India today is far behind where these countries were when they initiated their rapid economic expansion". India's literacy rate of 50 per cent is worse than South Korea's in 1980, when it was 71 per cent.

The state, the authors argue, has consistently played a role in developing primary education so that as a matter of policy "the bulk of the young population had the capability to read, write, communicate and interact in a way that is quite essential for modern industrial production". India, meanwhile, has demonstrated "remarkable apathy" towards developing basic education.

The fruits of the growth spurred by India's four-year-old reforms, therefore, risk being more narrowly enjoyed - for instance among skilled software engineers in Bangalore, or

Continued on facing page



OUR STRENGTH AS A GROUP IS REINFORCED BY STEEL.

BUILDING ON ITS SOLID FOUNDATION IN STEEL, ISPAT GROUP IN INDIA OVER THE LAST TEN YEARS HAS RAPIDLY BUILT UP ASSETS WORTH RS. 3000 CRORES IN THE CORE SECTOR. THE GROUP HAS ALSO BEEN INVESTING IN A BIG WAY TOWARDS FURTHER DIVERSIFICATION IN INDIA.

STEEL

NIPPON DENRO ISPAT LTD, THE GROUP'S FLAGSHIP COMPANY HAS BEEN A LEADER IN COLD ROLLED STEEL PRODUCTS. THE 1.2 MILLION TONNE SPONGE IRON PLANT OF THE COMPANY HAS BEEN CONSISTENTLY OUT-PERFORMING ITS CAPACITY.

ISPAT ALLOYS LTD, ISPAT PROFILES (IND.) LTD, GONTERMANN PEIPERS (IND.) LTD, ISPAT METALLURGY (IND.) LTD ARE THE OTHER ENTERPRISES THAT FORM THE STEEL BUSINESS OF THE GROUP.

SHIPPING

IN ITS FIRST FULL YEAR OF OPERATION THE GARUDA CARRIERS AND SHIPPING PVT. LTD IS A RS. 40 CRORE TURNOVER COMPANY. WITH A PLAN TO AUGMENT ITS ASSET BASE BY RS. 300 CRORES WITHIN A SHORT PERIOD OF TIME.

FINANCE

WITH AN ASSET BASE OF RS. 230 CRORES ISPAT FINANCE LIMITED AND MUDRA ISPAT LIMITED HAVE GAINED CURRENCY IN INVESTMENT BANKING, CORPORATE BANKING, MERCHANT BANKING, UNDERWRITING, PORTFOLIO MANAGEMENT, SYNDICATION OF FUNDS, CORPORATE ADVISORY AND OTHER ALLIED SERVICES. ISPAT FINANCE LIMITED IS A CATEGORY-I MERCHANT BANKER.

TEXTILES

THE TEXTILE DIVISION OF GONTERMANN PEIPERS (INDIA) LTD, IS A RS. 350 CRORE VENTURE OF THE ISPAT GROUP. THE DIVISION HAS LAUNCHED THE SINGLE LARGEST SPINNING MILL IN THE COUNTRY, WITH STATE-OF-THE-ART TECHNOLOGY FROM TOYODA OF JAPAN.

DIVERSIFICATION OF THIS NATURE COMES NATURALLY TO ISPAT. A GROUP WITH THE METTLE TO SUCCEED, WHATEVER THE FIELD.



ISPAT GROUP

SUCCESS IN DIFFERENT MOULDS.

CAPEXII

Trading for exchange

TEL 0171 417

FINANCIAL TIMES INTERVIEW: MR MANMOHAN SINGH, FINANCE MINISTER

Battle against the deficit

Mr Singh discusses nearly five years of ministerial efforts to strengthen the Indian economy

FT: According to the IMF, the consolidated public debt has not fallen greatly since 1991. What have been the impediments to bringing that down?

SINGH: As far as the central government is concerned, the public sector deficit has been brought down. It was about 8.5 per cent of GDP before our government came to office. Last year it was about 6.7 per cent. This year I am confident I will bring it down even further. The budget that I presented mentioned a figure of 5.5 per cent of our GDP. So far, our revenues are much better than I suggested in my budget. There are inescapable requirements of additional expenditure but I feel confident that the fiscal deficit will not be far out of line with what I predicted in the budget.

I would like to have moved faster but there are situations which have to be taken into account. Import duties accounted for nearly 40 per cent of the central government's revenue, and we have begun a programme of progressive reductions in import duties. When I became finance minister import duties were as high as 200-250 per cent. Now the maximum import duty is 50 per cent and last year a number of items, particularly raw materials and capital goods, were levied at between zero and 25 per cent.

I have also reduced our corporation tax rate and our personal tax rates, with an eye on the long term objective of a direct tax structure which gives adequate incentive for growth of savings and productive investment. This also in the short term limits my ability to raise tax revenue.

On the expenditure side, we have gradually reduced the subsidies as a proportion of national income. They have not gone up as a proportion of GDP and, in a country where farmers are 70 per cent of the population, a 1 per cent subsidy, whether on food or fertilisers, would not be excessive.

Also in the last four years, there has not been a year when I didn't face an election in one part of the country or another. Therefore, in the short term, my room for manoeuvre on the fiscal side was limited. The long term trend is certainly well established, and as the economy grows faster in years to come there will be a positive dividend through the tax realisation.

We have today a tax structure which sends the right signals for intelligent savings and investment, and which gives people a greater incentive to pay taxes voluntarily which are legally due: we are broadening the tax base. In years to come you will see more favourable effects of tax reform on tax revenues.

On the expenditure side, we have not been able to pursue privatisation as much as I would have liked but we have to create a climate that is favourable to privatisation. We have been gradually reducing the equity of the government in public sector enterprises but we have said that we will never go below 51 per cent. I believe that if you want to reduce the fiscal deficit in a big way, we need a bolder programme of privatisation but I had to deal with a situation in which employment was not growing fast enough, in which my ability to close loss-making, sick units was limited.

A much bolder programme of privatisation would have aroused the opposition of the organised working classes - and this could have derailed the whole programme. There is

no other instance, I think, where such far-reaching structural changes have been made in the framework of a well-functioning democracy.

Is there political consensus about economic reforms and fiscal discipline, and will these policies survive, whatever government takes power after the next elections?

Economic reforms never take place in a political vacuum. The structural reforms, reduced the role of the public sector, opening up the Indian economy, and increased the welcome for foreign investment - these are reforms which I think are secure today, because whether you have a left-front government in West Bengal or a Janata Dal government in Karnataka or a Shiv Sena-BJP (Hindu nationalist) combine in Maharashtra or in Gujarat - roughly they are all saying the same thing.

Fiscal reforms are everywhere intensely political because reducing expenditure means hurting certain entrenched interests. It is always an uphill task to reduce government expenditure but we have a strong, stable government next year, regardless of complexion, it will have to deal with this phenomenon. Without a reduction in the fiscal deficit we cannot reduce the real rates of interest to the levels which we need to produce the necessary boost to investment activity. Any government in Delhi would be compelled to adopt a more aggressive stance on the fiscal front.

How concerned are you about the recent expressions of "swadeshi" (self-reliance) and economic nationalism?

We are in an election year and people posture a great deal. Some people take refuge in swadeshi to fan economic nationalism but ours is a programme of genuine economic nationalism... In that, India's economic destiny in the final

analysis is safe only when India knows how to stand on its own feet, and to compete against everyone else in the world on an equal footing. I've been wanting to make India self-reliant and able to manage without artificial props or concessional aid. Getting foreign investment has never been considered by Indian planners as inconsistent with the pursuit of self-reliance or genuine swadeshi.

What have the reforms done for the poorest in India? Without reforms India would have faced the prospect of rampant inflation, reckless growth of unemployment and steep falls in production and growth of agriculture and industry, such as we have never seen in this country. The worst sufferers would have been the poor.

The first year was one of retrenchment. We had to cut government expenditure drastically to get control over the fiscal situation. That hurt employment growth. Additional employment which averaged about 5m jobs in the 1980s fell to about 3m jobs. The second year I think the rate of employment accelerated. In the next two years there were 6m more jobs and the year that has just ended - 1994-95 - the total of additional jobs was 7.2m.

Second, we have been able to put a lot more resources into anti-poverty programmes, creating rural employment programmes and social safety nets. There was a deterioration in real wage rates of agricultural labourers, the poorest section of our society, in the first year but since 1993-94 their real wages have gone up, more than offsetting the reduction in the first two years.

One effect of the reforms is the power it has given to the states to attract and create an environment for investment. Do you not fear, though, that this might accentuate the dif-



Manmohan Singh establishing broad national support for economic reform has been the greatest achievement

ference between the have states and the have-nots?

We have de-licensed industrial activity. States will have to compete for resources and those that can create a more investment-friendly environment will attract more investment. States such as Bihar are potentially the richest states. Bihar has land which could be far more fertile than the land in Punjab. Similarly, Bihar in terms of natural resources is far richer than Punjab. If the Bihar government is really aroused and public opinion supported adoption of an aggressively pro-development path there is no reason why Bihar should not grow faster. Competition should arouse the latent creativity in India, which has not been allowed to express itself in the past.

Has enough been done to reform the capital markets, the financial markets, and the banking markets?

The reform of capital markets is completed with the legislation on depositaries having been put in place. Now the legislation is there, we have to bring these depositaries into the system, and move to paperless trading. The Securities and Exchange Board has to be given adequate powers. A process of learning by doing now needs to take place. In a stock exchange such as Bombay's it takes time for new practices and new attitudes to take root. In the banking sector we have established prudential norms, entry of private sector banks, reduced importance of compul-

sory lending at below market rates, and substantial interest rate deregulation.

One area where I should have moved faster was in insurance reform. An insurance regulatory authority will be set up, but the legislative calendar does not suggest that we can go beyond that.

How would you assess the corporate response to your reforms? Do you feel Indian industrialists have made the most of what you've done?

They have begun well. When we began this process there was a largescale fear that import liberalisation, and removal of quantitative import restrictions would lead to deindustrialisation of India. The prophets of doom and gloom have fortunately been proved wrong. Our capital goods industry is booming; also our imports of capital goods are increasing fast; and our imports of capital goods are proving a supplement rather than a substitute.

We have to create an environment where our industrialists and our entrepreneurs will shed this feeling of inferiority, that somehow we are condemned to making second rate types of goods. India is willing to accept the challenge of competition. That the world should compete in India has today much greater acceptability. Some still worry about the consequences, but they are a diminishing minority. Competition helps the strong, but also hurts the lazy and those that persist in the status quo.

With growth as it is, India is facing numerous infrastructural blockages. Do you think infrastructural investment is coming in sufficiently fast?

In infrastructure, we are not investing as much as we should. We need to raise our savings rate. We need to invest more, we need to invest about 10 per cent of our GDP in basic physical infrastructure. We are investing today about 6-6.5 per cent so, in years to come, we should do more. But what is happening in India, is putting pressure on infrastructure. Now that we are pressing increasingly against capacity constraints the profitability of investment in these sectors will improve.

Some of the improvements in infrastructure will be dramatic. Look at the opening of the telecoms sector and the impressive private sector response to the new opening of the basic telecoms services. We can expect in years to come the same to be repeated. There have been some hiccups. In the power sector, if we had gone through the competitive bidding route some of the problems might not have arisen. But most people agree that we need transparent, competitive bidding... in what we propose to do with our infrastructure.

We will see a lot more private investment, both domestic and foreign, in the infrastructure. Until this investment comes, are you worried that infrastructural problems will push up inflation? We are now hitting against

capacity constraints but there is sufficient slack in the system to manage with an inflation rate of about 7 per cent this year and, as far as aggregate inflation is concerned, food prices are the kingpin of the price structure. In the last three or four years our government, in order to give a better deal to the farmers, has brought food prices and agricultural prices closer to international prices.

That has put pressure on the inflation rate. But that process is now roughly completed and, if agricultural prices remain stable, even these infrastructural bottlenecks should not lead to an increase in inflation. I feel comfortable that we should work towards an inflation rate below 5 per cent - our monetary and other policies should be in that direction.

Looking back over almost five years of reforms, which would you say have been the greatest achievements?

Our achievements in terms of bringing down the fiscal deficit are not as good as I had intended. But for the rest it is more than I had expected or had intended. When I became finance minister I said to our people that India was in such great trouble that for the next three years we should expect blood, sweat and tears. But I was surprised that structural adjustment and reforms proved so successful and at so little cost in social cohesion. We turned around the economy much faster than I had envisaged. Also we have been able to complete 75-80 per cent of the reform agenda promised in 1991. As a minority government, we had to face the terrible events of Ayodhya, the Bombay blasts and all those dislocations. What has been achieved in the last four years is not a small achievement.

But above all, the most important achievement is changing the mindset of the people, how the people of India now look at their economic problems. Today they believe that India's destiny lies in working with the rest of the world economy, in a system that is less ridden by bureaucracy. The broad national consensus that exists about economic reform is perhaps the greatest contribution that our government's prime minister Mr Narasimha Rao has made in the last four years.

CAPEXIL

Chemicals & Allied Products Export Promotion Council, popularly known as CAPEXIL, was set up on the 28th March, 1958 by the Government of India and Private Sector Trade & Industry. From a modest beginning with only 56 members Capexil has today grown into an entity with nearly 4000 member-firms contributing to the country's export earnings to the tune of US \$ 1945.4 million per annum.

The Capexil Services-To Overseas Importers
Locating a reliable supplier • Organising buyer-seller meets • Providing up-to-date market information • A host of related services

Products under Capexil Canopy

Rubber Manufactured Products • Paints • Glass and Glassware • Ceramics and Allied products • Wood Products • Refractory Bricks • Cement • Ossein and Gelatine • Crushed Bones • Safety Matches • Graphite Electrodes • Granite • Minerals and Ores • Paper • Books

Chemicals & Allied Products Export Promotion Council
"World Trade Centre"
14/1-B, Ezra Street, Calcutta - 700 001
Phones : 225 8216, 25 8217/19
Telex : 021 4368, Fax : 91 (0) 33 225 5070

Get your copy of:

CAPEXIL Exporters' Directory
(Latest Edition)

at a price of US \$ 40 or equivalent convertible currency. Directory contains names, addresses, product details of nearly 1100 Indian Exporters. Copies will be sent by speed post.

Trading foreign exchange?

• Competitive Spreads • Low Commission Rates • Fast and Efficient Execution • 24 Hour Facility
INSTITUTIONAL AND PROFESSIONAL clients catered for. Call us to discuss your particular requirements.

TEL 0171 417 9720
FAX 0171 417 9719
PLEASE QUOTE REFERENCE FTS

We also provide a Complete Brokerage Service covering all futures and option markets, either on an execution-only, advisory or managed account basis.

PHILLIPS SECURITIES AND FUTURES LIMITED
SIXTH FLOOR, 125 Fenchurch Place, London EC3A 2PA.
Incorporated in the Republic of Singapore. MEMBER OF THE LONDON STOCK EXCHANGE.
RISK WARNING: Futures, options and managed foreign exchange transactions carry a high degree of risk and may not be suitable for you. If you are in any doubt please consult your financial adviser. Prices can go down as well as up and this can lead to losses in excess of amounts deposited.

The Achilles heel is education

Continued from facing page
similar pockets of expertise - than has been the experience of Asian "tigers". "It may be much less glamorous to make simple pocket knives and reliable alarm clocks than to design state-of-the-art computer programmes," write the authors, but "it is in the making of these unglamorous products, the market for which is very large across the world, that a high level of basic education is a major asset for China - and for many other high growth economies of east and south-east Asia."

As a compendium of data on India's education system and, to a lesser extent its record on eliminating basic health problems and gender inequality, the book is without peer. Its comparative data makes gloomy reading from an Indian perspective, but for the singular example of the southern state of Kerala, where the authors argue that enlightened policymaking and higher levels of popular political organisation have achieved remarkable social and educational results.

Gloomier still, though, is the thought that however powerful the authors' case, the core issue of their book is unlikely to be high among the politi-



Children in Delhi: India's hope

cians' most "compelling" issues come the imminent election campaign.

India: Economic Development and Social Opportunity is published by OUP India: 282pp; Rs395

GKIR

25 YEARS
1970-1995

Goddard Kay Rogers (GKR) is pleased to announce the commencement of its Indian Partnership in Executive Search with Offices in Delhi and Bombay.

Surendra Dantel-Singh

(Partner)

11 Aurore Road, New Delhi 110011.

Tel: 91 11 462 4618.

Fax: 91 11 463 3641.

Gyan Dayal

(Head of Research)

6 Mohammedbhai Mansion

NS Patkar Marg, Bombay 400036.

Tel: 91 22 363 4264.

Fax: 91 22 367 1732.

Andrew Clowes

(Partner)

Goddard Kay Rogers & Associates Ltd

Old London House

32 St James's Square

London SW1A 4JR.

Tel: 44 171 930 5100.

Fax: 44 171 930 7470.



And PNB Is The Most Experienced Guide In That Territory

Punjab National Bank

has been playing a critical role in the commercial development of India for over 100 Years. Expanding and upgrading services constantly, in order to reach out to more and more. And to maximise efficiency. Today, the bank has over 3700 branches spread over India. And, its vast experience gives it an insight into the Indian economy, quite unmatched by anyone else.

Today, when India is the world's most lucrative emerging marketplace, Punjab National Bank is uniquely geared to give a headstart in business ventures here. With an International Banking Division dedicated to providing guidance and all conceivable services in money matters. A worldwide network of internationally reputed correspondent banks. And, a global communication system through the SWIFT network.

Explore India with PNB. Quite simply, because no one knows India better.

punjab national bank
...The name you can BANK upon!

International Banking Division, Head Office: 7 Bhikhaiji Cama Place, New Delhi - 110 066
Ph: 91-011-6885981 Fax: 91-011-6873315 SWIFT: PUNBINBIBD

14 INDIA

■ The war in Kashmir by Shiraz Sidhva

India tries to divide and rule

A former folk singer who has switched sides is helping to combat the enemies of India

In a bazaar in downtown Srinagar, the summer capital of the Indian state of Jammu and Kashmir, women block traffic crying and beating their breasts. Indian security forces have arrested two boys the night before. Sobbing hysterically, their mothers swear they are not militants fighting the government. They blame "Kukka Parrey's men" for the arrests.

Everyone in the market tells the same story: "Kukka Parrey's men came last night, and helped the army take away our boys," they say. "No, we didn't see him, but we know they were his men."

In Watlar, a small village that has sprung up by the highway an hour's drive from Srinagar, some 500 are squatting in the road, men on one side, women on the other. Soldiers in black bandanas lounge in the late morning sun, as others comb the empty village.

This is an army crackdown, a cordon and search operation that is a familiar occurrence in Kashmir, where separatists have been waging war against Indian security forces since 1989. The soldiers tell us not to stop or take pictures.

When we return four hours later, the crackdown is over, and everybody still says "Kukka Parrey did it". Who is Kukka Parrey, and why does all Kashmir quake when his name is mentioned?

He is an unlikely ally of the Indian government's campaign against Pakistan-backed terrorism in the valley. "Kukka Parrey is only a symbol," says a senior official in Srinagar. "There are others like him, Kashmiri militants who have switched sides and are loyal to the Indian government just as they were once loyal to the ISI (Pakistan's Inter-Services Intelligence)."

We travel to Kukka Parrey's home at Hajin, a small town in Kashmir's Badgam district. There is a noticeable lack of fear here, unlike elsewhere in Kashmir. For the first time since the Moslem uprising started, the Indian flag flies unguarded in the valley. Beyond the flag, a sandbag fortification, a common sight in Kashmir, is unmaned.

Soldiers play cards under a tree. "Kukka Parrey protects us. We have nothing to fear," says a school master. Everywhere in Hajin, people say they love him. As we wait for Kukka Parrey to arrive, we are offered boiled eggs and tea served in mugs inscribed with little red hearts, and "Don't forget to add the love."



Home guard: one of Kukka Parrey's armed followers in his home town of Hajin

The portly man who swaggers into the room and reaches for his hookah is an improbable bogeyman, and an even more unlikely messiah. Kukka Parrey, alias Jamsheed Shirazi, used to be a folk singer before he took up arms to become Hajin's Robin Hood, robbing the rich to feed his poor.

He joined forces with the men in black bandanas, who belong to the army's new crack commando force, the Rashtriya Rifles, to target the elements accused by the Indian government of working for Pakistan.

In February, he broke with the Ikhwan-ul-Muslimeen (literally Muslim brotherhood) to form the Ikhwan-ul-Muslimeen and fight the pro-Pakistani group, the Hizb-ul-Mujahideen. "Now my first love is the gun, though I still sing," he says, fingering the trigger of a sub-machine gun. "We build bridges when they are washed away, we get daughters of poor men married, and we fight so that the people of Kashmir can eventually get their freedom," he says.

Kukka Parrey does not admit helping the Indian government or the army. He also denies that his men confiscate Maruti Suzuki cars being driven on the highway, or lead soldiers to houses sheltering militants during an army crackdown.

But where does he obtain the wealth that he distributes to his neighbours when he holds court in Hajin every Thursday? "The rich give me their wealth with love," he says. "As a child, I loved giving things to people who needed them, and I will continue to do the same till I die," he swears.

As we leave Hajin, the soldiers relaxing under a tree say that they are glad that Kukka Parrey has joined forces



Kukka Parrey, considered the 'criminal element' among the Kashmiri militants

with them. "If only all Kashmiris would cooperate with us, all their troubles would be over too," they say.

When Kashmir's modern history is written, 1995 will be remembered as the year of Kukka Parrey and as the year when the war entered a new, more deadly phase.

The government thinks that by pitting Kashmiri militants against each other, it can quell the uprising in Kashmir. The people who earlier supported the militants and called them "freedom fighters" are certainly fed up with the criminal elements among the militants who extort, rape and kidnap Kashmiris and abuse human rights as blatantly as

the security forces are alleged to do.

But the government has failed to win the people over and the insurgents have escalated the conflict significantly by taking foreign hostages. Four of them are still missing since being seized on July 4 by the Al Faran gang, thought to be linked with the Harakat-ul-Ansar, a radical Pakistani group.

Neither India nor Pakistan nor the US, Britain or Germany, whose nationals have been held to ransom, have been able to secure their release. The world has watched with dismay as the proxy war between India and Pakistan has turned the beautiful Kashmir valley into a killing ground.

Relations between the two countries, strained at the best of times, are currently at a very low ebb, with both sides accusing each other in international forums but doing little to initiate a dialogue.

The tale of Kashmir, which along with Jammu and Ladakh makes up the Indian state of Jammu and Kashmir, is at the heart of the United Nations' long-standing dispute. When partition divided India and Pakistan in 1947, this northern state, which remained unaffected by British rule in the sub-continent, was divided between the two countries without regard to the Kashmiris' demand for their own independence.

India and Pakistan accepted a United Nations proposal that Kashmir's status would be decided by a plebiscite of its own people to choose between India and Pakistan. Two wars have been fought over Kashmir, and nearly 30,000 people killed since 1989, when Kashmiris took to the gun for the first time in 40 years to press their demand for a plebiscite.

The Jammu and Kashmir Liberation Front, which started the current bloody phase, has always stood for Kashmiri nationalism. Its concept of a free Kashmir includes parts controlled by both India and Pakistan, as well as some areas in the original state's extreme north which Pakistan has effectively ceded to China. Ironically, though, the third option - of an independent Kashmir - does not seem to be on offer.

"We are caught between the guns of India and Pakistan, and no force on earth can help us," says a shopkeeper in Srinagar's trendy Dalgate area. The violence continues unabated even as the Indian government prepares to hold elections in the state after six years of central rule.

But even elections are unlikely to resolve this 40-year dispute. "Dialogue between India, Pakistan, and the people of Kashmir is the only answer," says Mr Abdul Ghani Lone, a senior Kashmiri leader. "But who can convince India and Pakistan to talk?"

■ Private airlines by Shiraz Sidhva

Up, up and away

Passengers are starting to benefit from four years of competition on domestic flights

Four years after internal flights were opened to private competition, breaking the monopoly of the state-owned Indian Airlines, the industry is struggling to make money.

The government's insistence that the 10 private operators should fly on uneconomical routes, the high cost of aviation fuel, the poor infrastructure and the number of empty seats have made the industry less profitable than when competition started in 1992.

Yet the glut of seats has not deterred at least 20 more companies from considering entering the market.

"The challenge will really begin once airlines start expanding and competing," says Mr Nareesh Goyal, chairman of Jet Airways and a non-resident Indian who owns the airline with Gulf Air and Kuwait Airways.

Though domestic flights increased by 12 per cent last year, three times faster than in 1993, airlines filled only 28,000 seats a day out of a possible 50,000. Indian Airlines, which can transport 30,000 passengers a day, carried an average of only 28,000.

"India is a market of the future," says Mr Werner Heesen, commercial vice-president of ModiLuf, a private outfit operated with support from Lufthansa, the German airline, and owned by Mr Satish Kumar Modi, an Indian businessman.

Lufthansa has the option to take a 40 per cent stake in ModiLuf, (the maximum foreign share in a domestic Indian airline) but is hesitant. "There are bottlenecks to be cleared before the industry takes off," says Mr Heesen, who is on secondment from Lufthansa.

ModiLuf made profits of more than Rs10m, while profits at Jet Airways, the other leading private operator, were Rs8m. However, Damania Airlines, which also targeted the top end of the market, was forced to sell out to another company. "Eighty-five per cent

of our passengers are corporate travellers, and they are looking for a quality carrier, so our airline is aimed at a totally different segment from the other airlines," says Mr Heesen.

Jet Airways, too, is after executive travellers and wealthier tourists who together account for a quarter of its business. "We do not believe in cutting corners to ensure that we are a world-class airline," says Mr Goyal, chairman.

Jet's seven new-generation Boeing 737s receive technical support from Malaysia Airlines, KLM, and its equity owners Gulf Air and Kuwait Airways. Its customer services are assisted by British Airways. However, flying on ModiLuf and Jet is only slightly dearer than on Indian Airlines.

In the last three years, fares

Indian Airlines has been taught not to take its customers for granted

have soared by more than 40 per cent and next January dollar fares are due to rise by 25 per cent. However, airlines still insist that they are not punishingly high.

Aviation fuel in India, at \$1.60 a litre, is dollar dearer than the international price - "and fuel accounts for 30 per cent of our costs," says Mr Heesen.

Both the private companies and Indian Airlines have called for an end to the surcharge imposed on already high fuel prices during the Gulf War.

They also face high airport charges, such as landing and handling fees. The airports are managed by the Airports Authority of India. "Unless the airport authorities are privatised, and large investments made in infrastructure, growth for the industry will be impossible," says Mr Heesen.

Airports lack adequate roads and parking space and their air traffic control facilities cannot handle all existing flights let alone cope with more.

A private airline director, who did not want to be named,

went further, saying that if the government did not intervene to alleviate costs, the industry was "on its way to becoming sick".

Private airlines have to operate on uncommercial routes in ratio to their profitable routes between the main urban centres. This was forced on them to protect Indian Airlines, which traditionally operates these loss-making routes. "This is uneconomical, and leaves low profit margins," says Mr Sivanandan. "The only option for private airlines is to raise fares."

In terms of numbers, Indian Airlines towers over all its competitors. After the shock of losing nearly a fifth of its passengers on its main routes, it appears to have changed its general outlook, while streamlining its operations and working hard to solve staff disputes after it lost pilots to the better paid private airlines.

The changes worked. After two years of heavy losses, Indian Airlines has made a small profit of Rs362.4m. Once known as "the airline they loved to hate", it was recently named "most preferred airline" in a market survey.

ModiLuf and Jet Airways came out on top in other polls, which also highlighted punctuality and inflight service. But Indian Airlines boasts the great advantage of using wide-bodied aircraft such as the Airbus 300s and 320s on most main routes.

"Competition has done wonders to Indian Airlines," says one of its former officers who now works for a private operator. "Every time we introduce a new scheme to attract passengers, Indian Airlines follows suit," he says.

"Since our concerns go beyond profit-making, we offer attractive fares for youth, tourists and the elderly, which private airlines will find hard to do, because their networks are so limited," says Indian Airlines' public relations manager. "You can't beat an airline that offers 53 domestic destinations and 14 foreign destinations, with almost as many aircraft to match."

It was the tough competition, though, that taught Indian Airlines not to take its passengers for granted.

"World leaders have come to expect nothing less than a world of difference."



A CEO at breakfast in his Garden View suite.

"At The Taj Hotel, New Delhi, we're quite at home in the company of the powerful, famous and wise. The expectations of business leaders are of the highest order and we expect to provide nothing less. Consider: the unique charms of our 28 Garden View and Theme suites, the latest telecommunications and business systems and, of course, the finest dining. Every service is available around the clock as, indeed, it should be."

THE TAJ MAHAL HOTEL
New Delhi

A TAJ LUXURY HOTEL

THE TAJ GROUP, INDIA'S first, SOUTH ASIA'S finest.

THE TAJ MAHAL HOTEL, NEW DELHI FAX: (91-11) 301 9070 OR
CALL CENTRAL RESERVATIONS FAX BOMBAY (91-22) 283 7272.
TELEPHONE 011 301 9070 TELL OR YOUR TRAVEL PLANNER.

TAJ LUXURY HOTELS: THE TAJ MAHAL HOTEL, BOMBAY; THE TAJ MAHAL HOTEL, NEW DELHI; TAJ PALACE HOTEL, NEW DELHI; TAJ BENGAL, CALCUTTA; THE TAJ WEST END, BANGALORE; TAJ COCOMANDEL, MADRAS; THE TAJ MAHAL HOTEL, LUCKNOW; TAJ SAMUDRA, COLOMBO.

Dodsai
Engineering & Construction

Truly International • Truly World-Class
Truly Indian

At Dodsai, we face challenges with a strong sense of commitment. Building power projects, refineries, process plants, steel complexes, pipelines... all over the world with leading international players. Offering a wide range of services, including: detail engineering, general plant construction, pipelines, infrastructure, dredging, housing and machinery manufacturing. Employing our global experience to engineer solutions for over 30 years in 17 countries. So bring us your plans and let us put our expertise to work for you.

Dodsai Group of Companies

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Cimpor earnings slip at nine months

Cimpor, Portugal's biggest cement producer, has reported a 34 per cent drop in net consolidated profits from \$22.9bn to \$15.1bn (\$102.6m) for the first nine months. The slide was caused by a sharp reduction in extraordinary gains from \$24.6bn to \$800m. Operating profits rose 48 per cent to \$24.3bn and sales increased 22 per cent to \$283.2bn. Cement sales grew 5 per cent in Portugal and 17.8 per cent at its production plant in Galiza in northern Spain. Cimpor accounts for about 60 per cent of Portuguese cement sales, where public works construction is enjoying a boom, mainly caused by European Union structural funds.

Peter Wise, Lisbon

Agrobanka continues funds push

Agrobanka, the fifth largest Czech bank, has stepped up its aggressive push into fund management by approaching Creditanstalt, the Austrian bank, with an offer to buy its Czech investment management business. Agrobanka wants to buy Creditanstalt Investment Co, which runs two medium-sized investment privatisation funds that own stakes in privatised companies. Creditanstalt, which is understood to be considering the offer, owns 90 per cent of the investment company with five Prague-based executives owning the rest. Neither party would disclose the offer's value.

However, as part of its initial response, Creditanstalt is thought to be seeking a commitment that Agrobanka would make an additional offer to buy out foreign investors in one of the investment funds listed on the London Stock Exchange. Foreign investors own up to 14 per cent of that fund, which has a net asset value of more than \$100m. Creditanstalt is understood to be concerned that those investors should have an opportunity to sell their shares in the event of a change of fund manager.

Vincent Boland, Prague

Richter Gedeon stake placed

Hungary has placed a 13.8 per cent stake in Richter Gedeon, its leading pharmaceuticals manufacturer, with international investors. The sale is part of a \$48.6m combined offering for 18.7 per cent of the company. Schroders and Creditanstalt Securities Budapest were the global co-ordinators. The offering was for 13.8 per cent of total share capital, and was priced at \$14.75 per GDS, near the bottom of the \$14.50-\$18 price range. An international and domestic offering for 33 per cent of the company 14 months ago was priced at \$12.30.

People close to the deal said that, in spite of difficult market conditions, the offer was significantly oversubscribed and placed with high quality investors. About two-thirds had been placed with UK-based investors with a further 20 per cent going to the US. The company forecasts post-tax profits of \$68m on sales of \$212m in 1995.

Virginia Marsh, Budapest

Ares Sero starts work on plant

Ares Sero, the Swiss pharmaceuticals group, this week starts construction of a biotechnology plant in Corsier-sur-Vevey, Switzerland. The \$17.25m (\$22.4m) investment will bolster the company's position as the leading provider of infertility treatments. However, the project's estimated costs greatly exceed earlier forecasts. Mr Ernesto Bertarelli, deputy chief executive, said: "We have decided to add a purification unit to meet both our manufacturing requirements and the latest US Food & Drug Administration stringent regulations."

The project is part of a \$400m investment to convert plants from conventional extracting techniques to biotech production. Most production presently relies on collected urines, which requires costly logistics.

Thierry Meyer, London

Booming steel market behind advance at Thyssen

By Michael Lindemann in Bonn

Thyssen, Germany's biggest steelmaker, yesterday reported a marked improvement in net profits, driven mainly by a booming steel market, and announced a DM10 dividend, higher than most analysts' expectations.

Net profits for the year to September 30 rose to DM776m (\$552.6m), from DM90m last year, while turnover rose 12 per cent to DM33.1bn. The Düsseldorf-based group last paid a DM6 dividend two years ago. The shares rose DM2.60 to DM286.35 on the news.

The company warned the strong growth in the first half had slowed, but said it was confident it would report another "good result" in the coming year.

Thyssen recently announced short-term working for a small number of its steel workers and warned that the steel

boom - which had lasted almost two years - had peaked. It remained unclear whether prices would fall or not. "Prices are still stable but the volume has fallen," the company said.

The construction sector in Germany is also likely to "give way significantly", the company said, a fact which is likely to influence Thyssen's steel business, and also Thyssen Handelson, the trade and services division.

The strong rise in profits would be used to improve the company's equity ratio (equity as a percentage of total balance sheet) which had fallen to 18 per cent, Thyssen said.

The equity ratio had also been bolstered by an unspecified amount following the sale earlier this year of a 10 per cent stake in Thyssen Telecom, the telecoms subsidiary, to Sal Oppenheim, the Cologne-based investment bank.

The company indicated that about half of the DM1bn operating profits came from the steel division. Thyssen Handelson was able to improve on its DM205m operating profits in 1994. Thyssen Industrie, the engineering division, was able to improve "significantly" on its operating profits of DM135m a year ago. Final results are expected in January.

Sales at Thyssen Industrie rose 5 per cent to DM3.5bn while sales at Thyssen Handelson increased 18 per cent to DM18.2bn, partly because of two new joint ventures.

Sales for the steel division rose 9 per cent to DM11.9bn. Turnover would have jumped 18 per cent had it reflected sales at three subsidiaries which are now joint ventures with Krupp Hoechst, the second-biggest German steelmaker, and whose results are no longer consolidated.

Analysts were loath to com-

COMPANY PROFILE

Thyssen

Net income (DM bn)

1992 93 94 95 97

Forecast

Thyssen share price relative to the DAX index

1992 93 94 95 97

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

Forecast, January Capital

Source: FT Data

KLM faces poison pill defence by Northwest

By Maggie Urry in New York

Northwest Airlines yesterday adopted a poison pill plan in an attempt to prevent KLM - the Dutch airline which has 21.5 per cent of Northwest's voting rights - or any other predator taking control of the group. The company said further consolidation of the airline industry was likely.

In a letter to its employees explaining the adoption of the plan, Northwest said "the conduct of KLM's management board over the past two years presents strong evidence that KLM represents a creeping control threat to Northwest".

It said KLM had assembled a \$3bn "war chest".

The tension between the two airlines, which have had an alliance for the past six years, is likely to increase after the board decision and the letter, which was couched in terms hostile to KLM.

Northwest told its staff that KLM had "incorrectly" portrayed the dispute between them and had threatened to sue the company.

KLM has already filed a law suit against the other shareholders who backed the 1989 buy-out including Mr Alfred Chechit and Mr Gary Wilson, co-chairmen of Northwest.

A board meeting yesterday voted 11 to three to set up the poison pill, limiting any one shareholder to a 19 per cent stake. The three votes against were from the three KLM-designated directors on the board.

Under the plan, if anyone acquired more than 19 per cent of Northwest's shares, the existing shareholders would be able to buy new shares at half the market value, thus diluting the aggressor's stake. The poison pill takes effect immediately.

This is a standard provision in the US, and Northwest said that in adopting the defence it was continuing the transition from a private to a public company. It said that its main competitors and most Fortune 500 companies have similar plans in place.

In the letter, Northwest referred to the breakdown of takeover talks between UAL, which owns United Airlines, and USAir early this week. It said "notwithstanding United's decision not to acquire USAir there is some likelihood of other airline acquisitions or mergers".

SBC considering expansion in US

By Ian Rodger in Zurich

Swiss Bank Corporation, which acquired the UK investment bank S. G. Warburg in June for \$260m, is considering a significant acquisition in the US.

But the bank would not comment on reports in New York that it was in talks to buy Prudential Securities, the troubled brokerage subsidiary of Prudential Insurance of the US. "We do not comment on market rumours," the bank said.

However, Mr Marcel Ospel, chief executive of SBC Warburg, the international investment banking arm of SBC, said at a meeting with journalists in Zurich on Tuesday that the investment bank needed to strengthen substantially its distribution capacity in the US.

It already had strong specialised product activities in the US following its acquisitions of the O'Connor Partners derivatives business in 1993 and the Brinson asset management company last year, but needed a bigger distribution network.

Mr Ospel, who has been nominated to become chief executive of SBC next spring, said the group would probably decide within two months whether to improve its US corporate finance and distribution by way of an acquisition or through more gradual growth.

He pointed out that top US investment houses would likely remain very expensive until the Glass-Steagall legislation forcing the separation of banking and securities businesses was repealed. Thereafter, prices were likely to fall significantly. Thus, any acquisition made now would probably take a long time to become profitable for the bank.

Mr Ospel said it was "very unlikely" that SBC would make a big acquisition in Wall Street. "It is more likely that we will buy a little boutique here and there," he said.

Mr Georges Hum, SBC chief executive, added that following the Warburg buy the bank no longer needed an established brand name in international financial markets.

Prudential reshapes Page 19

Agfa buys Hoechst print unit

By Jerry Luesby

Agfa-Gevaert, the photographic subsidiary of chemical group Bayer, is to take over the printing chemicals business of German chemical company Hoechst for DM700m (\$496m), in a move aimed at strengthening the subsidiary before its possible divestment.

The Hoechst business, which recorded sales of DM840m last year, is one of the world's biggest producers of offset printing plates, marketed under the Oasol brand. It will be integrated into Agfa's graphic systems business, which generated sales last year of DM2.8bn.

Agfa currently produces films and pre-press equipment, but very few printing plates. "We only supply a few specialist markets with plates," the company said yesterday. The Hoechst business would open up a broader market in printing which would help sales elsewhere in Agfa.

It said it had no plans to rationalise the Hoechst business, which employs 1,800 workers at production facilities in Germany, Italy, the US, Brazil and South Korea.

Graphics systems, which account for 42 per cent of Agfa's sales, is one of its stronger businesses. However, the

company as a whole has continued to deliver results described by Mr Manfred Schneider, chairman of Bayer, as "disappointing". On sales of DM6.75bn, it generated operating profits of only DM221m last year, equivalent to a margin of 3.3 per cent. Return on total assets was 3.4 per cent.

Photographic products, which account for a third of sales and technical imaging, at one quarter, have been the most difficult areas for the company. Agfa's parent is now considering a public offering. It is embarking on a restructuring of Agfa, aimed at boosting the company's profitability.

not on target to reach this objective in about 12 months time, according to sources close to the company. The bank made profits of FF13m (\$3.92m) for the first half this year after losses for 1994 of FF198m.

Their new target comes as Paribas acted this week to reinforce its management committee over Crédit du Nord, creating a two-tier board and replacing Mr Bernard Auberger, the existing chairman, after less than two years in his job.

Mr François Henrot, a board member of the Paribas group management board, is to chair

a newly-created supervisory board, while Mr Philippe Toussaint, Crédit du Nord's managing director, will become chairman of the management board.

Paribas denied that Mr Auberger's move was a demotion, and stressed he had carried out an effective job in returning the bank to profit.

The bank argued the change was to bring the structure of Crédit du Nord into line with the two-tier board structure in place elsewhere in the group, and to ensure that the group as a whole was more involved in important decisions taken in the bank.

Paribas sets targets for banking arm

By Andrew Jack in Paris

Paribas, the French financial services group, plans to sell its Crédit du Nord retail banking subsidiary within three years unless the business reaches adequate internal targets for profitability.

Executives are aiming to achieve a 10-per cent return on equity by 1998, falling below which they are likely to try to find a buyer for the banking operation.

They are not currently in discussions for the sale of the group, but may begin to consider offers if Crédit du Nord is

Trying to please all of the people
Pricing is now the focus for a successful Eni float, reports Andrew Hill

Rumour has it that Mr Bill Gates, the ubiquitous founder of Microsoft, is preparing to pay \$150m for shares in Eni, Italy's state-owned energy and chemicals group.

Italian and international institutional investors are said to be enthusiastic about the shares. Apparently even Mr George Soros, the international financier, has been consulted about the forthcoming 1,000,000 floatation.

Indeed, as exhausted Eni management, treasury officials, and advisers complete their 43-city, 70,000km international road show, it seems the good people of Volterra, a small town in Tuscany, are among the few still to be convinced about Italy's biggest privatisation.

"For the early privatisations there was a great crowd for applications - this time the requests are much lower," Mr Mario Corda, a financial manager at Cassa di Risparmio di Volterra, the local savings bank, said yesterday.

Mr Corda's concerns about retail demand need to be put into perspective. This is the first Italian privatisation for which small investors have been invited to pre-book their shares. The reservation period is still open and definitive figures for bookings have not been released.

The price will be announced tomorrow, and once the sale opens on Tuesday, there may be a last-minute rush by Italian families to invest part of their famously large cache of savings.

Bankers close to the privatisation claim that by the beginning of this week, the network of banks authorised to sell shares had received reservations for more than half the minimum retail tranche of 400m shares. Retail investments will account for between 400m and 1bn of the 1.35bn to 1.85bn shares on offer.

Volterra's reluctance to reserve Eni shares is echoed by some other Italian high street banks, however. The Banca Popolare di Ancona, with 100 branches on the Adriatic coast, says pre-booking of Eni shares has been firm but not exceptional. With the minimum purchase set at 1,000 shares per investor, the bank has received reservations for 500,000 shares in total.

Mr Folinto Boaretto, finance director at Milan-based Banco Ambrosiano Veneto, one of Italy's biggest retail banks, blames weak demand from small investors on the recent fragility of the Italian equity

market and, in particular, disappointment about the share price performance of other recently privatised companies.

According to other bankers, however, the treasury's innovative use of a "safety net" for investors - who will be reimbursed for a decline of up to 10 per cent in the Eni share price in the first 12 months after privatisation - has encouraged retail demand.

The treasury will be disappointed if only 400m shares are taken up by small shareholders. Like the British government before it, the Italian government has been hoping for a "people's privatisation".

But low retail demand would certainly not jeopardise the

overall success of the sale. The tranches of shares reserved for professional investors are flexible enough to allow the slack to be taken up by Italian and international institutions.

Advisers to the privatisation say these tranches of the offer are already oversubscribed after a roadshow which - according to Mr Franco Bernabè, Eni's managing director - has helped restore Italy's credibility abroad as "a country which works and produces results".

The focus now is on the price. The treasury has set a range of between L5,250 and L6,000, but bankers and analysts said yesterday it would be unwise to set a price higher than L5,500 a share. Continuing political uncertainty in Italy is one reason why Rome is expected to aim low tomorrow.

But a more important factor is the government's desire, to sell, possibly over the next 12 months, further shares in Ina, the insurer, Enel, the electricity producer, Stet, the telecommunications holding company, and even a second tranche of Eni itself.

If Eni's shares under-perform the market when trading begins on November 28, forthcoming privatisations will need more than a safety net to catch retail investors' falling confidence in the equity market.

By The Financial Times, N.A. Agent

November 17, 1995

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

CHYBANK, N.A., Agent

When the generation of new ideas is vital,
you're in safe hands with UBS.



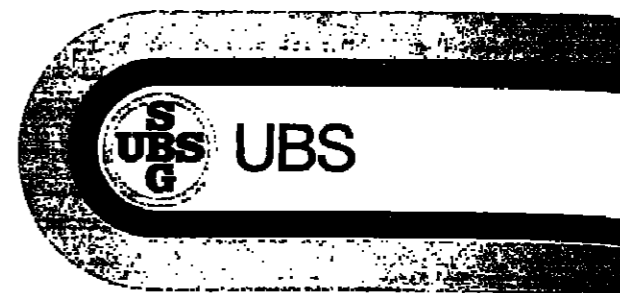
When sophisticated financing needs the power of innovation, UBS delivers.

- As advisors to the Commonwealth of Australia, we're providing state of the art risk management modelling techniques to key Treasury decision makers.
- We have also won the mandate to advise on and underwrite the first European Sovereign securitisation for the Irish Government's National Treasury Management Agency.

These are just two of our most recent public appointments which indicate the depth and strength of resource at UBS.

Imagination. Sophistication. The power to drive the deal through.

The world's most demanding clients know they're in safe hands with UBS.



INTERNATIONAL COMPANIES AND FINANCE

AIG now an old China hand at selling insurance to the world

Ralph Atkins explains why a New York chief executive seems to be more acerbic about his own country than the developing economies

Mr Maurice "Hank" Greenberg, 70-year-old head of the US's largest commercial insurance company, is acerbic, dogged and expert at making handsome returns by selling insurance from Shanghai to the US.

New York-based American International Group, of which Mr Greenberg has been chief executive for nearly 30 years, is among the world's largest and most profitable insurers. Returns on equity have averaged about 15 per cent in the past 10 years, an enviable record by US or European standards.

But profit ratios are not the only factor driving Mr Greenberg. "Let me tell you something," the veteran insurer says bluntly. "If all we did around here was make money and thought about nothing else, we would not consider ourselves successful."

In the past month, the group has reaffirmed its role in opening into Far East markets by starting up an office selling insurance in Greater Guangzhou, the economic centre of southern China.

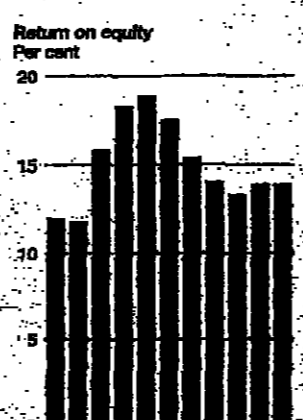
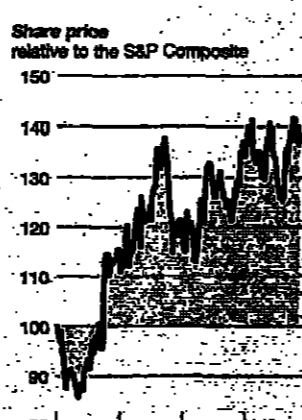
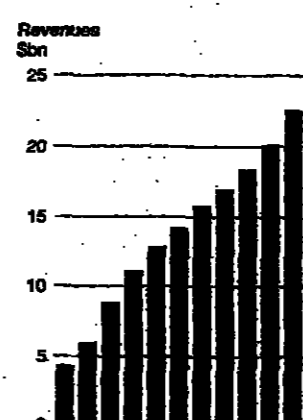
AIG is already active in Shanghai, China's largest city, where it has more than 5,000 agents selling life insurance. AIG's Shanghai licence was the first granted by China to a foreign insurer since the 1949 revolution. The only other foreign insurer allowed to trade in China is Tokio Marine and Fire, the Japanese insurer, also in Shanghai.

American International Group

Maurice R. Greenberg
Chief executive officer

AIG has had significant advantages in penetrating Asian economies, says Mr Greenberg. The group originated in Shanghai when Mr C.V. Starr (Mr Greenberg's only predecessor as chief executive) began insuring western companies with activities in the city. Mr Starr quickly realised the scope for making money by selling life insurance to the indigenous population, and the group expanded in China, Hong Kong, Indochina, Jakarta, Kuala Lumpur and the Philippines before establishing an office in New York in 1926.

"We had a different birth, we grew internationally before we grew domestically. And so it



was a different mind-set, a different culture," says Mr Greenberg. Now, he says, AIG has a significant role in fostering economies. "I don't know of any industrialised country that has developed without having a strong life insurance industry."

The group's role is harnessing "the savings of millions of people and redeploying them within their economy and helping support the national priorities of those countries."

It is not just life insurance sold by AIG that helps development, Mr Greenberg points out. A fund launched last year raised \$1.1bn (including \$100m from AIG) for investing in south-east Asian infrastructure

projects. In Russia, AIG established a small investment bank in 1993 before last year setting up the Russian American Insurance Company, regarded as the first significant foreign investment in that country's insurance industry.

Part of the AIG "mind-set" is about making long-term political as well as business investments. Re-entering the Chinese market took 20 years of regular visits by Mr Greenberg.

AIG employs local managers, training Chinese students at its Pine Street, New York, headquarters near Wall Street. "We're not interested in a quick profit because it's generally the wrong strategy to have," says Mr Greenberg.

"We're there for a long pull." Despite AIG's interest in the developing world, Mr Greenberg argues that the US was right not to sign the World Trade Organisation accord on financial services liberalisation this summer. Backed by the European Union and 28 other insurers, the deal was seen in Europe as a significant step towards opening up Asian markets.

Mr Greenberg says that in some cases the deal did not even ensure existing market liberalisation measures, let alone increased access by foreign insurers.

He regards liberalisation as an on-going process which has not yet left US insurers at a

disadvantage. To hail the deal as a victory, as did Sir Leon Britten, European trade commissioner, was "totally inappropriate. I thought it was just pandering."

Mr Greenberg can hardly be accused of not pushing at doors. "We think that fighting the good battle, by breaking down barriers and opening markets, benefits everyone," he says.

At home, a recent target has been the US system of insurance regulation. Controls are imposed by each state, and frequently dictate policy wordings and rates. The burden on US insurers has become more striking over the past year as the EU has moved to common standards based on checking insurers' overall solvency rather than interfering with terms of business.

As Mr Greenberg says: "State regulation is like doing business in 50 different countries. It is becoming more bureaucratic and more costly. Regulation that imposes a cost on the product without a commensurate benefit is not very good regulation."

His other target is US "Superfund" law on environmental clean-ups. This threatens those who insured polluting companies with hefty charges for damage caused decades ago. Due for renewal at the end of this year, delicate negotiations - in which Mr Greenberg is central - are taking place in Washington about replacement legislation.

The biggest issues are the extent to which liability should be retroactive and the amount of money - raised by taxes or from polluters and their insurers - needed to clean sites to an acceptable standard. Flaws in the Superfund framework have resulted in vast sums being spent on fighting legal battles over liability; money which could have gone a long way towards cleaning up sites.

A more widely-accepted system would have important consequences for insurers around the world. Mr Greenberg is optimistic that a more rational allocation of resources could mean insurers no longer being forced to pay for problems unforeseen when they were selling the insurance policies.

"We're down to whether or not there is enough money in the system to pay for complete repeal of retroactive liability, or a particular reform of retroactive liability," he says.

Ironically, AIG would not be greatly affected by Superfund reform. The group did not underwrite many of the policies on which claims are now being made. Unlike other US insurers, it has not increased environmental and other reserves lately.

Mr Greenberg's point is that whatever social responsibilities insurers have in developing economies, they should not extend to charity at home. "We are not acting as a non-profit making organisation. That is

not our role. I'm saying to you that if we're successful in business, then our success creates economic development."

Is, then, the US legal and regulatory system an impediment to business? Mr Greenberg is not willing to make excuses for weaker rivals. "The legal system, the liability system is what it is. That is the market... Blaming failure on everyone else but the person you are looking at in the mirror doesn't make very good sense."

AIG's success, Mr Greenberg argues, has been because the group makes profits on its basic business - insurance underwriting. Other insurers, particularly in Europe, rely on gains from investments to make up for losses on underwriting. In a volatile financial climate, Mr Greenberg believes that explains why many face restructuring. "If you fail to make a profit on your basic business, over a long period of time, you will soon have no business. And that in fact has happened to many companies."

But the issue preoccupying AIG's shareholders is not its underlying profitability. Although an energetic 70-year-old, there is no obvious successor at AIG's helm. This summer, Mr Greenberg's son Jeffrey quit AIG for unexplained reasons to join Marsh & McLennan, the US insurance broker. Mr Greenberg has refused to discuss why his son left but insists: "I have no intention of retiring."

Havana welcome warms up as Sherritt snubs Washington on trade

The Canadian nickel producer is about to launch a company that amounts to a Cuba country fund. Bernard Simon and Pascal Fletcher report

Mr Ian Delaney takes a gentle puff on the custom-made Cuban cigar that he has chosen from a humidor in his Toronto office. He blows a thick, perfect ring of smoke into the air. "Practice," explains the chairman and chief executive of Sherritt, the Canadian nickel and fertilizer producer.

Mr Delaney has smoked countless cigars, flown many times to Havana and taken his family on holiday to Cuba over the past four years to cement a

relationship that has taken Sherritt from near bankruptcy to one of the largest foreign investors in Cuba, and certainly the most prominent.

The relationship will take another step forward today or on Monday, when Sherritt unveils the terms of a restructuring under which its Cuban interests and a handful of other operations outside Canada will be hived off into a separate company, Sherritt International.

Analysts describe Sherritt

International as the closest thing to a Cuba country fund. The new company forecasts earnings of about C\$36m (US\$26.6m) this year on revenues of about C\$255m. It will be virtually debt free, with C\$300m in cash.

Mr Delaney predicts Sherritt International will have a unique advantage as Cuba evolves from a centrally-controlled economy to a regulated, market-oriented system. "The company's greatest intangible asset is its relationship with

the government of Cuba," he says. "For the next four to five years, it has an opportunity to do things it couldn't do in any other jurisdiction."

Mr Delaney is one of a small group of international businessmen, such as US media tycoon Ted Turner and French poultry millionaire Gerard Bourgois, who have developed good personal relations with President Fidel Castro - an undoubted asset when doing business with Cuba.

The Cuban government val-

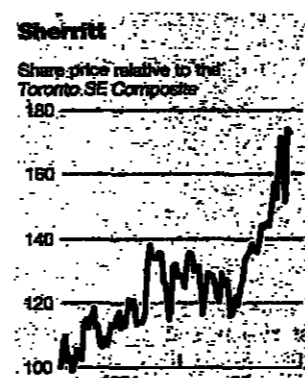
ues foreign businesses that publicly defy US attempts to curb trade and investment on the communist-ruled island. Sherritt announced its planned restructuring and investment plans at a time when Republicans in the US were pushing a bill through Congress to tighten the existing embargo.

The proposed legislation would authorise US nationals to claim up to triple damages from companies which "traffic" in property seized by the Castro government. The bill has passed the House of Representatives but not the Senate.

About three-quarters of the new company's earnings and cash flow will initially come from an existing joint nickel venture between Sherritt and a Cuban government agency. But Sherritt also produces more than a third of Cuba's oil and has interests in hotels and market gardening. According to the listing prospectus, it plans to expand into telecommunications, transport, real estate, finance and sugar.

Cuban officials estimate Sherritt will invest between US\$400 and US\$500m on the island over the next few years.

It was as president of Horsesham, the Toronto-based investment holding company controlled by the Canadian entrepreneur Mr Peter Munk, that Mr Delaney made his name. He and a partner took the helm at Sherritt in 1990 after gaining shareholder support in a proxy battle to oust the moribund company's directors.

Sherritt
Share price relative to the Toronto S&P Composite

The new management's first priority was to find feedstock for Sherritt's mothballed nickel and cobalt refinery at Fort Saskatchewan, Alberta. Cuba's nickel mines were equally desperate for a customer. "We walked in the front door just as the Russians were walking out the back door."

The joint venture's mines and processing plant at Moa Bay in eastern Cuba are expected to lift production to about 20,000 tonnes of nickel and cobalt this year, from 12,500 tonnes in 1994.

Moa Bay will contribute half of Cuba's total 1995 nickel and cobalt production which Cuban officials forecast will leap to more than 40,000 tonnes from 28,772 tonnes in 1994. "The association with Sherritt has a fundamental role in this recovery," says Mr Osvaldo Martinez, head of the Economic Affairs Committee of Cuba's National Assembly. Output is expected to climb



Ian Delaney: "We walked in as the Russians walked out"

although it has replaced US customers with business in Europe and Asia. Sherritt has barred US investors from buying shares in Sherritt International.

Cuba's lessening isolation has created risks as well as opportunities. Several US companies, which owned the Moa Bay properties before they were expropriated by the Castro government, have threatened legal action to recover their assets. Sherritt says however, that its Cuban partner has agreed to indemnify it for any damages.

Mr Delaney predicts the island "will career around for a little bit" when the 36-year-old Castro era finally ends. He says longer-term stability will depend heavily on how quickly more flexible regulatory mechanisms can be put in place.

Sherritt's nickel venture broke new ground by introducing business concepts that required a shift in the Cuban leadership's thinking. The government has recognised private property ownership, environmental standards and responsibilities, and the right of a Cuban enterprise to make investments overseas.

Mr Delaney is sufficiently confident that the pace of change will be sustained to have talked to Cuba's central bank governor about distributing Sherritt International shares through local savings banks. One symbol of success, he says, would be for Cubans to own a sizeable slice of the company in the next 10 years.



ARE YOU INVESTING IN A BRIGHTER FUTURE?

Society is continually benefiting from technological advances in a variety of fields. UBE Industries, Ltd. is a company that is committed to maintaining this development and applying the fruits of progress for the advancement of industry and the community. One of Japan's leading conglomerates, we offer a range of products and services that include chemicals and plastics, cement, building materials, machinery, plant engineering, and coal.

To establish a firm foundation for competitiveness and growth into the 21st century we are capitalizing on the synergies of our diverse operations and focusing resources on the following core businesses: caprolactam and

nylon resin, fine chemicals, construction materials, and environment-related products and services.

These strategies are backed by formidable resources. In the fiscal year ended March 31, 1995, UBE Industries recorded consolidated net sales of ¥413,621 million (US\$6,895 million) and had total consolidated assets of ¥907,760 million (US\$10,208 million) at fiscal year-end. The Company's manufacturing and research facilities are among the most advanced in the world, and an international manufacturing and marketing network enables UBE Industries to efficiently serve the needs of customers worldwide.

A brighter future is what UBE Industries is committed to investing in.

Overseas Sales Subsidiaries

- UBE Europe GmbH / Immenmannstr. 65B, 40210 Düsseldorf 1, Germany
Phone: (0211) 178830 Fax: (0211) 3613297
- UBE Europe (Spain) S.A. / c/o PROQUIMED S.A. / P.O. Box 118, 12080 Castellón, Spain
Phone: (941) 738888 Fax: (941) 738874
- UBE Industries (America, Inc.) / 666 Fifth Avenue, New York, NY 10018, U.S.A.
Phone: (212) 765-5382 Fax: (212) 765-5326
- UBE Machinery Sales, Inc. / 630 Ave. Drive, Ann Arbor, MI 48106, U.S.A.
Phone: (313) 731-7000 Fax: (313) 741-7017

UBE INDUSTRIES LTD.

UBE Building, 3-11, Higashi-Shinjuku 2-chome, Shinjuku-ku, Tokyo 140, Japan
Phone: (03) 5460-3210 Fax: (03) 5460-3284

Overseas Manufacturing Subsidiaries

- PROQUIMED S.A. (Spain) / P.O. Box 118, 12080 Castellón, Spain
Phone: (941) 738888 Fax: (941) 738874
- A-Mold Corp. (U.S.A.) / 4600 Mason-Montgomery Road, Mason, OH 45040, U.S.A.
Phone: (513) 459-1760 Fax: (513) 459-7100
- Activities: Manufacture of aluminum automobile wheels
- ATC Inc. (U.S.A.) / 3160 Sola Drive, Nashville, TN 37204, U.S.A.
Phone: (615) 244-5992 Fax: (615) 244-5997
- Activities: Manufacture/sales of plastic composite materials
- ATC Mexicana S.A. de C.V. (Mexico) / Alamos #21, Fracc. Pulgar Pando, Aguascalientes, AGS, Mexico
Phone: (491) 12425 Fax: (491) 12435
- Activities: Manufacture of plastic composite materials
- ETC Ltd. (U.K.) / Warrington Road, Manor Park Industrial Estate, Runcorn, Cheshire, W.A. 15B, U.K.
Phone: (01926) 579476 Fax: (01926) 579475
- Activities: Manufacture/sales of plastic composite materials



HSBC Holdings plc

US\$250,000,000

Subordinated collateralized

floating rate notes 2008

The notes will bear interest at

5.5% per annum for the interest

period from 17 November 1995

to 17 May 1996. Interest payable

on 17 May 1996 will amount to

US\$27.81 per US\$100,000

and US\$27.8056 per

US\$100,000 note.

Agent: Morgan Guaranty

Trust Company

JPMorgan

Notice to the Holders of Warrants of
Keihin Electric Express Railway Co., Ltd.
(the "Company")

issued in conjunction with

U.S.\$250,000,000 1 1/2% per cent. Notes 1997

Pursuant to resolutions of the Board of Directors of the Company dated 18th and 25th October, 1995, the Company issued U.S.\$250,000,000 3 1/4% per cent. Notes 1999 with Warrants (the "Notes with Warrants") on 9th November, 1995. The initial Exercise Price of such Warrants is Yen 587 per share, which is less than the current market price per share of Yen 601.80. As a result of such issuance, the Subscription Price of the captioned warrants is adjusted from Yen 744 to Yen 742.60 effective as from 10th November, 1995 (Japan time).

Keihin Electric Express Railway Co., Ltd.

By: The Fuji Bank and Trust Company

As Disbursement Agent

17th November, 1995

U.S. \$200,000,000



Exterior International Limited

(Incorporated with limited liability in the Cayman Islands)

Guaranteed Floating Rate Notes due 2001

Unconditionally Guaranteed as to payment

of principal and interest by

Banco Exterior de España, S.A.

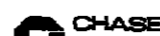
(Incorporated with limited liability in the Kingdom of Spain)

Notice is hereby given that for the six months Interest Period from November 17, 1995 to May 17, 1996 the Notes will carry an Interest Rate of 5.6875% per annum. The Interest payable on the relevant Interest payment date, May 17, 1996 will be U.S. \$287.53 per U.S. \$10,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

November 17, 1995



FROM AS LITTLE AS

£135 + VAT

(£45 per single column computer)

You could reach 119,000*

key property decision makers

WORLDWIDE.

Available only from

THE FINANCIAL TIMES

The Commercial Property Section runs every Friday.

For further details, contact:

Sophie Castillon on +44 (0)171 673 3211

*BANC 95

INTERNATIONAL COMPANIES AND FINANCE

Merger would form powerful defence force

Boeing and McDonnell Douglas face problems on civilian side, write Bernard Gray and Michael Skapinker

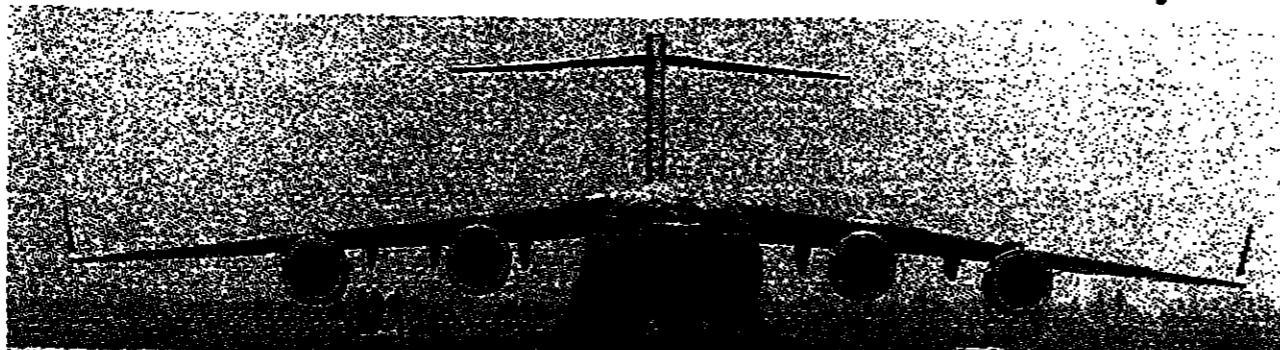
If Boeing and McDonnell Douglas do end up merging, they will find it far easier to combine their defence businesses than their civilian aircraft manufacturing.

All McDonnell Douglas's civil aircraft compete directly with Boeing products. A combined company would find it impossible to market them all; analysts say a merged company would have to wind McDonnell Douglas's civil aircraft manufacturing down.

McDonnell Douglas makes three aircraft: the MD-11, which carries up to 400 passengers; the MD-80, with 150 seats; and the MD-90, which accommodates up to 170 travellers. The company also plans to start making the 100-seat MD-95, for which it recently announced a 100-aircraft order from Valujet, the cut-price US carrier.

The difficulty for the merged company would be that the MD-11 competes directly with the Boeing 777. The remaining McDonnell Douglas aircraft compete with one or other version of the Boeing 737.

Merger would be less painful in the defence business, where,



Cold weather airlifter: McDonnell Douglas's C-17 Globemaster III prepares for an Arctic mission

by and large, the two companies' products are complementary.

McDonnell Douglas has a strong position in the current generation of US combat aircraft, while Boeing has a stake in the next generation of fighters.

McDonnell's range includes the F-15 "Eagle" air superiority fighter, which is the heavy US combat aircraft; the F/A-18 navy fighter and attack aircraft; the AV-8B US Marines' vertical take-off fighter based on the British Aerospace Harrier; and the T-45 "Goshawk",

an advanced jet trainer based on the BAe Hawk.

While several of these aircraft are likely to carry on in production well into the next century and are good export earners for the US, most were designed in the 1970s and lack features such as radar-avoiding stealth.

Because McDonnell lost out in the race to supply the US air force with its next generation fighter, its fighter force has a finite life.

Boeing does not have McDonnell's range of military products but it does have two

new programmes about to come into production. It has a one-third share in the \$71bn F-22 stealth programme, which will provide the USAF with a state-of-the-art fighter, and a half-share in the \$42bn V-22 "Osprey" for the US Marines.

The V-22 can fly like a helicopter or a conventional aircraft and is designed to move troops from aircraft carriers to beachheads rapidly.

The combination of McDonnell's existing franchise and export potential and Boeing's new products for the US market, would make an alliance a

very powerful force in the US defence industry. It would leave only Boeing-McDonnell and Lockheed Martin as significant military aircraft producers.

Lockheed having two-thirds of the F-22 and full production of the F-16 Light fighter.

Significantly, McDonnell also recently won a \$18bn contract to produce a further 80 of its C-17 military transport aircraft for the USAF. This is produced at Long Beach, in southern California, and would remain there even in a merged company, helping to secure a

space jobs in the politically sensitive state.

Fighter aircraft production in a merged company could remain at Boeing's Seattle site and McDonnell's St Louis headquarters, or could be consolidated at St Louis, depending on political sensitivities on progress on labour relations.

Smaller businesses in the two companies might also be rationalised. McDonnell's helicopter operation, which produces the AH-64 "Apache" attack helicopter in Arizona, could be merged with Boeing's Chinook large transport helicopter operation based near Philadelphia.

McDonnell's ailing missile business could either be sold or used as a basis for the merged group to buy into a larger guided weapons operation. The two companies' space station business could also be brought together easily.

The complementary nature of the two companies' defence portfolios means that they would be unlikely to face strong opposition to a merger from the Department of Defense.

Prudential set to reshape divisions

By Maggie Urry in New York

Prudential Insurance of America is reorganising its business to capitalise on the trend towards greater retirement planning in the US. Restructuring at the mutual insurance group over the next 18 months is expected to cut annual costs by \$800m.

The move is the latest sign that Mr Arthur Ryan, brought in a year ago as chairman, is shaking up the ailing group. Earlier this year, the home loans business was put up for sale, and last month, the reinsurance subsidiary was floated.

Mr Ryan, the first outsider to head Prudential, told staff on Monday night that the reorganisation would lead to job losses, although he did not say how many.

The cuts would be business driven and not across the board, the company said. While at Chase, Mr Ryan oversaw 8,000 job cuts.

One of the main elements of the new seven-division structure is the creation of a money management group which, Mr Ryan said, would "help Prudential respond to changes that have taken place in the financial services industry in the last decade, particularly consumers' need to provide for their own financial security".

Analysts had said Prudential had been slow to get into the fast-growing 401(k) personal pensions business, which has fuelled the growth in mutual funds in recent years.

The new division will bring together Prudential's mutual funds, annuities, defined benefit and defined contribution pension products.

These activities had previously been managed separately, but the amalgamation would "focus the company's



Arthur Ryan: restructuring will lead to job losses

resources on an increasingly important segment of the financial services market", it said.

The other divisions will be individual insurance products, where a new marketing and product development unit will be set up; the Prudential Securities brokerage activity; Prudential HealthCare, which operates managed health plans; private asset management; international insurance; and a diversified group including Prudential Bank and Trust.

Mr Ryan said the Prudential Securities brokerage business was not for sale. The business is the fifth largest stockbroker in the US but had been hurt in recent years by the disclosure the firm had fraudulently sold risky limited partnerships to unsophisticated investors in the 1980s.

Kmart slips into the red in third term as price cuts take effect

By Maggie Urry

Kmart, the struggling discount retailer, made a net loss of \$118m in the three months to October 25, excluding a \$48m one-off gain, as savage price cutting slashed the group's gross margin.

The third-quarter result was much worse than the market had expected, despite a profit warning in early October.

Mr Floyd Hall, the chairman and chief executive hired in June to turn the company round, said: "Our gross

margin shortfalls continue to be a major problem."

The losses echo problems at other retailers. Some discount retailers have sought Chapter 11 protection from creditors, and many store chains have reported lower profits for the third quarter, blaming a difficult consumer spending background and heavy promotional activity.

Kmart's loss compares with net income of \$21m from continuing operations in the same period last year. Earnings per share of 4 cents turned to a loss of 26 cents. Early in

October the group had warned that third-quarter results would be "well below" the 1994 third-quarter level.

Since then, rumours, denied by the company, that it would go into Chapter 11 and that it was facing a demand for repayment by some bondholders, have driven the shares lower in recent weeks. The shares, which climbed to \$18 after Mr Hall's appointment, fell \$4 yesterday to \$7.

Kmart reported an increase in sales from \$7.78bn to \$7.98bn, with those in comparable stores in the US Kmart chain up by 4.1 per cent. However,

operating profits from the US Kmart chain of \$141m in the third quarter of 1994 turned to a loss of \$81m.

The company said profits were affected by "aggressive clearance of discontinued inventory, including promotional activity, liquidating closed stores and shifts in the company's merchandise mix". There was also a poor performance from the Builders Square chain, which lost \$3m at the operating level, and the Canadian operation, where profits fell from \$7m to \$3m.

The price cutting, plus higher-than-

expected losses through shrinkage, reduced the gross margin from 24.4 to 21.2 per cent. Mr Hall said: "We anticipate that the impact on the gross margin will moderate during the fourth quarter."

During the third quarter the group took a \$48m gain, worth 15 cents a share, from the sale of its remaining stake in the Sports Authority chain. Interest charges in the quarter fell from \$133m to \$96m.

For the first nine months, net income of \$151m in 1994 turned to a net loss of \$151m in 1995.

Eastman to build 'world scale' PET plant in Argentina

By David Pilling in Buenos Aires

Eastman Chemical Company of the US is to build its first South American plant for the production of polyethylene terephthalate (PET), the raw material for plastic bottles, outside Buenos Aires in Argentina.

The plant, which will produce 130,000 tonnes of PET annually from 1998, is intended to supply bottle manufacturers in most South American countries, but principally in Argentina and Brazil.

Mr Thomas Smith, president for Latin America, yesterday refused to confirm a report

that Eastman was intending to spend \$180m on the plant, to be located in Zárate, but said the investment was on a "world scale". The factory, construction of which will start in early 1998, is expected to employ 130 people after the start of production in the second quarter of 1998.

Mr Smith said Eastman had looked at several other locations, including Chile and Brazil, but had selected Buenos Aires partly because of its efficient port facilities and good transport network.

One of the plant's main raw material requirements, purified terephthalic acid (PTA), will be imported from the US, making

low port costs a "key factor".

The demand for PET is growing by 15 to 20 per cent annually in Latin America, according to Eastman. Rapid growth is associated largely with the fast rise in soft drink sales. "This is our first plant in South America, but we certainly don't expect it to be our last," Mr Smith said.

Eastman, which produces 770,000 tonnes of PET annually, is also constructing plants in the US, Mexico, Spain and the Netherlands. By the end of 1998, by which time all new production is expected to be on stream, Eastman hopes to double annual production to 1.5bn tonnes.

CONFEDERATION TREASURY SERVICES LIMITED ("CTSL")

NOTICE IN THE MATTER OF PROCEEDINGS OF CTSL PURSUANT TO THE COMPANIES' CREDITORS ARRANGEMENT ACT

TAKE NOTICE that pursuant to an Order of the Honourable Mr. Justice Houlden of the Ontario Court (General Division) made on November 17, 1995, notice of any and all claims for losses, damages, costs, debts, liabilities, obligations and other matters and of any and all actions, causes of action, suits, rights and demands against Deloitte & Touche Inc. ("D&T"), the Court Appointed Monitor and Manager of CTSL, relating to or arising from the management and mismanagement of CTSL, any act or omission in respect thereof, or any matter relating thereto or arising therefrom (collectively, the "Claims") must be submitted to D&T in the manner specified below by 5:00 p.m. (Eastern Standard Time, Toronto, Canada) on December 5, 1995.

AND TAKE NOTICE that any person, individual, corporation, partnership, joint venture, trust, unincorporated organization, entity or thing, including Her Majesty the Queen in right of Canada or of any province or territory of Canada, any government or any agent or instrumentality thereof, any crown corporation, or any other juridical entity howsoever designated or constituted (a "Claimant") in any jurisdiction, whether Canada, the United States of America, the United Kingdom, the Duchy of Luxembourg or elsewhere, wishing to assert Claims which such Claimant has or may have shall send to D&T by 5:00 p.m. (Eastern Standard Time, Toronto, Canada) on December 5, 1995 written notice thereof describing the nature and amount of such Claims by facsimile transmission to the following addresses:

Deloitte & Touche Inc.
BCE Place
181 Bay Street, 10th Floor
Toronto, Ontario
M5T 2V1
Facsimile No: 416-601-6390
Attention: David L. Murray, F.C.A.
Senior Vice President

With a copy to:
Gordell, Stratton & Henderson
Commerce Court West
Suite 400
Toronto, Ontario
M5L 1J3
Facsimile No: 416-562-7661
Attention: Leslie A. White, Esq.

AND TAKE NOTICE that any and all Claims against D&T of which notice has not been submitted to D&T by 5:00 p.m. (Eastern Standard Time, Toronto, Canada) on December 5, 1995 in the manner specified above shall be forever remitted, released, discharged, extinguished and barred.

AND TAKE NOTICE that this notice is limited to Claims against D&T only, and nothing contained herein requires you to file any claims against CTSL. Claims against CTSL may be filed with CTSL's trustee in bankruptcy in due course.

DATED at Toronto, Ontario, Canada this 17th day of November, 1995.

CONFEDERATION TREASURY SERVICES LIMITED,
by its Court Appointed Monitor and Manager,
DELOITTE & TOUCHE INC.

Hankook Tire Manufacturing Co., Ltd.

(Incorporated with limited liability in Korea)

Notice to the holders of the outstanding
U.S. \$25,000,000
0.25 per cent. Convertible Bonds due 2010
(the "Bonds")

Hankook Tire Manufacturing Co., Ltd.
(the "Company")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Board of Directors of the Company by resolutions dated 10th October, 1995 and 1st November, 1995 proposed the issue of 388,889 shares of the Company's Common Stock by way of a rights issue to shareholders and employees of the Company as at 1st December, 1995 (the record date for the rights issue), and the issue of 274,467 shares of the Company's Common Stock by way of a bonus issue to shareholders registered as at 5th March, 1996 (the record date for the bonus issue). A further notice giving details of any adjustment to the Conversion Price of the Bonds will be published in due course.

17th November, 1995 Hankook Tire Manufacturing Co., Ltd.



Guangdong International Trust & Investment Corporation
(Incorporated under the laws of the People's Republic of China)

U.S. \$150,000,000
Floating Rate Notes due 1998

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 17th May, 1996 has been fixed at 6.30% per annum. The interest accruing for such six month period will be U.S. \$3,015 per U.S. \$1,000 Bearer Note, and U.S. \$302.25 per U.S. \$10,000 Bearer Note and U.S. \$3,002.50 per U.S. \$100,000 Bearer Note on 17th May, 1996 against presentation of Coupon No. 6.

Union Bank of Switzerland
London Branch Agent Bank
14th November, 1995

Electricity Generation Investment Opportunity In Russia

The Government of the Russian Federation is to sell 4.5 per cent of RAO ES (UNITED ENERGY SYSTEM OF RUSSIA) - Russia's largest generator of electricity. The sale, by special auction is being undertaken by the Russian Federal Property Fund on behalf of the Federal Government.

RAO ES is Russia's largest company by sales and second largest by revenue. It produces 70 per cent of Russia's electricity and employs over 200,000 people.

The charter capital of RAO ES is over 21.5 trillion rubles and the nominal share value is 500 rubles.

The number of shares for sale is over 1.5 billion making up 4.5 per cent of the shares of the company. The auction is already under way and closes on 24 November 1995.

Investment in Russia benefits from the progress of economic stabilisation, enterprise restructuring, development of the capital market, and legal and regulatory reform.

This is an opportunity for international investors. In the continuing progress of Russian privatisation, international investors for RAO ES shares will have equal opportunity with domestic investors.

Russian Cash Auction Information Service E-Mail address: ruscash@online.ru. Or Fax:

Take the time to look at investment opportunities in Russia.

THIS ADVERTISEMENT IS DIRECTED ONLY AT PERSONS OF A KIND SPECIFIED IN ARTICLE 3(1) OF THE UNITED KINGDOM FINANCIAL SERVICES AND MARKETS (INVESTMENT ADVERTISEMENTS) (EXEMPTIONS) (NO. 2) ORDER 1995 AND IT SHOULD BE INDEPENDENT FOR PERSONS OF ANY OTHER KIND TO RESPOND TO IT.

INTERNATIONAL COMPANIES AND FINANCE

ASIA-PACIFIC NEWS DIGEST

Eva Airways to fly Taipei to HK direct

Eva Airways, Taiwan's largest private carrier, has been awarded rights to fly the lucrative route between Taipei and Hong Kong. Taiwan's transport ministry also granted Eva and TransAsia Airways, another private Taiwanese carrier, permission to fly between Taiwan and Macau, the first direct air links with the Portuguese enclave.

Eva has lobbied for many years to gain access to the coveted Hong Kong route, previously a duopoly between Hong Kong's Cathay Pacific and Taiwan's flag carrier, China Airlines. Taiwan recently reached draft air services accords with the British colony and Macau, but formal pacts have not been signed.

Taipei has banned direct flights to China since 1949, forcing travellers between Taiwan and the mainland to pass through a third country. Hong Kong has long been the main beneficiary of the ban but Macau, due to open a new international airport shortly, intends to win some of the Taiwanese traffic going to or from China.

Dubbed the "golden route" in Chinese, the Hong Kong-Taipei market alone represents 10,000 seats a day, with an estimated 70 per cent of passengers en route to or from China. Trips by Taiwanese to China for business and tourism have soared since the late 1980s and most travellers pass through the British colony in the absence of direct flights across the Taiwan Strait.

Laura Tyson, Taipei

Japan trading companies rise

Japan's nine leading trading companies posted firm unconsolidated recurring profits for the first half to September, with the combined profit figure rising for the first time in five years. The Japan Foreign Trade Council, an industry association, said recurring profits - before tax and extraordinary items - rose 7.5 per cent to ¥130.8bn (\$1.29bn) because of a decline in interest payments. Sales however, were down 4.7 per cent to ¥46.53bn, while net profits rose 15.1 per cent to ¥43.3bn, also the first rise in five years.

The trading houses' combined debt fell by ¥400bn to ¥16,400bn after cash and deposit holdings had been trimmed, cutting the companies' combined net interest payments by ¥13.8bn to ¥2.1bn. Analysts focus on the companies' consolidated figures rather than parent earnings, since the trading houses are usually at the centre of a large corporate grouping, with numerous affiliates and subsidiaries.

Mitsui reported the largest non-consolidated recurring profit growth, with the figure rising 21.5 per cent to ¥26.4bn. Nichimen saw its recurring profit rise 20.4 per cent to ¥6.2bn and Nishio Iwai posted an 18.2 per cent rise to ¥9.7bn. Kanagawa, however, suffered a 33.5 per cent fall in recurring profits to ¥1.2bn and Itochu reported a 2.6 per cent decline to ¥18.1bn.

Emiko Terazono, Tokyo

Tenaga Nasional hit by cost rise

Tenaga Nasional, Malaysia's semi-privatised electricity utility, suffered a 17 per cent pre-tax profit decline to M\$1.64bn (US\$648m) for the year ended August 31 1995. Group turnover was up 22 per cent at M\$6.9bn. The company, which is one of the biggest on the Kuala Lumpur stock exchange and accounts for about 10 per cent of the total worth of the market, blamed the increased cost of buying power from a number of independent power producers (IPPs) which have recently started operations in Malaysia.

Under the government's privatisation programme seven IPPs have licences to produce electricity. They have been coming on stream over the past year and Malaysia has moved from serious power shortages to power surpluses. Under government sponsored power purchase agreements Tenaga has to buy power produced by the IPPs at a set price, whether or not there is a market.

Tenaga also suffered from the government's refusal earlier this year to allow it to raise its tariffs. Tenaga had argued that the tariff increase was in line with a pricing formula agreed at its partial privatisation in 1992, and was necessary both to meet the costs of its capital investment programme and to purchase power from the IPPs. However, the government said the increase was unwarranted and called on Tenaga to make more cost reductions. The government's action won praise from electricity consumers but angered foreign and domestic investors.

The government continues to hold a 70 per cent stake in Tenaga though there have been reports that it intends to sell off the bulk of its shareholding, possibly to one of the new IPP companies. Tenaga declared an unchanged final dividend of 1 Malaysian cent.

Kieran Cooke, Kuala Lumpur

Goodman Fielder marking time

Goodman Fielder, the Australian food group which has seen major board and management changes recently, warned shareholders yesterday that it would post a first-half result in line with last year's, but that it would be sometime before profits improved. In the first half of 1994-95, Goodman Fielder earned a net A\$50.3m before a A\$30m abnormal loss.

"We are under no illusions... it will be 18 months to two years before we start to see tangible results from the action we have begun to put in place," said Mr David Clarke, the company's new chairman at the annual meeting. Mr David Heaton, the new chief executive who arrived from United Biscuits in the UK, added that 1996 would be "a year of re-focusing on the operating basics" and would not necessarily see "significant growth in profits". But, he added, Goodman would aim to reverse the downward trend of the past five years.

Reuters, Sydney

US utility acquires another Victoria distributor

By Nikkai Tait in Melbourne

The lucrative privatisation of Victoria's electricity distribution companies continued yesterday when the Australian state announced the sale of Powercor, which distributes electricity to western Victoria.

Powercor has been sold to PacifiCorp, the Portland, Oregon-based utility, for A\$2.15bn (US\$1.6bn).

This is the highest price paid for one of the state's electricity distributors.

Powercor is the fourth of the five distribution companies to be sold by the state government and the price consideration is the highest reached to date.

The final company to be sold is Citipower, whose distribution area covers central Melbourne, including the city's business district.

Entergy, another leading US power company, was named as the preferred buyer for Citipower, although terms have not been finally determined.

Nevertheless, proceeds from the four sales which have been agreed total about A\$7.2bn, including franchise fees. This led Mr Alan Stockdale, Victoria's state treasurer, to predict yesterday that the total price for the five distribution companies should reach A\$8bn.

Powercor provides services for about 540,000 customers in an area stretching from Melbourne's western suburbs to the South Australian state border. Its assets in 1993-94 were just under A\$1bn, and its revenue, A\$689m. It has about 1,800 employees.

It is the first international utility investment for PacifiCorp, which was an unsuccessful bidder in the earlier auc-

tion for Eastern Energy. Eastern was eventually sold to Texas Utilities.

So far, all four distribution companies have been bought either by US-based utilities directly, or by consortia with heavy US involvement.

The sales of the five distribution companies, which were created when the former State Electricity Commission of Victoria, a government-owned monopoly, was reorganised,

are due to be completed this year.

These asset disposals are the first step in a plan by the government to turn the state's electricity industry over to the private sector.

Sales of some of the generating businesses are expected to follow next year. The state government is using proceeds from the privatisations to pay off the A\$50bn debt it inherited when taking office.

NAB turns in 15.3% advance to A\$1.97bn

By Nikkai Tait

National Australia Bank, the largest and the strongest of Australia's four big banks, yesterday reported an increase in profits in the year to the end of September. Profits after tax and abnormal items were A\$1.97bn (US\$1.45bn), against A\$1.7bn in 1993-94, a rise of 15.3 per cent.

Earnings per share increased by 10.8 per cent to A\$1.41, against A\$1.27 previously, and the final dividend is 43 cents a share, making 83 cents for the year, against 74 last time. The bank added that the return on shareholder funds increased to 17.3 per cent, up from 17.5 per cent in the previous year.

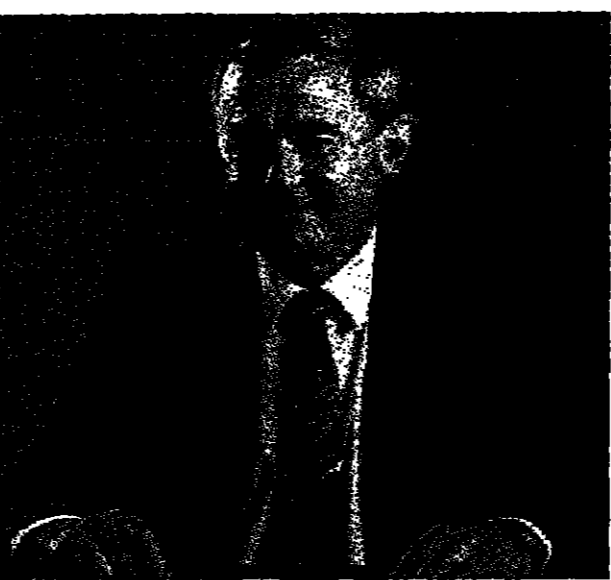
Across the group, net interest income rose to A\$4.57bn, compared with A\$4.28bn previously. The charge for bad and doubtful debts, meanwhile, fell from A\$1.72bn to A\$1.61bn, and other operating income was little changed at A\$2.3bn. Operat-

ing expenses increased from A\$3.7bn to A\$3.91bn.

Mr Don Argus, chief executive, acknowledged there would probably be some comments about the bank not making inroads into the cost base. But he pointed out it had incurred one-off expenses of A\$320m over the year - generally charged as an operating cost - as it upgraded distribution technology.

Technology-based expenditure was also cited as a reason for the flat performance of the UK-Irish banking group, which includes the Clydesdale, Northern, Yorkshire and National Irish banks - something Mr Argus said would continue in the current year. Together, these businesses made operating profits of A\$420m before goodwill amortisation, against A\$425m last time.

By contrast, the Australian operations produced an operating profit of \$1.28bn, up 25.1 per cent, while the New Zealand group saw a 50.3 per cent increase, to A\$215m.



Don Argus refused to speculate on the bank's next move

Mr Argus said the "next challenge" would be to integrate Michigan National, the Detroit-based bank which NAB acquired for US\$1.55bn earlier this month. He added that integration "was not going to be too great a challenge".

He stressed that NAB remained an acquisitive bank, but refused to speculate on where it might move next. It has never made a secret of its desire to add a business in the south-east of England.

However, with banking consolidation continuing apace in the US, there have been suggestions NAB might need to move again quickly there.

The bank was interested in developing its Asian operations, he added, although the market was "tough" and acquisition opportunities limited.

Pre-tax profits at Clydesdale, the Scottish subsidiary, rose by 3.4 per cent from A\$255m to A\$264m.

Mr Frank Cicuto, chief executive, said the bank's performance reflected that of the Scottish economy where growth was patchy.

He said it was in a "transitional phase" as it digested major changes in its operating methods. Since mid-1993, it has moved processing from its branches to two centres and separated business lending from personal lending.

Mr Cicuto, who returns to Australia next March, said the year's result was satisfactory "recognising the enormity of the internal change agenda".

Yorkshire Bank recorded a 2.1 per cent rise in pre-tax profits from A\$290m to A\$296m. Costs rose by 15.7 per cent from A\$411m to A\$477m, largely because of spending on new technology and a revaluation of property.

Pre-tax profits at Northern Bank fell by 8.3 per cent from A\$132m to A\$121m. This was partly because of an abnormally high charge for bad and doubtful debts in the previous year after it cleared some lingering bad debts.

Pre-tax profits at National Irish Bank more than doubled from A\$20m to A\$42m.

Life operation trims bank's UK profits

By John Gapper and James Buxton

Post-tax profits at National Australia Bank's UK and Irish subsidiaries fell slightly from A\$425m to A\$420m (US\$314m) as costs increased because of heavy investment in a life insurance operation and in new technology.

Profits at Clydesdale Bank, Northern Bank and Yorkshire Bank were largely flat with only modest income growth. But National Irish Bank gained from a lower charge for bad and doubtful debts and stronger income growth.

Mr Glenn Barnes, UK man-

aging director, said the bank was investing in its UK subsidiaries to improve efficiency, and expand market share. It expected these changes to lead to income growth from next year onwards.

Mr Barnes said NAB was interested in buying a UK building society if it could find one that would allow it to "expand and broaden" its customer base. The bank does not have a subsidiary in the south of England.

The bank sustained A\$36m of start-up costs in setting up its life operation, National Australia Life, which will sell products through subsidiaries.

Engen details plans to float subsidiary

By David Lascelles, Resources Editor

Engen, South Africa's largest independent oil company, is to float up to 45 per cent of its exploration and production arm to raise about \$80m-\$100m.

Mr Rob Angel, chief executive, said yesterday half the shares would be sold in South Africa and the remainder to offshore investors.

The flotation will take place in the first quarter of next year, and the shares will be listed on the Johannesburg

stock exchange. Mr Angel said the initial response from international investors had been encouraging.

The flotation is designed to free capital for group expansion, and ease the effect of South Africa's tough foreign exchange controls on the group's exploration and production activities.

Mr Angel said Engen expected better financial results in the current year than in the period ended October 30, when group profits plunged 72 per cent to R116m (\$31.9m).

Fairfax hurt by rising newsprint costs

By Nikkai Tait

The slowdown in the Australian economy and rising newsprint costs hit John Fairfax, the newspaper publisher, in its first quarter to end-September. The group yesterday announced a 17 per cent drop in after-tax profits to A\$51.2m (US\$37.7m), on revenues 8.7 per cent higher at A\$259.5m.

Fairfax warned that it expected the economic slowdown to continue in the second and third quarters. It maintained that uncertainty over the timing of the next federal election - which must be called by May 1996 - would

undermine consumer and business confidence.

However, it said that "while shareholders should not expect a continuation of the high growth rates of the past four years, a satisfactory result can be achieved in the current year, barring any further deterioration in the Australian economy or other unforeseen circumstances".

With the results in line with market expectations, Fairfax shares held steady at A\$2.20.

The company said classified volumes for the Sydney Morning Herald and The Age newspapers in Melbourne increased 5.8 per cent and 4.3 per cent,

respectively. However, display advertising volumes were marginally lower in the Herald and down by 9.9 per cent in the Age. Display volumes in the Australian Financial Review slipped 2.9 per cent.

The sharp downturn in the Australian housing market caused property advertising volumes in the two main papers to fall 6 per cent, although employment and motor-related volumes grew 10 per cent.

The 8.7 per cent revenue rise was easily outstripped by a 14.5 per cent increase in operating costs, to A\$188.6m. This largely reflected a 23 per cent rise in

newsprint costs, with the average cost for coated paper, used in magazine publishing, rising 42 per cent. Excluding these items, costs rose 5.7 per cent.

Interest costs rose 14.4 per cent to A\$10.1m, as a result of higher rates and an increase in debt levels.

Fairfax, the subject of much takeover speculation, has three media proprietors on its share register. Canada's Mr Conrad Black owns 25 per cent; Mr Kerry Packer, the Australian businessman, has about 17 per cent; and Mr Rupert Murdoch holds an interest below the 5 per cent disclosure level.

FLEMING FLAGSHIP FUND

Service d'Investissement à Capital Variable
European Bank & Business Centre, 6, rue de Tirvès
L-2637 Senningerberg, Grand Duché de Luxembourg
R.C. Luxembourg No. B 8473

Notice to Shareholders

It was resolved at the Annual General Meeting of Shareholders held on 15 November 1995 (record date) that the following dividends should be paid:

Fund	Currency	Amount/share	Coupon number	Payment date
FFF-Eastern Opportunities Fund	USD	0.0400	5	30.11.1995
FFF-International Bond Fund	USD	0.1100	4	30.11.1995
FFF-Global Convertible Fund	USD	0.7500	3	30.11.1995
FFF-United Kingdom Enterprise Fund	GBP	0.0600	(*)	30.11.1995

(*) non-numbered coupon

The shares will be quoted ex-dividend as from 16 November 1995.

Shareholders may elect to receive a dividend payment in which case payment will be made in the currency of the fund. Request for receipt of dividends must be made to the Company or its Agents in writing.

Holders of bearer shares must send their coupon to the relevant paying agent/correspondent bank and inform them where the amount of the dividend is to be paid:

- Kreditbank S.A. Luxembourg, 43, boulevard Royal, L-2955 Luxembourg
- Berliner Handels-u. Finanzbank, Boetticherstrasse 10, D-60323 Frankfurt/Main
- Bank Deutscher Anspach 1, bte 39, B-1000 Bruxelles
- Creditanstalt-Bankverein Aktiengesellschaft, Schottengasse 6, A-1000 Wien
- Banca Commerciale Italiana, Corso di Porta Nuova 7, I-20121 Milano
- Robert Fleming (Switzerland) AG, Rorschachstrasse 22, CH-8037 Zürich
- Banca Exterior de España Argentina, Carrera de san Jerónimo, E-28014 Madrid

November 1995, THE BOARD OF DIRECTORS

FLEMINGS

ANGLOVAAL MINERALS

Declaration of Interim Dividends

- Year ending 30 June 1996

Dividends have today been declared in the currency of the Republic of South Africa to holders of ordinary shares listed below.

Dividend dates related to this declaration are:

Last day to register for dividends and for changes of address or dividend instructions: Friday, 8 December 1995

Period during which transfer books and registers of members will be closed (both days inclusive): Saturday/Friday, 9 to 15 December 1995

Currency conversion date for sterling payments to shareholders paid from London: Monday, 18 December 1995

Dividend warrants posted (on or about): Friday, 3 January 1996

Name of Company	Interim dividend declared	Costs per share	1995	1994
Eastern Transvaal Consolidated Mines Ltd. (Reg. No. 010864/020)	91	3.5	5.5	
Barclaysbank Gold Mining Company Ltd. (Reg. No. 053392/004)	80	33	64	
Zandvoort Gold Mining Company Ltd. (Reg. No. 55024/1006)	47	5	10.3	

Note: The dividends are payable subject to conditions which can be inspected at the registered office or office of the London Secretaries of the companies. All companies are incorporated in the Republic of South Africa.

By order of the boards	London Secretaries	Registered Office
Anglovaal Limited	Anglovaal Trustees Limited	Anglovaal House
Secretaries	33 Davies Street	56 Mela Street
per D P Van der Laan	London W1Y 1FN	2001 Johannesburg

16 November 1995

Argus Fundamentals

Understand what is driving oil prices

Petroleum Argus

CALL 011-235 8755

RENFE

RED NACIONAL DE LOS
FERROCARRILES
ESPAÑOLES

US\$500,000,000

Floating rate notes due 1996

Unconditionally guaranteed

by the KINGDOM OF SPAIN

In accordance with the

provisions of the notes, notice

is hereby given that for the

six months interest period 17

November 1995 to 17 May 1996

the notes will carry an interest

rate of 5.625% annum. Interest

payable on 17 May 1996 will

amount to US\$234.38 per

US\$100,000 note and US\$2,843.80

per US\$100,000 note.

Agent: Morgan Guaranty

Trust Company

JPMorgan

ÖSTERREICHISCHE

POSTSPARKASSE

US\$100,000,000

Range Floating Rate Notes

For the interest period August 1995,

1995 to November 1995, 1995 the

coupon amounts payable November

1995, 1995 have been calculated as

follows: US\$18.53 per US\$100,000 note,

US\$180.31 per US\$1,000,000 note and

US\$1,803.06 per US\$10,000,000 note. For

the interest period November 1995, 1995

to February 1996, 1996 interest will

accrue at 5.625% for each day that Libor

falls on or within the range 2.5% - 6.0%.

*SBC Warburg

A DIVISION OF SBC BANK CORPORATION

Hamburg, Germany

FannieMae

Federal National Mortgage Association

US\$7,000,000,000

Floating Rate Japanese Yen Debentures

Due May 17, 1996

Notice is hereby given, that the rate of interest from November 17, 1995 through and including May 17, 1996 will amount to 99.201 per

¥1,000,000 principal amount.

By: The Chase Manhattan Bank, N.A.

London, Fiscal Agent

November 17, 1995

National Westminster Bank

(Incorporated in England with limited liability)

US\$500,000,000 Junior FRNs

Notice is hereby given that the Rate of Interest has been fixed

at 6.125% and that the interest payable on the relevant interest

Payment Date May 17, 1996 against Coupon No. 24 in

respect of U.S.\$25,000 nominal of the Notes will be

U.S.\$774.13 and in respect of U.S.\$5,000 nominal of the

Notes will be U.S.\$154.83.

November 17, 1995, London

By: Citibank, N.A. (Issuer Services), London Branch, Agent Bank

BUSINESSES FOR SALE

Appear in the Financial Times

on Tuesdays, Fridays and

Saturdays.

For further information

or to advertise in this section

please contact

Karl Layton on 0171 873 4700

or Lesley Sumner 0171 873 3308

Cable & Wireless interim results

Financial Highlights for Six Months to 30 September 1995

	1995 \$m	Growth %
Revenue	4,284	7
Operating Income	1,005	7
Income before Tax	1,288	44
Income before Tax excluding exceptional item	974	9
Earnings per ADS	\$0.93	65
Earnings per ADS excluding exceptional item	\$0.62	9
Interim Dividend per ADS	\$0.15	9

The increase in earnings demonstrates our success in Asia, Europe and the US/Caribbean in developing our core business areas and reflects our management focus on delivering consistent and superior earnings growth.

We aim to deliver innovative high-quality and cost-effective services to our customers worldwide by capitalising on our international partnering skills.

We are continuing to expand our mobile networks and we now have operations in more countries than any other telecoms company.

Our Business Networks are growing rapidly as more multi-national customers choose our global communications services.

We have rationalised our business portfolio by selling our Mercury CPE Division and Mannesmann Mobilfunk investment.



THE CABLE & WIRELESS FEDERATION

An alliance of the world's most creative communications companies.

An exchange rate of £1 = US\$1.584 has been used to translate £ sterling to US dollars. Such translations are for convenience only and should not be construed as representations that £ sterling amounts have been converted to US dollars at that or any other rate. The declared interim dividend will be payable in cash on 11th March 1996 to American Depositary Share (ADS) holders who are registered with The Bank of New York as of 12th December 1995. Additional information and specific enquiries concerning Cable and Wireless ADSs should be addressed to The Bank of New York, American Depositary Receipts, 101 Barclay Street, 22nd Floor West, New York, NY 10038, USA (Telephone (212) 813-2800, Fax (212) 577-8030, Telex 62750). General Investor Relations enquiries should be addressed to Thomas & McDermott, Vice President Investor Relations, Cable and Wireless plc, 777 Third Avenue, 35th Floor, New York, NY 10017, USA (Telephone (212) 407-2030).

Cable and Wireless plc, 777 Third Avenue, 35th Floor, New York, NY 10017, USA. Visit our Web Site on the Internet at <http://cwix.com/cwplc/>

COMPANY NEWS: UK

L&G fund shake-up to benefit investors

By Alison Smith

Shareholders and policyholders are to benefit from the restructuring of the long-term UK fund at Legal & General, one of the UK's largest life assurance groups.

The biggest immediate payment will be a £180m (£252m) special bonus to 1.4m policyholders next year. Shareholders will benefit from a £18m extra distribution next year, and from the greater flexibility which L&G will have in what it can distribute over the longer term. The moves follow discussions with the department

of trade and industry, the life sector's prudential regulator.

L&G's shares closed up 22p at 667p, and the move raised the price of shares in other life companies. Prudential, the UK's largest life insurer, finished 20p higher at 415p, although it is not in discussions with the DTI.

The announcement shows that where assets in a long-term fund can be attributed to shareholders and are not needed for the business, the DTI will agree that these can be transferred to shareholders over time.

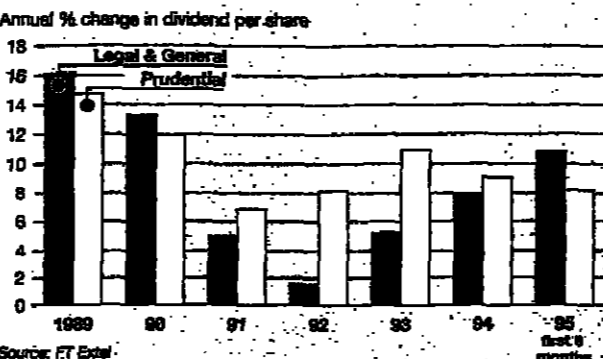
Mr David Prosser, L&G chief

executive, said work on the long-term fund had revealed that the "with-profits" fund which makes up the bulk of the £18.4bn long-term fund was stronger than had been thought. The £18.2bn with-profits fund contained about £1.2bn-£1.5bn more than would be needed to meet the fund's "realistic liabilities" such as future bonuses, he said.

With-profits business is a particular type of life assurance, which smooths policyholders' returns and insulates them from the extremes of stock market performance.

The restructuring of the

Change in dividend policies



Source: FT Data

long-term fund will draw a clearer line between the with-profits fund, where policyholders get 90 per cent of any pay-out and shareholders can get only 10 per cent, and the rest of the fund where shareholders take all the risk and are entitled to all the reward.

The planned changes, which have been agreed with the DTI and an independent actuary to look after policyholders' interests, should come into effect early next year. Policyholders will have an opportunity to comment, but their formal consent is not required.

Advances overseas behind C&W rise

By Alan Cane

Interim results at Cable and Wireless, the UK-based international telecommunications group, indicate that it is beginning to deal with the most pressing problems at Mercury, its principal UK subsidiary.

Furthermore, new businesses abroad, the start-up losses of which had helped depress profits last year, were either moving into profit or substantially cutting losses, according to Mr Rod Olsen, group finance director. There had been an aggressive approach to cutting costs across all areas.

Pre-tax profits in the six months to September 30 grew 44 per cent from £567m to £815m (£1.29bn), including an exceptional profit of £199m from the sale of the stake in Mannesmann Mobilfunk, the German telecoms operator. The underlying improvement was 9 per cent.

Turnover increased 7 per cent to £2.71bn (£2.54bn). Operating profits rose to £336m (£552m). Mr Olsen said they would have been £30m higher if last year's sterling exchange rate with the Jamaican and Hong Kong dollars had prevailed.

Earnings per share were 19.6p, against 11.9p previously. The interim dividend is raised to 3.08p (2.83p).

Lord Young, executive chairman, said progress continued. He had previously described as "disappointing" a 23 per cent fall in pre-tax profits last year caused by declining profitability at Mercury, the principal UK competitor to British Telecom, and by start-up costs and currency effects.

Mercury's operating profit rose 7 per cent to £103m on turnover up 5 per cent to £333m.

The group remains heavily dependent on Hong Kong Telecom, in which it has a majority stake, for both turnover and profitability. The Asian operator raised revenues 5 per cent to £1.6bn and operating profits 8 per cent to £439m.

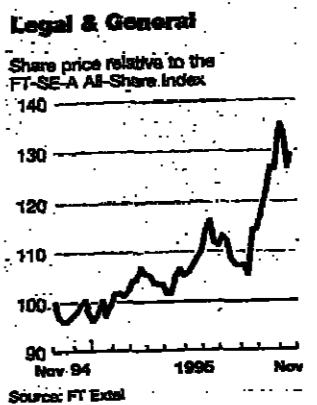
LEX COMMENT Legal & General

Legal & General pulled off a remarkable trick yesterday. The UK insurance company announced a special bonus to policyholders and boosted its share price at the same time. Both policyholders and shareholders are right to be happy mainly because the company turns out to be sitting on much bigger surpluses than was previously thought. A £150m increase in the non-profits surplus belongs directly to shareholders. Ultimately, they also stand to gain 10 per cent of a newly-discovered surplus of up to £1.5bn in the with-profits fund. Nor is that the end of the story. L&G will now be able to pay out its non-profits surplus to shareholders much more quickly than before. What was previously a stream of £30m a year could now be as much as £80m.

Although this makes no difference to the underlying value of the shareholders' investment, it should still allow the company comfortably to finance annual dividend growth of 10 per cent or more, substantially better than the average of 8-7 per cent for the sector.

The prospect that stronger dividend growth from L&G will force others to follow suit provides some explanation for the rally in other insurance stocks yesterday. But the reaction is otherwise irrational, since Legal's position is unique. The reason is that surpluses in its non-profits fund are, unusually, ring-fenced for shareholders. Other insurers have to share them with policyholders.

Hopes that Legal's deal will lead to a widespread bonanza for shareholders are misplaced.



N American papermaking investment boosts Scapa

By Tim Burt

Scapa Group yesterday said rising paper prices and buoyant demand for papermaking equipment had fuelled a 30 per cent increase in first-half profits. The industrial materials group, which supplies engineered fabrics, rollers and roller covers to the paper industry, saw pre-tax profits advance from £23m to £37.7m (£44m) in the six months to September 30.

Mr David Dunn, chief executive, credited the improvement to increased investment by North American paper manufacturers, which have enjoyed a surge in profits during the past year.

"After tax earnings in the paper industry have

increased by 340 per cent in the US and by more than 300 per cent in Canada," he said.

That helped lift operating profits from £28m to £31.5m, including £1.4m from acquisitions, on sales of £248.2m (£206.3m).

Papermaking equipment contributed profits of £20.3m (£18.1m), while the industrial division - comprising specialty tapes, filtration products and specialty materials - made £11.6m (£8.7m).

Mr Dunn said the figures reversed six years of sluggish performance in the paper sector.

Profits were also bolstered by maiden contributions from acquisitions, dominated by CSI, the Connecticut tapes manufacturer, and Renfrew, the Canadian specialty tapes business.

Strong demand values Cortworth at £72m

By Christopher Price

Strong demand for shares in Cortworth has led the specialist engineering company to be valued at £71.8m (£113m) at the top end of expectations, for its forthcoming flotation.

Cortworth was sold by Williams Holdings to its management for £40.3m, two years ago. The company and its advisers had been expecting a valuation of about £50m.

At the offer price of 150p, the holdings of the 11 executives

who led the buy-out are worth £19m. Williams Holdings will retain a 19 per cent stake.

The amount the company hopes to raise has increased from £30m to £36.4m. Mr Bill McMurray, chief executive, said the funds would enable the company to clear all its debts and allow for extra capital investment.

The company is forecasting profits of £3.5m for the year to December 31, a rise of 33 per cent, on turnover of about £70m (£58.2m).

RESULTS

		Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends (p)	Total for year	Total last year
Break for Border	6 mths to Sept 30	7.04	(3.46)	0.285	(0.259)	0.41	(1.69)	0.51	1.48
Cable and Wireless	6 mths to Sept 30	2,711	(2,535)	615p	(667)	19.6p	(11.9)	3.08	8.05
Capital Radio	6 mths to Sept 30	67.4	(51.7)	38.9p	(22.1p)	36.2	(22.8)	7	7.25
Charterhouse	6 mths to Sept 30	8.4	(8.1)	0.633	(0.555)	0.14	(0.23)	0.14	0.14
City of London PMS	6 mths to Sept 30	1.47	(1.36)	0.436	(0.384)	3.33	(3.71)	1.54	4.55
Heath (CS)	6 mths to Sept 30	82.1	(61.5)	10.3p	(6.37)	3.31	(5.2)	3	16
Lykes (CS)	6 mths to Sept 30	15.8	(15.9)	0.578p	(0.566)	4.06	(10.37)	0.1	3.5
Ogilby & Butler	6 mths to Sept 30	2.15	(1.92)	0.254	(0.198)	2.17	(1.33)	0.1	0.1
Perpetual	6 mths to Sept 30	1,168	(1,122)	37.2	(35.4)	94.73	(92.38)	29	35
Perpetual & Bond	6 mths to Sept 30	70.8	(60.3)	4.9p	(3.29p)	24.9	(28)	3.86	28
PowerGen	6 mths to Oct 1	1,104	(1,137)	133	(118)	13.4	(10.8)	8.5	5
Scapa	6 mths to Sept 30	248.2	(205.3)	27.7	(23)	7.9	(8.2)	1.79	8.14
SOI Group	6 mths to Sept 30	67.5	(65.3)	4.89p	(2.47p)	7.1	(3.8)	0.75	2
Southdown	6 mths to Sept 30	13.1	(11.4)	1.97	(1.41)	8.48	(6.14)	1.76	4.45
Telegraph	6 mths to Sept 30	182.2	(180.2)	25.6p	(33.9)	11.2	(17.7)	0.1	0.1
Trace Computers	6 mths to May 31	19.7	(18.5)	0.482	(0.41)	2.55	(2.31)	1	1.55
Tring Int	6 mths to Sept 30	12.9	(10.8)	1.45p	(2.56)	2.13	(3.88)	1.42	4.26
Yates Wine Lodges	6 mths to Oct 1	28.2	(24.5)	3.18	(2.54)	5.81	(4.2)	1.2	3
Investment Trusts									
General Com	10 mths to Oct 31	-	(-)	2.42	(3.36)	7.08	(8.47)	0.7	9.3
Glasgow Income	6 mths to Sept 30	48.85	(45.29)	0.949	(0.894)	3.06	(2.93)	1	2.75
Govett Strategic	6 mths to Sept 30	324.7	(271.1)	7.53	(6.86)	7.87	(6.78)	4.1	6.75
Investor English	6 mths to Oct 5	137.17	(105.21)	0.345	(0.217)	0.71	(0.45)	0.4	0.8

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. †On increased capital. ‡After exceptional credit. †After exceptional charge. §USM stock listed currency. *Comparatives for 1994 year. †Second interim; makes 6.3p to date.

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. 10p increased capital. *After exceptional credit. *After exceptional charge. *US\$ million. *British currency. *Comparatives for 1994 year. *Second interim, makes 6.3p to date.

Lasmo sale in Canada

Lasmo, the independent oil company, is selling Lasmo Nova Scotia to PanCanadian Petroleum for C\$60m before working capital adjustments.

A profit of about £25m is expected on disposal. The sale, which is subject to further due diligence, reflects the UK company's policy of withdrawing from mature fields.

The Canadian subsidiary operates the Cobasset and Panuke fields offshore Nova Scotia and a development well on the adjacent Balmoral satellite field is due for completion by the end of the year.

PowerGen rise outpaces rival

By David Wighton

PowerGen yesterday outpaced its larger rival, National Power, by reporting stronger profit and dividend growth and agreeing the terms of a £450m (£711m) disposal of two coal-fired power stations to Hanson's Eastern Group.

In September, PowerGen stole a march on National Power by launching an agreed £1.95bn bid for Midlands Electricity. Two weeks later National Power made a £2.8bn offer for Southern Electric.

The Office of Fair Trading yesterday sent its advice to Mr Ian Lang, the trade secretary, on whether the bids should be referred to the Monopolies and Mergers Commission. It is believed the industry regulator, Professor Stephen Littlechild, advised the OFT that it should recommend the bids be referred. But it is thought the DTI is more relaxed about a restructuring that would reverse the separation of generation and distribution.

PowerGen announced a 13 per cent increase in its interim profits to £133m and a better than expected 30 per cent jump in the dividend to 6.5p. That compares with National Power's underlying profit growth of 5 per cent and a 24 per cent dividend increase.

The disposal of the two power stations will dilute earnings per share by 2 to 3 per cent a year. But this would be more than offset by the boost from Midlands if the acquisition goes ahead.

First Class "Commercial" Leadership - FMCG Major Plc Finance Director - Europe

neg. to c.£120,000 + Bonus + Car + Options

Our client is a substantial division of a blue-chip Plc, and is a global market leader within its consumer product sector.

Planned growth and strategically driven major organisational change, resulting in the previous job holder moving into a key "non-finance" operational role, has created an outstanding career opportunity for an exceptional finance professional as European Finance Director, based London.

As a key pivotal role in a Regional Management team facing major strategic challenges across diverse markets with combined turnover of £1 billion, prime objectives will be to contribute significantly to overall performance and development of business strategy, acting as an effective and sought-after "sounding board" for the Regional Managing Director and other line colleagues; managing major process and organisational change in finance and information systems; and exerting strong functional leadership across the region.

Reporting to the Regional Managing Director on a line basis, and functionally to the overall Divisional Finance Director, you will be assisted directly at the centre by four departmental heads (including MIS), together with respective supporting staff. Additionally, you will have line functional responsibility for local market Finance Directors within the region.

You will be a graduate qualified accountant or MBA, probably in your mid-30s to early-40s, who can demonstrate experience of having operated in an appropriate position and level within a substantial, fast-moving, progressive business (probably consumer oriented); and can show an in-depth appreciation of the leadership demands entailed by a major change programme. You should have worked within an international context, ideally European; and will have a strong affinity for, and be able to direct, the development and use of sophisticated approaches to MIS.

Intellectually sharp with an analytical and commercial mind, you must have the personal impact, leadership ability and strong communication skills that a role of this stature demands.

You should write in confidence, enclosing a resume together with current remuneration details and daytime/evening telephone contact numbers, quoting reference S11/A on both envelope and letter, to the address below:

Chryssaphes Flammiger Associates, Bechtel House, 245 Hammersmith Road, London W6 8DP.

Financial Accounting Manager

European Software Centre

U.S. Software Company - Neuchâtel, Switzerland

Our client is the world leader in computer-aided design and multimedia software. Due to continuing growth, a new position of Financial Accounting Manager has been opened at its European Software Centre in Neuchâtel. This is the production, localisation and development centre for Europe, employing some 200 people.

The position will report to the Finance Manager, who in turn reports to the European Finance Director.

Key Responsibilities will include:

- Manage and develop accounting team.
- Ensure timely and accurate handling of all accounting activities.
- Prepare and manage financial reporting.
- Support management in understanding financial results.
- Development of annual budget.

Ideal Candidate Requirements are:

- CPA/Chartered Accountant or equivalent.
- 6+ years of relevant experience, at least 2 in a management/team leader role.
- Experience in accounting in an international/multi-currency environment, ideally some in manufacturing.
- GAAP/Public Reporting knowledge and experience.
- Strong interpersonal skills, innovative outlook.
- Excellent English language skills, French a strong asset.

The rapidly growing high-technology environment, good career development prospects and excellent rewards will be attractive to dynamic, high-energy candidates. Interested persons should send full personal and career details to the Consultants to the Company, who guarantee total confidentiality:

EAS
MANAGEMENT SELECTION
Rue du Centre 72 - 1025 Saint-Sulpice - Switzerland
Tél. +41 21/691 11 21 - Fax +41 21/691 51 09
A Division of FERN ASSOCIATES

EUROPEAN AUDIT MANAGER

career development opportunity

Düsseldorf

RMC Group p.l.c. is a major international company with core interests in the supply of building materials and a worldwide turnover in excess of £4bn. The Group has substantial interests throughout Continental Europe and is expanding within Eastern Europe.

This is a new position reporting to the European Financial Controller (also based in Düsseldorf) and represents a challenging opportunity to develop and implement audit strategy and standards throughout the European operations. Significant travel will be required and you will work closely with senior country management.

This is not a career audit role; you will be an exceptional candidate in your early to mid thirties, qualified (ACA or CPA), with a mix of technical strength and commercial awareness preferably gained within an industrial organisation. Fluent German is essential and a good working knowledge of Spanish or French would be very useful. Above all you must have the interpersonal and communication skills to handle the cultural diversity and to merit further career development. A very attractive salary and benefits package will apply.

WARWICK McINTOCK
WARWICK McINTOCK LTD • SEARCH AND SELECTION
FBC HOUSE, NEW ROAD, RICHMOND, SURREY TW9 2NA
TELEPHONE: 0181-940 4900 FACSIMILE: 0181-940 6524

DIRECTORS SEEKING A NEW ROLE?

Senior Executives need more than well meaning Outplacement advice. InterExec has, over nearly 20 years, built up unique market intelligence to support strategic career planning and unparalleled market access to identify relevant opportunities for senior executives.

InterExec has access generally to c. 3,000 vacancies a week, including over 5,000 unadvertised vacancies a year, mostly in the £40150,000 bracket, notified to an allied company by an extensive network of contacts.

InterExec is Europe's leading career management, mentoring and outplacement consultancy acting both publicly for senior executives and corporately for many of Britain's largest employers.

Call Monica Mitchell on 0171 930 5041 or Julie Longdon on 01705 351135 or Lynne Grant on 0131 225 8414

19 Clarendon Road, London W2H 0ES, 1 Grosvenor Square, Southampton SO1S 2SR, 65 George Street, Edinburgh EH2 2JG

INTEREXEC
THE UK'S LARGEST SOURCE OF UNADVERTISED VACANCIES

APPOINTMENTS ADVERTISING
appears in the UK edition every Wednesday and in the international edition on Friday

For further information call Andrew Skelton on +44 0171 675 4000

TAKE PRECISE AIM

By placing your advertisement in this section you can reach the world's business elite.

STEPHANIE COX-FREEMAN on +44 0171 873 3694

مكتبة العصر

RECRUITMENT

23

JOBS: The expanding world of executive search

Affairs of hearts and headhunters

It started in 1936 when Thorndike Deland established a business that charged a \$200 retainer to find expert buyers for New York department stores.

Today, headhunting has become a \$3.5bn to \$4bn business worldwide and the chosen recruitment method of companies seeking senior managerial and boardroom talent.

Nearly 70 years on, it remains a curiously enigmatic business, populated by smart-suited practitioners often with qualifications and career records, not to mention earnings, just as impressive as those who find themselves targets for recruitment. But it is not a profession; it has little regulation and competition for fees can be fierce.

In spite of this, and perhaps because of their close relations with top executives, some of the leading practitioners have become close confidants of the people they have placed over the years.

"It's as good as a marriage, better in some cases. Executives often

maintain very close relationships with their headhunters. The headhunter might be the most trusted source of the CEO," says Nancy Garrison-Jenn, a consultant who specialises in the search market.

She adds: "The consultant must be able to speak the language of the executive. The good ones are as talented as the chief executives they are placing."

That headhunting has come of age as a growing and successful international business was confirmed this week by an Economist Intelligence Unit report, written by Garrison-Jenn, which focused on its growth in Europe. The executive search industry in Europe is now worth \$1bn, accounting for between 25 and 30 per cent of the worldwide market.

The biggest part of the European revenues - some \$500m - is shared between the top 20 firms. The top 10 earned \$400m in 1994. Preliminary revenue estimates predict world-

wide growth of between 15 and 20 per cent on average this year, continuing the growth patterns of 1994.

Egon Zehnder continues to dominate the European market with revenues of \$78.8m in 1994, well ahead of its nearest rival, Amrop, which drew in \$44.5m. Russell Reynolds had the highest net revenue in the UK, some £10.7m netted from 300 assignments.

The report put much of this success down to the work of two of its partners, Matthew Wright in financial services and Rae Sedel in information technology.

The report also includes calculations of revenue per consultant, by country across Europe. In the UK, for example, Norman Broadbent generated \$1.3m per consultant, covering 217 assignments among nine consultants.

Garrison-Jenn highlights the emergence of boutiques specialising in particular industry sectors or countries, but these firms tend not to have the sophisticated interna-

TOP 20 EXECUTIVE SEARCH FIRMS WORLDWIDE* 1994 (\$m)

	1993 revenue	1994 revenue	1994/3 % change	Europe 1994 revenue	% of total
Korn/Ferry Carne/Orban	138.0	165.0	19.6	40.0	24.2
Hedrick & Struggles	109.5	135.0	23.2	41.5	30.7
Spencer Stuart	102.1	127.8	25.2	37.1	29.0
Russell Reynolds	93.0	127.0	36.6	32.0	25.2
Egon Zehnder	100.2	121.7	21.5	78.8	64.7
Amrop	74.2	96.0	29.4	44.5	46.3
Ward Howell	54.0	70.0	29.6	32.6	45.5
Bernstein Paul Ray	60.4	68.0	12.4	31.0	44.8
GKH Neumann	55.4	64.3	16.1	35.7	55.5
Norman Broadbent	41.5	44.3	6.7	27.4	61.8
Traverserch	28.6	36.8	28.7	24.4	63.2
Haver Group	22.4	38.4	71.4	25.8	70.5
TASA	28.0	36.0	28.6	18.5	52.2
Accord Group	33.1	32.0	-3.0	23.0	71.9
Boyden	24.5	31.7	29.4	14.9	47.0
A.T. Kearney	23.9	28.5	19.2	8.0	21.5
Horton Group	21.4	25.0	16.8	15.0	60.0
ICI	20.0	24.2	21.0	16.8	69.4
Alliance Group	-	23.1	-	15.4	66.7
INESA	18.1	18.4	1.7	12.4	67.4

* Not ranked: executive search only (E/S) estimates

tional databases which are helping the largest players consolidate themselves on a worldwide basis.

Increasing concerns for corporate governance, she says, have made non-executive recruitment an important growth area. She also notes increasing activity and movement into emerging markets, such as south-east Asia and eastern Europe.

The report also examines how firms are tackling disputes that can

arise if a consultant shortlists a candidate from a client company. This can lead to accusations of the headhunter being in breach of confidence.

Garrison-Jenn writes that these "off limits" approaches have become a "real problem" in areas such as Hong Kong and other parts of Asia.

Many of the large international firms have now developed strict policies designed to protect client rela-

tionships. Heidrick & Struggles has a standard agreement signed before each assignment and distributed to all its offices worldwide so that all "off-limits" companies are indicated clearly.

Executive Search in Europe: Choosing and Using a Headhunter is published by the Economist Intelligence Unit, 15 Regent Street, London SW1Y 4LR, tel 0171 830 1007, price £149.

Complaining Brits

On a recent trip to Poland, I spent some time with two separate groups of people working on the same project. One comprised mainly Americans and the other was mostly British. Their living conditions were spartan and the work was often repetitive. Each group had a cross section of ages drawn largely from the professions.

Personal prejudices, perhaps, led me to expect a chorus of complaints from the Americans, unused to such conditions, whereas the British could be expected to demonstrate some stiff upper lip and qualities of endurance.

In fact the opposite was the case. It was the Americans who stoically threw themselves into the work and the British who complained at every opportunity.

Herbert Greenberg, the chairman of Caliper, a US-based consultancy which specialises in employee

recruitment and development advice, made some discoveries that challenged preconceptions about national traits when he studied the personality profiles of groups of British and American sales staff. He compared the profiles of 350 British sales staff with a much larger sample from the US.

Among many of the qualities he judged desirable in a salesperson - such as the drive to persuade, assertiveness, urgency and outwardsness - he found broad similarities in personality make up.

But in several other traits, he found surprising differences. When Greenberg looked at which country's sales people were the most aggressive, he found that, contrary to his expectations, it was Britain's. When it came to compliance with rules, thoroughness and resilience, all qualities which he thought would most readily fit the British character, the Americans demonstrated a far greater abundance of all three.

The lesson of the study, he argues, is that companies should take care when transferring people from one culture to another to do the same job, even if they speak the same language. He says: "They should not assume they can do the job as well in one environment as they can in another."

Richard Donkin

Investment Management

EMERGING MARKETS DIRECTOR

Edinburgh

Stewart Ivory, one of Scotland's leading independent investment houses with over £2 billion under management, is seeking an outstanding professional to manage and develop the firm's existing presence in emerging markets.

The ideal candidate will be in his/her thirties with substantial commercial and/or investment expertise in emerging markets. Those with a proven record of success in other investment areas might also be considered suitable. This is a Director-level appointment, offering equity participation, as well as the opportunity to become involved in the overall development of the firm.

Applications will be treated in strict confidence. They should be made in writing with full curriculum vitae and sent in the first instance, marked private and confidential, to Angus Tulloch, Stewart Ivory & Company, 45 Charlotte Square, Edinburgh EH2 4HW.



Stewart Ivory
& Company Limited

Major International Bank

Development of capital markets activities in Italy

The Company: One of the largest banks in Europe; a world leader in derivatives and structured products.

The Position: Capital markets activities in Paris and Milan. You will be required to market structured products for an Italian clientele, to maintain the existing client base and to develop new business.

Qualifications: Experience in sales of derivatives products is preferred. Italian mother tongue; English or French a prerequisite.

A high degree of motivation and entrepreneurial skills are necessary.

The Reward: An attractive package will be offered, commensurate with personal results.

Please apply in writing with a complete CV, quoting ref. 99000, to Media System Ltd, 4 Garden House, 8 Battersea Park Road, London SW8 4BG.

I am looking for somebody with experience of selling to the oil industry to head up a new division of our company. If you are a talented, motivated go-getter who would welcome the challenge of launching a new product onto the market.

Send your CV to the M.D.
FOSTER WOODHOUSE LIMITED
1A, The Parade, Haver Green, Ealing, London W5 2PB
Fax: 0181 248 4500

Corporate Development Manager

A strategic thinker for a market leader

Nottingham: Excellent Package

The Boots Company is acknowledged as one of Britain's leading value managed companies. Through organic growth and acquisition, profits increased last year to over £500 million and total sales exceeded £4 billion. The global operations contributing to this success are diverse; market leaders in many retail sectors, international OTC marketing, contract manufacturing and Europe's largest Community Pharmacy group.

Now we need your business acumen and broad experience to play a substantial role in the development and preparation of Business Unit and Group strategy. You will also help us identify, evaluate and negotiate future strategic acquisitions and divestments. Working closely with our senior management team and with external professionals, you will project manage the acquisition/divestment process in line with our agreed business plan. Initiative, lateral thinking and a keen sense of commercial reality will be vital throughout your work.

A graduate, with an accountancy/MBA qualification, you will already have considerable experience of mergers and acquisitions or strategic planning, and operating within complex, international, business environments. Personal authority, based on analytical expertise and sound experience, plus excellent communication skills are essential to ensure the immediate credibility and contribution required. Most importantly we expect you to have the ambition and potential to develop your career to the most senior levels in the organisation.

In return we offer a remuneration package which includes a substantial base salary, company car and profit related bonus. Generous benefits include assistance with relocation, to the attractive city of Nottingham, where appropriate.

If you have the strategic expertise that can make the difference in today's marketplace, please write with full personal and career details to: Anne Sempik, Group Personnel, The Boots Company PLC, Head Office, Nottingham NG2 3AA.



THE BOOTS COMPANY

Legal Advisors

0 - 6 years ppe
London

package up to
£75,000

As one of the world's leading investment banks, we serve institutional, corporate, government and high-net-worth clients in both developed and emerging markets across the globe.

We have built a strong culture that encourages creativity, team work, and a 'one firm' fully integrated approach to delivering the highest level of service to its clients. In order to maintain and enhance this commitment to quality the firm continues to work hard to attract, develop and motivate its people.

The European Headquarters, based in London, currently wishes to expand the European Legal and Compliance Division. This Division plays a key role in the Bank's drive to become the premier global investment bank. Its mission is to identify, assess and mitigate risk to enhance revenue and reduce exposure across Europe, Africa and the Middle East.

We wish to recruit two lawyers who will work as part of a team of 36 exceptionally talented individuals. Reporting directly to an Executive Director these individuals must demonstrate initiative, self-motivation, sound commercial judgement and a readiness to learn as well as a desire to progress.

Appropriate applicants will be qualified lawyers who have gained some exposure to banking/finance related work. Knowledge of the Financial Services Act or experience of working in an investment bank would be a distinct advantage.

This constitutes a unique opportunity for a lawyer to develop his or her skills within a genuinely dynamic and truly international environment.

Interested applicants should write, enclosing a full CV, to Fiona Campbell at the address below. All applications will, of course, be treated in the strictest confidence.

Aldewick Peachell

Aldewick Peachell Limited, Recruitment Consultants, 125 High Holborn, London WC1V 6QA.
Tel: 0171 404 3155. Fax: 0171 404 0140.

GLOBAL MARKETS RECRUITMENT

SALES DIRECTOR

London-based company, trading mainly in steel products in the CIS and world-wide, seeks a Sales Director to manage all selling and buying activities in the CIS and the UK.

- Extensive experience operating in the CIS markets
- Fluency in English, Russian and Ukrainian
- A successful marketing record within the ferrous and mining industries
- Trading experience in the coal industry, preferred

The successful individual will be able to demonstrate a keen desire to promote the company in Ukraine.

In the first instance please submit your CV to: Nick Williams at Global Markets Recruitment Limited, 12 Masons Avenue, London EC2V 5BT
Telephone: 0171 776 4700. Facsimile: 0171 600 4717

CHESHAM. BECAUSE YOU CREATE DEALS

or would like to. Chesham is the specialist broker selling 100% of the equity in companies valued between £1 million and £25 million.

Successful dealmakers, experienced main board directors, or industrial consultants with financial skills, would fit. If you are prepared to work in an entrepreneurial environment with rewards related to fee generation, please send your CV to John Fleming, our Managing Director.



CHESHAM AMALGAMATIONS
The first name in merger broking

Chesham House, 2 Bostwick Street, London W1M 5RN
Telephone 0171 935 2748



European Bank for Reconstruction and Development

Based in London, the following opportunities have arisen for experienced bankers:

Municipal & Environmental Infrastructure (MEI) Senior Banker

The position offers a great opportunity to demonstrate initiative under conditions of uncertainty and to develop leadership in one or more areas of specialisation within the team.

The Senior Banker will lead project teams to identify, develop, implement, progress operations through the internal approval process and monitor investment projects within the MEI sector.

Applicants should have a minimum of 10 years' experience in municipal and environmental infrastructure project financing both in private and public sector and direct funding of municipalities and/or in municipal finance.

Associate Banker

The Associate Banker will support the preparation, appraisal and processing of investment projects.

Applicants should have a minimum of 3 years' experience in project development and expertise in at least one of the following areas: project finance, credit analysis; public service enterprise corporatisation or privatisation; and investment implementation. Previous experience in the MEI sector is preferable.

Power & Energy

Principal Banker

The Principal Banker will lead project teams to identify, develop, implement and monitor mainly large projects in the power and energy sector.

Applicants should have a minimum of 8 years work experience in the power and energy sector of which 5 years have been in a leading financial institution. A knowledge of project finance, balance sheet financing, guarantee schemes and credit analysis is required.

General qualifications for all applicants: □ degree from a leading university; □ fluency in English is essential. Fluency in other major European languages is desirable; □ confidence and experience to make and to justify decisions based on vigorous analysis; □ computer literacy is essential, but the ability to look beyond the data is even more important; □ excellent negotiation and marketing skills; □ a good team player.

To apply, please write in English, quoting reference number FT1095, to Sue Glass, Personnel Department, European Bank for Reconstruction and Development, One Exchange Square, London EC2A 2EH.

All applications will be acknowledged. Please help by not telephoning.

The European Bank has a unique challenge to assist the countries of central and eastern Europe and the former USSR in their transition to market economies.

The European Bank supports projects through lending, taking equity positions and providing technical assistance.

The Banking Department focuses on the development of the private sector, restructuring and privatisation of the state assets, creation and strengthening of financial institutions, development and rehabilitation of infrastructure necessary for private sector development and improvement of the environment including actions to improve nuclear safety.

Along with a competitive compensation and relocation package, we offer action and achievement in a truly historical enterprise. Assignments to the Bank's resident offices may also be considered.

PROTECTING THE BRAND INTERESTS OF A MULTI-NATIONAL CORPORATION

EUROPEAN TRADE MARK ATTORNEY

BASED: SLOUGH (30 MINS FROM LONDON)

EXCELLENT SALARY + BENEFITS

Our client, Mars, Incorporated is a world leader in each of its main businesses. Their market leading brands include GALAXY®, TWIX®, SNICKERS®, MARS®, UNCLE BEN'S®, PEDIGREE® and WHISKAS®. The company has an annual turnover of \$11 billion and its products are consumed in over 100 countries. Within this diverse, international environment, the protection of trade marks provides a complex and stimulating role for an experienced Attorney.

Reporting to the General Counsel, you will be responsible for providing specialist support to the European Marketing Property Managers serving 45 individual business units covering all product sectors. This will involve preparing the background information necessary to make informed decisions, identifying requirements for new trade mark agreements, as well as instructing external trade mark or law firms. You will also be expected to evaluate actual and potential infringements of designs and recommend appropriate action to the General Counsel.



reflects your qualifications and experience, plus a generous benefits package and assistance with relocation.

To apply, please telephone Graham Madow on +44(0)13 245 1212, or send your CV, in confidence, quoting reference number 9910, to Adamson and Partners Limited, 101 Lister Square, Leeds LS1 4LY. Fax number +44(0)113 242 0802.

Uncle Ben's

Pedigree

ADAMSON & PARTNERS

INTERNATIONAL EXECUTIVE SEARCH & SELECTION



This is a unique opportunity to join a new global fund management organisation being formed through the acquisition of a leading asset-allocation firm by one of the world's largest investment managers. The President and CEO of the new entity seeks a dynamic and enthusiastic individual to work on the integration and development of this new organisation. Success will lead to a line management role.

THE POSITION

- To work closely with the CEO in building the new organisation and integrating the parts.
- To respond to the requirements of a growing fund management business, particularly in product development and sales.
- To visit offices around the world and work with them to achieve operating efficiency.

THE REQUIREMENTS

- At least 2 years' experience in asset management, equity broking, corporate finance or related finance activity, including consultancy.
- Probably a graduate, although demonstrable professional success is equally important.
- Enthusiastic and flexible personality, mature and subtle in interpersonal relationships.

If you are interested in this position, please send your CV with current salary details to:

Karla Dalton, K/F Associates, 252 Regent Street, London W1R 6HL, quoting ref: 90804/B.

K/F ASSOCIATES

KORNFEY CARREER/ORGAN INTERNATIONAL

PACKAGE TO
ATTRACT THE BEST



LUXEMBOURG

ASSISTANT VICE PRESIDENT FINANCE

OUTSTANDING OPPORTUNITY FOR AMBITIOUS YOUNG PROFESSIONAL OFFERING EXCELLENT CAREER PROSPECTS IN A WORLDWIDE GROUP

THE COMPANY

Millicom International Cellular S.A. (MIC) is a leading operator of cellular telephone services worldwide. Through joint ventures MIC currently holds 28 licenses to operate cellular networks in 19 countries with a combined population of 580 million people. In addition, MIC is pursuing new licenses in a number of countries. The majority of MIC's operations are in emerging markets. The company is experiencing very significant growth, with its subscriber base currently growing at 100% per annum. MIC is publicly listed, with its shares traded on NASDAQ, and has an approximate market value of US \$1.5 billion.

THE POSITION

- Reporting to the Senior Vice President Finance, assist him in all corporate finance matters.
- Assist joint venture management in their efforts to raise funds.
- Establish and maintain relationships with international banks and multi-lateral finance institutions.
- Responsible for structuring and negotiating project finance deals in emerging markets.

THE QUALIFICATIONS

- 2-3 years banking experience in structured and/or project finance or
- 2-3 years experience in corporate finance with a large international company.
- Proven track record in structuring and negotiating deals.
- Project finance experience in emerging markets is a distinct advantage.
- Age 25-30. University graduate with a degree in finance or economics. Highly motivated self-starter with the ability to work autonomously in a multicultural team.

Please send CV in strict confidence to:

Mrs. Viveca Van Bladel
Millicom International Cellular S.A.
75, Route de Longwy - L-8080 Bertrange - LUXEMBOURG



RECRUITMENT CONSULTANTS GROUP

2 London Wall Buildings, London Wall, London EC2M 5PP
Tel: 0171-588 3588 or 0171-588 3576
Fax No. 0171-256 3501



TELECOMMUNICATIONS CONSULTANTS

BELGIUM AND HOLLAND

Our client, DDV, is one of Europe's pre-eminent consulting firms focused exclusively on the telecommunications industry. DDV's multidisciplinary team of professionals provides both public and private sector clients in Europe with an integrated range of services on a variety of projects in the communications and media sectors. The firm's activities include strategic corporate and business planning, policy formulation and analysis, transactional support for mergers and acquisitions, market research, technical evaluations, network design, organisational engineering, interim management of start-up activities and implementation management. DDV is committed to long-term, sustainable growth in order to meet the steadily rising demand for the firm's expertise. DDV seeks a number of highly qualified and motivated individuals at several levels of the organisation to join the firm's offices in Brussels and Utrecht. Candidates should have:

- Outstanding analytical, writing and presentation skills;
 - An Honours degree in engineering, law, business administration or economics; and
 - In the case of senior appointments, at least 5 years' relevant experience in the telecommunications industry.
- Fluency in English is required; knowledge of at least one other European language (preferably German or French) is preferable. Successful applicants must demonstrate a high level of energy and ability and a commitment to delivering insightful and practical advice to the firm's clients. In addition, candidates must be able to function as a member of a team in a dynamic and collegial environment. DDV offers excellent compensation and benefits packages, an opportunity to share in the firm's growth, and relocation assistance where necessary. Applications should be submitted in strict confidence under reference TC 5222/FT by letter or fax to the Managing Director, CJA.

HILLMAN Saunders

78-79 Leadenhall Street London EC3A 3DE
Tel: 0171 920 0707 Fax: 0171 920 1666

FUND MANAGER LONDON CITY

This leading, 'AAA' rated Japanese Financial Institution has achieved an exceptional record of growth in recent years resulting in the establishment of a corporate plan to strengthen its investment division.

With particular emphasis on the UK gilt and bond market, the Fund Manager will work closely with and report to Investment Directors, providing investment recommendations and advice in respect of investment activities and strategies. The role will involve portfolio analysis, review and evaluation of key European funds with the objective of improving fund performance in line with market trends. Continuous money market research and regular reporting on future trends will also form part of the role in addition to preparing investment strategy for core funds.

This is a challenging and responsible position which will suit a young and talented graduate with 4-5 years' experience at Assistant Fund Manager level, preferably with experience in managing insurance company portfolios. A good knowledge of the UK gilt and bond market would be a distinct advantage and the individual must be committed to long term career progression, working in a team involving relationships with Japanese and European staff.

An attractive salary and benefits package is on offer including profit share, pension and medical insurance. If you feel you have the qualities and experience required, please apply, enclosing a C.V. with details of your current salary to Craig Farquhar at the above address.

Absolute confidentiality is assured.

FINANCE OFFICER (Systems Specialist)

The leading UN agency in the field of population and development is seeking qualified applicants for the position of Finance Officer, based in New York City. The incumbent will be primarily responsible for (a) matters relating to formulation of financial policies and procedures including the drafting of briefing papers, presentations and speeches; the coordination of financial issues among the organizational units within UNFPA as well as with its legislative bodies; and (b) recommending and directing the development, implementation and support of computerized financial systems; inter alia, conducting analyses of business requirements and preparing detailed systems specifications.

Qualifications and Experience Required:

Postgraduate degree in finance or business administration or a professional accountancy qualification with some academic training in financial information systems. At least 8 years of professional experience, including at the international level, in positions of increasing management responsibility. Proficiency with modern computerized financial systems and strong analytical skills. Excellent communication and presentation skills in English. Knowledge of Spanish or French highly desirable. Initiative, problem-solving ability and sound judgment. Ability to work in a multi-cultural environment.

Depending on professional background and experience, annual net remuneration ranging from US\$45,000 to US\$64,000, plus additional benefits, when applicable, such as rental subsidy, dependency allowance, education grant for children, six weeks annual vacation, home leave every two years, etc. Please send your detailed curriculum vitae to: UNFPA, Personnel Branch, 220 East 42nd Street, New York, NY 10017, USA. References: Finance Officer vacancy no. VA/2146/94. Applications must be received by 18 December 1995. Women are particularly encouraged to apply. Acknowledgment will only be sent to applicants who meet the specific requirements of the position.



United Nations Population Fund

APPOINTMENTS ADVERTISING

Appears in the UK edition every Wednesday & Thursday and in the International edition every Friday. For information on advertising in this section please call:

Andrew Skarzynski on +44 0171 873 4054

CO-OPERATIVE AND RURAL DEVELOPMENT BANK LOAN PORTFOLIO MANAGEMENT CONSULTANT AGRICULTURAL EXPORT REHABILITATION PROGRAM (AERP)

In August 1988 the Government of Tanzania received a credit from the International Development Association (IDA) for the Agricultural Export Rehabilitation program (AERP). The program aimed at providing financial assistance to indigenous exporters in order to promote agro-export development of both traditional and non-traditional products. The executing agent of the program is the Cooperative and Rural Development Bank (CRDB). Loans already given are in the sectors of tea, sisal, horticulture, essential oils and crocodile farming.

CRDB is seeking applicants for the position of a Consultant on portfolio management with the following responsibilities: * To monitor each of the AERP loans to maximize their eventual collectability and protect the bank and the government against losses; * To develop specific monitoring and surveillance systems to capture and report critical data to track and analyze the position of the portfolio; * To negotiate loan agreements with borrowers, including managing the legal, accounting and provide other expertise needed to implement the project; * As appropriate, to make legislative recommendations to the Managing Director of CRDB regarding specific loan accounts and design the program to implement the recommended course of action; * To develop a detailed management program and provide on-the-job training to counterpart staff in the identification, negotiation and surveillance of problem loan accounts; * To identify any gaps in the regulatory framework relative to the supervision of the AERP loans with particular emphasis on the impact of the grace period on the loan classification and appropriate provisioning levels; * To act as an advisor to the bank through an identified counterpart staff who will be charged with the development of the operational guidelines for the management of the AERP portfolio.

QUALIFICATIONS:

* Applicants must possess an advanced degree in economic sciences; formal training in finance and sound knowledge in company law will be an added advantage; * Minimum of 10 years professional experience on problem loans at a senior management level; * Substantial experience in the agricultural sector is mandatory and expertise within Africa will be a definite asset; * Strong working knowledge with PCs including designing and working with spreadsheets.

The contract will be up to one year and will be performance based, structured against negotiated performance indicators to be agreed between the Consultant and the Bank. Please send your detailed curriculum vitae together with supporting documents in form of photostat copies of certificates, diplomas/degrees and salary history to: The Managing Director, Cooperative and Rural Development Bank, 4th Floor, Office Accommodation Scheme Building, Aulive Street, P.O. Box 268 Dar es Salaam, Tanzania; fax no. 255-051-38039. Applications must be received by 18 December 1995. Acknowledgment will only be sent to applicants who are selected by CRDB for the short list.

Corporate Finance

Time To Move?

Looking for a change in direction? Bored with life in the mainstream?

We are currently able to offer opportunities to Corporate Finance Professionals with at least two years experience who are seeking the following moves:

- Six Six Corporate Finance Department to Top Tier Investment Bank.
- Generalist Transaction to Sector Specialist or vice versa.
- Experienced Managers to Niche Boutiques with equity participation.

Alternatively, seek our advice on an exciting career move within Corporate Finance that we may not have detailed above. Pre-empt your New Year's Resolution to look for a position in 1996 and call us now!

Treasury Analyst

£36,000 + Benefits

One of the City's leading investment banks requires a shortlist of suitable candidates for this exciting post. As this is a new position within Global Markets, a real emphasis has been placed on being able to orchestrate change in an effective, diplomatic manner.

The successful candidate will ideally have an accounting background with experience gained in Treasury and its related products. As well as producing and analysing Daily Liquidity Information, a large part of this role involves systems development, in particular a new Money Market Trading system. Extensive liaison with the Front Office will require outstanding communication skills from a self-motivated, independent thinker and performer.

A truly challenging role offering limitless opportunities.

If you would like to know more about these or other roles please telephone or write to Jeremy Cooper or Jason Oakley, Badenoeh & Clark, 16-18 New Bridge Street, London EC4V 6AU. Tel No. 0171 353 0073 Fax: 0171 353 3908.

BADENOCH & CLARK
recruitment specialists

I am looking for somebody with experience of selling to the oil industry to head up a new division of our company. If you are a talented, motivated go-getter who would welcome the challenge of launching a new product onto the market

Send your CV to the M.D.
FOSTER WOODHOUSE LIMITED
1A, The Parade, Haven Green, Ealing, London W5 2PB - Fax: 0181 248 4500

مكتبة العصر

GLOBAL INVESTMENT BANK EXECUTIVES

to £60,000

City

Prestigious European Investment Bank offers exceptional opportunities for talented young high flyers to join its expanding teams in a number of key product areas.

Our client is a major Continental house with a large and successful investment banking base in London. Over the last few years, it has particularly strengthened its market leading positions in corporate finance, project finance, structured finance, securities analysis, trading and sales. The bank is renowned for developing young executives rapidly and it now seeks to augment the above areas with ambitious individuals who would relish a meritocratic, challenging environment.

Ideally, aged between 24 and 28, you will have 1-4 years experience in a top investment bank or

relevant professional environment. Excellent academic credentials are important as are first class oral and written communication skills. A second European language would be advantageous. Above all, you will be determined, incisive and highly committed.

All enquiries will be treated in the strictest confidence. For an initial conversation please contact Peter Fahy, Partner on Tel: 0171 242 9000 Fax: 0171 405 6434 or write to him at Alexanders, Mann & Partners, Alexander House, 9-11 Fulwood Place, London, WC1V 6HG.



ALEXANDERS,
MANN & PARTNERS

EXECUTIVE RECRUITMENT Investment Banking & Finance

Highly Competitive Package

London • Singapore • Frankfurt

Alexanders, Mann & Partners is the City's fastest growing search and selection partnership, providing clients with specialist investment banking expertise across a range of products and functions. In particular, we are noted for being able to service an investment bank's total recruitment needs from sales and trading to corporate finance and key middle office professionals.

We are now seeking to add three highly motivated consultants to our already successful operation. Opportunities not only exist in London, but also in a number of international locations and reflect our growing profile in global financial markets.

At AM&P, we pride ourselves on attracting only the most talented and well-qualified recruitment professionals. In return, we provide an environment that promotes the highest levels of professionalism and encourages flair and initiative.

We are interested in meeting ambitious individuals with a successful record in recruitment consultancy or a relevant background in investment banking markets. They will be disciplined, enthusiastic and motivated by working in a challenging, fast paced meritocracy. Please contact, in strictest confidence, Patrick Bailey, HR Partner at Alexanders, Mann & Partners, Alexander House, 9-11 Fulwood Place, London, WC1V 6HG. Tel: 0171 242 9000 Fax: 0171 405 6434



ALEXANDERS,
MANN & PARTNERS

EXPERIENCED TRADER Emerging Markets Fixed Income Products London

Our client, a leading international securities house, is seeking a highly motivated individual with at least 3 years' experience of trading emerging markets fixed income products.

You will be a graduate in a numerate discipline, have well developed quantitative and communication skills as well as a confident and entrepreneurial approach. You must be able to demonstrate extensive knowledge of Latin American and Eastern European sovereign debt, securities analytics and risk management systems, which will

have been gained with a leading financial institution.

If you have the necessary skills, experience and track record, please send a CV with full details of your education and experience and quoting reference H112/FT on the envelope. Applications will be forwarded to our client unopened. Address to the Security Manager if listing companies you do not wish your application to be sent in a covering letter. PA Advertising Limited, Number Two Caxton Street, London SW1H 0QE.

Office in:
London (0171) 233 1111
Birmingham (0121) 717 4881

PA Advertising
Limited

Ref: (01454) 614275
Manchester (0161) 230 4531
Birmingham (0121) 313 1307

Fund Manager - International Equities

Location Dublin

Irish Life is a publicly quoted life assurance group operating in a number of countries with total assets of just under IR£6bn. The investment division manages funds on behalf of individual policyholders, pension funds, corporate bodies and charities.

Due to the continuing development of our investment management business we wish to recruit an experienced international equity manager with a proven track record. Experience in Japanese/Pacific markets, though not essential, would be an advantage.

The person appointed will be of very high calibre, with substantial experience in international equity fund management and research and will be required to make an ongoing contribution to the development of the fund management group.

The remuneration package is designed to attract individuals of the highest calibre.

Applicants should send their CV's before Wednesday 29th November 1995 to: Catherine Vaughan, Staff Relations Manager, Irish Life, Irish Life Centre, Lower Abbey Street, Dublin 1.



Irish Life

ACCOUNTANCY APPOINTMENTS

East Anglia

With a fleet of 450 boats, our client, Crown Holidays Limited is the leading provider of cruising holidays on the canals and waterways of France. Following recent investment by a premier venture capital company, operations are set to grow rapidly with the aim of creating the world leader in this sector of the travel trade.

This is an exceptional opportunity for a fluent French speaking accountant to play a crucial role in the future of the Group. In addition to all financial reporting, key challenges include the development of an effective management information system, maintenance of tight financial controls, heading a small team in a "hands-on" environment, and the development and maintenance of good investor and city relationships. The emphasis will also be on contributing fully to the commercial decision making process as a senior member of the management executive.

Touche
Ross

Accountancy
Specialists

c.£50,000 + Car + Benefits

Probably in their mid to late 30's, applicants will be qualified accountants, of graduate calibre and must be fluent in French. A background in a service organisation is important together with a thorough understanding of all aspects of financial management. Excellent communication skills are needed with the ability to bring innovative solutions to optimise profitability and shape strategic decisions.

The benefits offered will be commensurate with those normally associated with a position at this level and will include assistance with relocation where appropriate. Interested applicants should send a comprehensive c.v. including current salary and daytime telephone number to Phillip Price ACA, quoting reference 3491, at Touche Ross Selection and Search, Stonecutter Court, 1 Stonecutter Street, London EC4A 4TR.



MANAGEMENT CONSULTANTS

THE TETLEY GROUP

Manager - Corporate Review

To £45,000

Exceptional ACA

London

+ car + bens

A recently completed management buy in (buy out) from Allied Domecq, the Tetley Group produces, markets and distributes branded teas throughout the world with focus on the Tetley brand. With a group turnover of £400m, the Tetley brand is a market leader in the US, UK, Canada and Australia in addition to being distributed in many other countries.

Driven by a dynamic new management team, the Group is ideally placed to further develop its position as a market leader and to take advantage of emerging international markets. A Manager - Corporate Review is now required to join the Head Office Finance Team. The role will include coordination of

the financial review programme throughout the Group's international business, evaluation and monitoring of new ventures, risk management, ad hoc projects and assisting with year end reporting.

The ideal candidate will be a 'Big Six' trained ACA with 3-5 years post qualifying experience, gained either in public practice or within a similar 'Blue Chip' environment. He or she must demonstrate a proven track record, the ability to interact with all levels of Management and the ambition to develop a career in a demanding international group.

The benefits include an attractive remuneration package, company car and pension scheme.

Interested applicants should write, in the strictest confidence, to our retained consultants Robert Walker or Christopher Mills at Walker Hamill Executive Selection, forwarding a brief resumé quoting ref RW 2155. All direct applications will be forwarded to Walker Hamill.

WALKER
HAMILL

Executive Selection
Specialists
London SW1P 3PL

PEARSON

TAX MANAGER

London

c£45,000 + car

Pearson plc is an international media group with extensive interests in book and newspaper publishing, television, consumer software and theme parks. Based in London, it has a portfolio of market-leading businesses built around famous names such as the Financial Times, Penguin, Madame Tussauds and Thames Television. It had sales of £1.55 billion in 1994 and employs around 17,000 worldwide.

A key member of a small team based in the London headquarters, the Tax Manager will be responsible for the tax affairs of a number of group companies. He or she will work on a broad range of issues at group and subsidiary level, including complex projects which may have both UK and international implications. Success in the role and the Manager's high profile within the group should lead to further responsibility.

Likely to be aged around 30, applicants, preferably graduate qualified accountants, must have relevant tax experience gained in the profession or commerce. International experience would be particularly useful and excellent communication skills are essential.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/162/FT.

Financial Controller

Ukraine based - Excellent Salary

The Company

This major multinational FMCG company is well known for its high profile throughout Eastern Europe. Their sophisticated managerial approach combined with considerable strategic investments throughout the region and an attractive portfolio of premium and local brands have made them one of the market leaders in this challenging region. Ongoing concentration on the Emerging Markets of the World will lead to further growth and your success in this phase of their development will ultimately result in further exceptional international career opportunities.



The Profile

Your skills will combine all aspects of accounting including financial management, which ideally will have been gained in a production environment. You will have the ability to speak Russian and English or German. Experience will have been gained in managing local finance teams in an emerging markets environment. Common sense and the ability to prioritise will be a major quality of your personality. You will take a pragmatic approach to management and be able to adapt to the challenging conditions of this fascinating environment.

Please send your resumé with a covering letter to the address/fax below quoting reference FT 2800 on all correspondence. Treat all correspondence in the strictest confidence.

ANTAL INTERNATIONAL
Executive Recruitment

LONDON • BUDAPEST • WARSAW • MOSCOW • STOCKHOLM

Antal International
Fridhemsgatan 29 A
112 40 Stockholm, Sweden
Tel/Fax +46 8 654 40 83

A unique opportunity for an exceptional senior finance professional

MANAGING DIRECTOR CHANNEL ISLANDS BASED

Substantial
Package to
include Equity
Participation
and Full
Relocation

We are representing an independent private group of companies, providing international business management, fiduciary and professional accountancy services to clients worldwide.

Forward thinking and entrepreneurial, their reputation for high standards and ethics and a determination to act as a proactive advisor have been and will remain their foundations for success.

Expanding this company is the challenge facing the newly appointed Managing Director. Your goal will be to significantly increase turnover and profitability as well as to maximise the undoubted opportunity of providing additional services to existing and new clients.

As the head of an experienced senior management team, you will relish taking full responsibility for achieving outstanding levels of service and performance. Through your actions, expertise and strength of personality you will drive the business forward, making the most of the solid foundations that have already been built.

A willingness to take equity is recognised as essential in demonstrating long term commitment to the group.

For the successful candidate, almost certainly a qualified chartered accountant, academic excellence alone will not be sufficient. You must be a winner in your chosen field, having excelled in providing creative and intelligent solutions within an international sphere. Above all, throughout your career you will have been regarded as outstanding and perhaps now frustrated by a lack of opportunity, are keen to accept the challenge presented.

Many will be greatly attracted by the lifestyle on offer in the Channel Islands. Only those seeing this opportunity as the chance to make their most successful career move will be considered.

Those convinced of their ability should apply in writing for further information (quoting Ref: CHMD1) to John Bowman, Fiona Keil or Richard Bishop at FSS Financial, Charlotte House, 14 Windmill Street, London W1P 2DY. Telephone: 0171 209 1000 or Fax: 0171 209 0001. Please include full career details.



FSS
FINANCIAL

Financial Controller Zellik, Brussels

Sustained growth has made 'Food Logistics' the largest operating division of Christian Salvesen PLC's £400m Distribution business. Already a specialist market leader, their strategy calls for further expansion and as a key member of the close-knit management team, you'll be crucial to successful delivery of the vision.

Reporting to the Director responsible for mainland Europe, you'll have a hands-on, pan-European role reviewing and agreeing country/site budgets, establishing benchmarking, and ensuring a seamless flow of high-quality management information. But you'll also have a real strategic input, including market and new venture analysis, and contributing to the overall development of the Group's accounting systems across mainland Europe.



Participating in business development proposals and customer presentations / reviews.

You'll need real presence, communication skills including fluency in English & French, and professional credibility - so you'll be a qualified accountant operating as part of a senior management team in a medium sized business, preferably logistics or similar. In return you'll be offered a remuneration package which will be no barrier to recruiting the best candidate - and the career potential you'd expect from a major international group.

To apply, please send your CV to Chris Tarry, Senior Consultant, Austin Knight UK Ltd., 51-53 Hagley Rd., Birmingham B16 8TP, United Kingdom. Please quote ref: LR579. Alternatively you may telephone him on +44 (0) 121 456 4721 (09.00-18.00 GMT).

Austin
Knight

UNITED KINGDOM • FRANCE • THE NETHERLANDS • USA • CANADA • AUSTRALIA

Coopers
& Lybrand

Executive
Resourcing

Group Financial Director Cash based business

LONDON

For a quoted company in the transport/service sector with exciting growth prospects, Group turnover this year is expected to be around £10m. A unique opportunity has arisen to join the key management team just as the business is poised to exploit an outstanding market opportunity.

Working closely with the Executive Chairman and senior management you will need to adopt a 'hands-on' approach to leading a small finance team. The prime focus will combine keeping tight control of the finances of this largely cash based business while putting in place the new financial and management information structures, systems and procedures to provide a platform for future growth. Ensuring that management is provided with key information for controlling and managing the business will be a vital early task as will be ensuring cash and stock control systems are adequate.

A qualified accountant probably with around five to ten years' post qualification experience, the role would be an ideal first appointment as Finance Director for a fast-track, high achiever. You should have first hand experience of leading a finance team in a cash based, customer focused, commercial business, known for the quality of its financial systems. Ideally you will have experience at both operating and group or divisional level and will have been involved in the specification and implementation of new systems. Personally you must be a highly motivated self starter with first class interpersonal and communication skills.

Please send full personal and career details, including current remuneration level and daytime telephone number in confidence to E Torrance Smith, Coopers & Lybrand Executive Resourcing Limited, 1 Embankment Place, London WC2N 6NN, quoting reference TS1144 on both envelope and letter.

Strategic Planning Controller

Shape the future of a leading retailer

c.£60,000 + bonus + car + excellent benefits London

A famous household name in retail, we are a highly respected PLC with a turnover in excess of £750 million. We are looking to build on our current success by introducing a strategic planning function which will assist in the development of the business.

Working closely with the Group Finance Director and leading a small team, you will have a key role to play in devising and implementing business strategies within the Group. This will involve planning and performance monitoring, investment appraisal, competitive analysis and assisting the Group Finance Director with investor relations.

You will be a qualified accountant or MBA, with several years experience in financial planning and analysis at the strategic level within a medium to large sized organisation. A merchandising or retail background would be a distinct advantage, as would experience of investor relations and the City.

Equally vital will be your personal style. You will have a can do and will do philosophy allied to commercial acumen and excellent communication skills. An ideas person, you will be robust enough to deliver the goods and assertive enough to interact effectively at senior management level.

Working at the heart of a dynamic and changing public company, this role will both challenge and reward the person who has the qualities and vision that we seek. Please write to our advising consultant, Judith Richardson, quoting reference J/1599 and indicating why you should be considered for this position. Alternatively, if you'd like to discuss this position in confidence please call David Hunter on 0171 939 5721.

Executive Search & Selection,
Price Waterhouse,
No 1 London Bridge, London SE1 9QL.
Fax: 0171 403 5265.

Business Audit

Significant bottom line contribution

West London based

c £55,000 + Car + Bens

Our client sets the world standard in the design and manufacture of complete processing and packaging systems for the food industry. Their business spans the globe and its size and complexity sets them firmly in the category of "World Class".

The innovation and customer focus which drives the business is reflected in the remit given to the Audit Group. The nature of the group's ownership precludes the need for excessive financial audit leaving the team free to contribute to the operational efficiency of constituent group companies.

Typically, the audits are conducted by senior line management including both Managing Directors and specialists. In all, some 40% of the year will be spent abroad. Reporting to Group President level, the work completed by this team needs to be succinct, highly relevant and bottom line focussed.

Given the level of exposure to senior management, the prospects for transition to line roles are exceptional. To fulfil this demanding post, we invite applications from qualified accountants or MBAs, aged ideally 30-35, who have significant experience of business and the processes found in larger corporates.

Line experience is particularly welcome and it is unlikely that candidates without a second language will succeed. The salary quoted will not limit our client's access to the highest quality of candidates currently available.

This is an exceptional opportunity to join a major multinational, and interested applicants should forward a comprehensive CV, quoting reference 259512 to Richard Wilson, Executive Selection Division at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.

Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow Edinburgh & Worldwide

Major
International
Bank
seeks

Head of Capital
Markets

Warsaw

Through an extensive worldwide network, the bank is continuously reinforcing its international presence in both corporate banking and market activities, with a major focus on emerging countries including Eastern Europe.

For its Warsaw branch, the bank is currently seeking a head of capital markets with 7-10 years' experience in Forex, interest rate and derivatives markets. Fixed income experience in trading or arbitrage would be a valuable asset.

Fluent English and knowledge of Polish are required. With this profile and real management and entrepreneurial skills, you will have the chance to develop a rewarding business as a full member of the general management team, in one of Europe's most promising markets.

Success will lead to new challenging opportunities in our international group. Please apply in writing with a comprehensive CV, quoting ref. 98000, to Merit System Ltd, 4 Garden House, 8 Battersea Park Road, London SW8 4BG.

SENIOR FINANCE MANAGER

UK based Exp'd in modern & sophisticated MNC environments. Will oversee Accounting, Finance Data Processing and personnel.

Oversee financial reports for sales activities. Reports to the General Manager, who is not based in UK. No need to be self reliant. Please send full personal and career details, including current remuneration level and daytime telephone number in confidence to E Torrance Smith, Coopers & Lybrand Executive Resourcing Limited, 1 Embankment Place, London WC2N 6NN, quoting reference TS1144 on both envelope and letter.

CV in confidence to Recruiter 15445 Venners Divd. #165 Sherman Oaks, CA 91403 or Fax 818-881-6965

APPOINTMENTS WANTED

FINANCIAL ACCOUNTANT/ CONTROLLER

spricht Englisch, Deutsch, Spanisch, sucht neue Aufgabe in intern. Unternehmen.

Telefon: 0049 6055 - 82017

EUROPE/SPAIN

Qualified Finance Professional (34) seeks new position in European or Spanish role. Experience in Controlling, Analysis and Planning at both European and Country level. Last 8 years resident in Germany and Spain. Fluent in both languages.

Tel SPAIN (34) 1 345 4809

Director of Finance

Manufacturing

c.£40,000 + Bonus & Benefits

South West

Finance professional required to play key role in development of division of major UK plc.

THE COMPANY

- ◆ Profitable subsidiary of FTSE 500 company. Market leader in niche product area.
- ◆ Creating strong local management team committed to continuous improvement.
- ◆ Opportunities for career progression both with company and throughout group.

THE POSITION

- ◆ Lead finance team. Manage ongoing development of accounting and management information systems.
- ◆ Work closely with all areas to enhance interface with finance department.

- ◆ Actively contribute to senior management decision making. Ensure new ideas and fresh perspective on existing operations.

QUALIFICATIONS

- ◆ Commercial, qualified accountant, possibly MBA. Experience in manufacturing sector.
- ◆ Sound knowledge of current financial management and costing systems. Ability to look beyond the finance function.
- ◆ Team player with highly developed communication skills. Energy, drive and enthusiasm.

Please send full cv, stating salary, ref AP4516, to NBS, 37 Queen Square, Bristol BS1 4QS



NBS SELECTION LTD
• NBS Resources plc company

NBS

Bristol 0117 929 1142 • London 0171 493 6392
Aberdeen • Birmingham • Bristol • City
Edinburgh • Glasgow • Leeds • London
Manchester • Slough • Madrid • Paris

مكتبة العصر

COMMODITIES AND AGRICULTURE

N American constraints drive out prospectors

By Kenneth Gooding,
Mining Correspondent

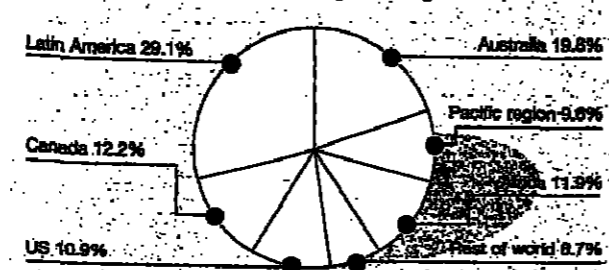
Mining companies will be spending more money exploring in Africa than in the US this year as North American operators make good their threats to move their exploration efforts offshore because of the constraints they claim are put on their activities in their own countries.

Latin America remains the most favoured region and for the first time Canadian and US groups this year have allocated more cash for exploration in Latin America than for domestic exploration, according to the annual survey carried out by Metals Economics Group, a Canadian consultancy and research organisation.

The impact on US exploration is most marked. The US

Worldwide exploration spending

By location in 1995 (154 companies' budgets totalling \$2.9bn)



Source: Metals Economics Group

has fallen from third place in the 1994 survey to fifth this year in terms of planned mining exploration expenditure. It has been overtaken by Africa where exploration spending will jump by 80 per cent this year, from about US\$190m in 1994 to \$320m. Spending on projects in the US will drop by more than 5 per cent, from \$328m to \$283.6m.

Latin America became the top region for exploration in

1994. This year mining companies have budgeted to spend \$784.7m, up from \$544m. Latin American exploration will account for more than 29 per cent of total exploration spending, says MEG.

It estimates total global non-ferrous exploration expenditure will be about \$3.55bn, up by 21 per cent from the \$2.9bn estimated for 1994. These figures do not include exploration spending by companies that do not publish their totals or by junior companies spending less than \$2m a year on exploration.

Most of the 154 companies surveyed intend to increase exploration spending this year compared with 1994. MEG suggests that "besides healthy equity markets, increased funding has been largely driven by the rise in copper

prices, stable gold prices and the opening of prospective ground in countries previously not friendly to offshore investment.

Australia maintains its second place among countries favoured for exploration and spending will increase from \$431m to \$518.5m while Canada climbs back from fifth to third place with spending up from \$280m to \$328m.

MEG says that 58.5 per cent of spending this year will be aimed at gold targets, the highest percentage since 1989. Some 31.8 per cent is exploration for base metals and 9.7 per cent for other materials.

Corporate Exploration Strategies: A Worldwide Analysis. US\$9,000 from MEG, PO Box 2006, Halifax, Nova Scotia, B3J 3C4, Canada.

RTZ announces discovery of big copper deposit in Spain

By Kenneth Gooding

A big copper discovery has been made in Spain by RTZ Corporation, the world's biggest mining company.

Mr Leigh Clifford, the group's mining director, suggested yesterday that the deposit, named Las Cruces, was the best discovery in the Iberian region since Neves Corvo in southern Portugal was found in the early 1980s.

Neves Corvo, in which RTZ has a 40 per cent interest and was once described as "the most important mining project in Europe since Roman times", produces more than 100,000 tonnes of copper a year.

Mr Clifford said Las Cruces might have 10m to 15m tonnes

of material containing an average of 6 per cent copper and other valuable metals. But he cautioned: "We have drilled 50 holes but it takes a lot more to make any definite statements".

First rough estimates of the potential of the deposit, located north of Seville, would be published next year.

Mr Clifford revealed the Spanish discovery at an upbeat presentation to the UK Association of Mining Analysts in London at which he brushed aside concerns about the large number of copper projects scheduled to come on stream in the next few years.

"The future for copper is strong and demand will rise," he insisted, saying that consumption would be particularly

strong in developing countries. He said there would be times when copper price would be high and times of over-supply but RTZ was making sure its operations could compete in the long term.

He cited RTZ's wholly-owned copper mine at Bingham Canyon in Utah, where production costs last year were about 40 cents a pound (\$882 a tonne) but would be "closer to 20 cents" once the new copper smelter there was fully on stream. Similarly, the Grasberg mine in Irian Jaya, Indonesia, in which RTZ has a minority stake, had costs of about 45 to 50 cents a pound but these would also be "in the mid-to-lower 20 cents" range after the present expansion.

EU banana regime defence pleases Caribbean growers

Canute James reports on a 'stout and comforting' response to US criticism of import preference

The trans-Atlantic row over the European Union's controversial banana import regime has moved to the source of the dispute. The European Union, through its office in Barbados, has issued a defence of the import regime, following an earlier statement from the US ambassador to the eastern Caribbean, criticising the preferences for Caribbean exporters.

The exchange of positions has pleased governments of the banana exporting countries in the region. "They have found in the EU statement 'a stout and comforting' defence as could be expected" of the banana exporters' position, according to a government official in St Lucia, one of the leading producers in the region.

Some Caribbean governments had feared that consistent US pressure, and the US decision to put the banana dispute to the World Trade Organisation, would have forced the EU into changes that would have adversely affected the exporters' preferential access to Europe.

The first salvo in the latest round was fired by Ms Jeanette Hyde, the Barbados-based US ambassador to the eastern Caribbean. In a statement updating the US position in the dis-

pute, she said there had been widespread misunderstanding of the US position on Caribbean banana exports to the European Union.

"The US government understands the significance of the banana industry to the nations of the Caribbean, and the US supports the continuation of the current tariff preferences that the EU grants to Caribbean nations, and others, under the Lomé convention [a trade and aid agreement with former colonies of EU members]," Ms Hyde said.

"Our complaint regarding bananas is not with any Caribbean nation; it is with the European Union. We will understand and appreciate the importance of banana exports to the economies of the Windward Islands, and to the political and social climate of these nations."

Washington's complaint against the EU was that it had implemented a licensing system that had taken away business from US companies that had marketed South and Central American bananas in Europe for many years, and had given it to a few EU companies, the ambassador said.

"That had cut the US companies out of almost half of the trade they had developed over several decades, and the EU had maintained its 'unfair'

system even after a Gatt dispute settlement panel recognised that it was inconsistent with free trade rules," Ms Hyde argued.

"There are international studies that indicate there are better ways to assist Caribbean banana producers than the current EU banana regime. The question is: Why maintain a system that favours the EU companies - the same firms that have failed to help Caribbean banana growers become more competitive?"

The EU could and should adopt a preferential banana import regime for the Caribbean that was consistent with international trade rules, she contended, and one that "promotes the interest of all countries engaged in the banana trade, including those in the Caribbean".

The response from the EU said that while it welcomed the US's appreciation of the importance of bananas to the economic and social stability of the countries of the Caribbean, "the US, in the same breath, attacks the very means which makes the marketing of these bananas possible".

"Given the lack of viable alternative economic activities open to the Caribbean islands, banana production is an

ideal choice, from an economic and social point of view, and unlike any other alternative crop, can recover to full productive capacity after just nine months if hit by one of the region's frequent hurricanes," said the EU.

"The banana industry provides employment for approximately half of the working population, is suited to family production and accounts for over half of export earnings. Moreover, production is largely under conditions which guarantee employees minimum social standards."

Despite this, the Caribbean banana industry is less competitive, and this has led the EU to support traditional banana suppliers in the African, Caribbean and Pacific (ACP) group.

Efforts are being made to diversify agriculture in the Windward Islands to reduce the reliance on bananas. The EU statement said, however, that alternatives were not easy to find. It was "essential" that the region's banana industry be supported and made more efficient. In doing this, the EU was trying to ensure the long-term economic stability of the Caribbean.

"For all that the US claims to understand the situation of Caribbean banana producers, the main preoccupation seems to be with expanding

the EU market share of certain US firms rather than with ensuring Caribbean bananas a market outlet which is vital to the continuation of banana industry and to the region's economic survival," it said.

"The EU claims that the EU licensing system has taken market share away from US firms to the advantage of EU firms. This is not the case. The licensing system was designed to favour any operator, of any nationality, who marketed ACP bananas in the EU in order to ensure that these relatively more expensive bananas continued to find an outlet on the new EU market free from internal barriers."

"Official statistics show that imports of dollar bananas [primarily by US companies] have actually maintained and even increased their share of the EU market since the new banana regime was introduced."

"Far from disadvantaging US firms, the introduction of the EU banana regime has actually opened up new, previously protected European markets, as is demonstrated by the fact that a wider choice of bananas is now available on EU markets and dollar bananas are commonly sold in all Member States, including those previously closed to dollar imports."

Bigger world sugar surplus forecast

By Deborah Hargreaves

World sugar production should exceed 120m tonnes for the first time ever in the 1995-96 crop year, according to a report by Czarinkow, the London-based commodity broker. The record output will push the market into surplus, contrasting sharply with current tight supply.

Delays in getting this year's sugar crop to market have kept prices high. Czarinkow points out that market attention has been focused upon the tight supply situation for prompt delivery, especially for quality white sugars.

The International Sugar Organisation cites white sugar prices of 18 cents a pound in early November, although the market has since slipped slightly to 17 cents.

Traders have ignored the impending surplus, but when this begins to bite, current high prices are likely to ease. The ISO believes both raw and white sugar prices will be under pressure in the first

quarter of next year. "It will not be surprising if raw prices dip below 10 cents a pound and white sugar prices below 14 cents a pound," the organisation says in its latest report.

Record crops in important producing countries such as India are expected to push this year's surplus to 2.65m tonnes, according to the ISO.

Indian production could reach 16.58m tonnes, Czarinkow estimates, while stressing the wide variations in forecasts.

The broker believes that the impact of the Indian crop on the world market could be muted, however, by a cautious export policy introduced by the Indian government, which recently came under criticism for the implementation of its import policy. This should lead to a build up of stocks in India.

Czarinkow records a lower estimate for sugar beet output in the European Union than it reported in August, but almost all other main producers are expected to show large increases in production.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antismelted Metal Trading)

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	High	Low	Settle
Close	1824.5	1824.5	1824.5	1824.5
Previous	1829.7	1829.7	1829.7	1829.7
High/Low	1829.7/1829.7	1829.7/1829.7	1829.7/1829.7	1829.7/1829.7
AM Official	1829.7	1829.7	1829.7	1829.7
Karb close	1829.7	1829.7	1829.7	1829.7
Open int.	223.457	223.457	223.457	223.457
Total daily turnover	54,304	54,304	54,304	54,304

■ ALUMINIUM ALLOY (\$ per tonne)

	Close	High	Low	Settle
Close	1370.80	1370.80	1370.80	1370.80
Previous	1365.75	1365.75	1365.75	1365.75
High/Low	1365.75/1365.75	1365.75/1365.75	1365.75/1365.75	1365.75/1365.75
AM Official	1365.75	1365.75	1365.75	1365.75
Karb close	1365.75	1365.75	1365.75	1365.75
Open int.	3,511	3,511	3,511	3,511
Total daily turnover	2,893	2,893	2,893	2,893

■ LEAD (\$ per tonne)

	Close	High	Low	Settle
Close	890.2	890.2	890.2	890.2
Previous	897.5	897.5	897.5	897.5
High/Low	897.5/897.5	897.5/897.5	897.5/897.5	897.5/897.5
AM Official	897.5	897.5	897.5	897.5
Karb close	897.5	897.5	897.5	897.5
Open int.	31,748	31,748	31,748	31,748
Total daily turnover	7,563	7,563	7,563	7,563

■ NICKEL (\$ per tonne)

	Close	High	Low	Settle
Close	8240.50	8240.50	8240.50	8240.50
Previous	8235.45	8235.45	8235.45	8235.45
High/Low	8235.45/8235.45	8235.45/8235.45	8235.45/8235.45	8235.45/8235.45
AM Official	8235.45	8235.45	8235.45	8235.45
Karb close	8235.45	8235.45	8235.45	8235.45
Open int.	43,508	43,508	43,508	43,508
Total daily turnover	15,577	15,577	15,577	15,577

■ TIN (\$ per tonne)

	Close	High	Low	Settle
Close	6200.30	6200.30	6200.30	6200.30
Previous	6200.30	6200.30	6200.30	6200.30
High/Low	6200.30/6200.30	6200.30/6200.30	6200.30/6200.30	6200.30/6200.30
AM Official	6200.30	6200.30	6200.30	6200.30
Karb close	6200.30	6200.30	6200.30	6200.30
Open int.	17,059	17,059	17,059	17,059
Total daily turnover	4,488	4,488	4,488	4,488

■ ZINC, special high grade (\$ per tonne)

	Close	High	Low	Settle
Close	1019.10	1019.10	1019.10	1019.10
Previous	1003.4.5	1003.4.5	1003.4.5	1003.4.5
High/Low	1003.4.5/1003.4.5	1003.4.5/1003.4.5	1003.4.5/1003.4.5	1003.4.5/1003.4.5
AM Official	1003.4.5	1003.4.5	1003.4.5	1003.4.5
Karb close	1003.4.5	1003.4.5	1003.4.5	1003.4.5
Open int.	94,538	94,538	94,538	94,538
Total daily turnover	10,419	10,419	10,419	10,419

■ COPPER, grade A (\$ per tonne)

	Close	High	Low	Settle
Close	2935.40	2935.40	2935.40	2935.40
Previous	2935.40	2935.40	2935.40	2935.40
High/Low	2935.40/2935.40	2935.40/2935.40	2935.40/2935.40	2935.40/2935.40
AM Official	2935.40	2935.40	2935.40	2935.40
Karb close	2935.40	2935.40	2935.40	2935.40
Open int.	177,536	177,536	177,536	177,536
Total daily turnover	76,845	76,845	76,845	76,845

■ LME AM Official 2/8 rate 1.9805

LME Closing US rate 1.9522

Spot 1.9522 3 mths 1.9533 6 mths 1.9549 9 mths 1.9562

■ HIGH GRADE COPPER (COMEX)

	Settle	High	Low	Vol	Open
Nov	131.10	+0.50	131.40	134.40	183
Dec	131.55	+1.35	132.00	129.40	6,240
Jan	128.15	+0.95	128.40	128.80	875
Feb	128.75	+0.55	129.40	129.40	10
Mar	128.15	+0.25	128.10	122.50	1,800
Apr	122.00	+0.15	-	-	-
Total	-	-	-	-	6,489

■ UNLEADED GASOLINE

	Settle	High	Low	Vol	Open
Nov	1.45	+0.01	1.46	1.45	1.45
Dec	1.45	+0.01	1.46	1.45	1.45
Jan	1.45	+0.01	1.46	1.45	1.45
Feb	1.45	+0.01	1.46	1.45	1.45
Mar	1.45	+0.01	1.46	1.45	1.45
Apr	1.45	+0.01	1.46	1.45	1.45
May	1.45	+0.01	1.46	1.45	1.45
Jun	1.45	+0.01	1.46	1.45	1.45
Jul	1.45	+0.01	1.46	1.45	1.45
Aug	1.45	+0.01	1.46	1.45	1.45
Sep	1.45	+0.01	1.46	1.45	1.45
Oct	1.45	+0.01	1.46	1.45	1.45
Nov	1.45	+0.01	1.46	1.45	1.45
Dec	1.45	+0.01	1.46	1.45	1.45
Jan	1.45	+0.01	1.46	1.45	1.45
Feb	1.45	+0.01	1.46	1.45	1.45
Mar	1.45	+0.01	1.46	1.45	1.45
Apr	1.45	+0.01	1.46	1.45	1.45
May	1.45	+0.01	1.46	1.45	1.45
Jun	1.45	+0.01	1.46	1.45	1.45
Jul	1.45	+0.01	1.46	1.45	1.45
Aug	1.45	+0.01	1.46	1.45	1.45
Sep	1.45	+0.01	1.46	1.45	1.45
Oct	1.45	+0.01	1.46	1.45	1.45
Nov	1.45	+0.01	1.46	1.45	1.45
Dec	1.45	+0.01	1.46	1.45	1.45
Jan	1.45	+0.01	1.46	1.45	1.45
Feb	1.45	+0.01	1.46	1.45	1.45
Mar	1.45	+0.01	1.		

INTERNATIONAL CAPITAL MARKETS

Treasuries soar on rate cut expectations

By Lisa Branstetter in New York and Antonio Sharpe in London

US Treasury prices soared in early trading yesterday amid optimism that the Congress and the president were making progress in their battle over how to balance the budget, and hopes that weak economic figures would spur the Federal Reserve to lower interest rates next month.

Near midday, the benchmark 30-year Treasury was up 5 1/2¢ at 108 1/2, to yield 6.214 per cent, the lowest yield since January 1994. At the short end, the two-year note gained 1/8¢ to 100 1/8, to yield 5.385 per cent.

Bonds opened stronger as economic weakness in Japan

and Asian investors searching for higher yields, and traders moved money out of safe havens in Germany, according to Mr Richard Gilhooly, of Paribas Capital Markets in New York.

Traders interpreted President Bill Clinton's decision not to travel to Japan next week as a sign that he and the Congress might be close to passing a stop-gap measure to open the government until a budget package is agreed.

GOVERNMENT BONDS

Many on Wall Street remain optimistic that President Clinton and the Congress will be able to agree to a deficit-cutting budget package quickly, giving the Federal Reserve impetus to lower interest rates before year-end.

Figures from the Federal Reserve Bank of Philadelphia showing weakness in November manufacturing activity also spurred hopes for an easing of monetary policy. Although the Philly Fed's index of business activity in

November remained positive, it fell from 25.5 in October to 7.9. Bonds also drew support as the dollar strengthened against the yen and the D-Mark. In early trading, the US currency was changing hands for ¥102.23 and DM1.059, compared with ¥101.63 and DM1.067 late on Wednesday.

UK government bonds rose almost a full point yesterday on hopes of an early cut in base rates following the publication of lower-than-expected inflation data for October and better-than-expected PSBR numbers.

"Rate cuts are on the way," said Mr Simon Briscoe, UK economist at Nikko Europe. Dealers said short sterling futures were discounting at least a quarter-point cut in the base rate, currently at 6 per cent, by March. The data fuelled a rally in the futures market, with the December

long gilt future reaching a contract high of 108 1/2 at one stage. In the late afternoon, the future was trading at 108 1/2, up 1/2 point on the day in volume of 76,543 contracts.

The rally in gilts caused the yield spread over German bunds to narrow from about 165 basis points to about 152 basis points.

The Bank of France's decision to cut the important intervention rate from 5.0 per cent to 4.80 per cent, the first reduction since July last year, sparked a rally in French government bonds yesterday.

without further easing from the Bundesbank.

Mr Jessop noted that the French used to maintain a spread of 20 basis points between its intervention rate and the German repo rate but that the spread was now 82 basis points.

On the Matif, the December 10-year government bond future rose 0.32 point to 118.12, off a day's high of 118.96, in volume of 212,439 contracts.

Bunds were dragged down by disappointment that the Bundesbank did not lower its official interest rates and by news Mr Oskar Lafontaine had been elected president of Germany's opposition Social Democratic Party. Mr Lafontaine is seen as a stronger candidate for Chancellor than his predecessor Mr Rudolf Scharping. On Liffe, the December bond future fell 0.12 point to 97.55 in volume of 142,267 contracts.

Greece reveals plans for debt management office

By Kerin Hope in Athens

Greece is to set up a debt management office for domestic and foreign borrowing under a new law aimed at modernising treasury operations at the finance ministry and public sector enterprises.

The debt management office would assume responsibility for organising domestic and foreign borrowing from the central bank, which currently arranges international loan and bond issues and holds auctions of treasury bills and floating-rate notes on behalf of the finance ministry.

Reducing the cost of financing public debt, equivalent to 114 per cent of gross domestic product, has become a priority as Greece steps up its efforts to meet the Maastricht targets for taking part in European monetary union.

The finance ministry said

the new office, due to start operating next year, would "bring more flexibility in debt financing for both domestic and foreign debt, as well as improving the government's cash management".

Government securities are used to finance about Dr17,000bn of domestic debt, mostly through monthly issues of short-term treasury bills and floating rate notes.

The finance ministry is trying to reduce borrowing costs by gradually restructuring the fixed-rate issues for treasury bills and financing a larger portion of foreign debt through drachma-denominated bonds.

A medium-term note programme, launched last week, is also part of Greece's effort to bring debt management in line with EU practice.

Greece will initially borrow \$2bn under the programme arranged by Lehman Brothers,

issuing fixed-rate paper and floating-rate notes and making private placements with international institutional investors in several European currencies.

The finance ministry expects to cover a substantial part of next year's foreign borrowing requirement, estimated at about \$3bn, through the MTN programme.

Appetite for Greek debt is strong because of yields that have ranged this year from 125 to 165 basis points above Libor. However, last week's DM700m issue, the first arranged under the MTN programme, was priced to yield only 65 basis points above the three-month Libor rate.

The five-year floating-rate note was sold to banks rather than institutional investors, but as one official put it: "It was successful in establishing a new pricing level for Greek debt."

Telecom Argentina enjoys good demand

By Corinne Middleton

The eurodollar with a busy day yesterday, with two large offerings, one supranational and one by an emerging-market borrower.

INTERNATIONAL BONDS

A L250m issue of two-year bonds for Telecom Argentina met with such strong demand that the amount was increased to L300bn within an hour of launch. According to lead manager J.P. Morgan, about 85 per cent of the issue was sold to Italian investors, both institutional and retail.

Not only does Italy have strong historical links with Argentina but the Italian telecommunications monopoly Stet also holds a 32.5 per cent share

in Argentina Telecom. In addition, investors were attracted by the high yields of what is only the third emerging-market bond to have come to the lira market.

A L400bn issue of 10-year bonds for the European Investment Bank - the only triple A rated lira bonds available with a 2005 maturity - also saw good demand, said joint leads HSBC and San Paolo.

A syndicate official explained that the recent steepening of the lira yield curve was prompting investors to shift into longer maturities to pick up yield.

The dormant Greek drachma

sector was reawakened by the International Financing Corporation's latest issue, Dr40bn of three-year floating-rate notes, paying a coupon of one-month Athibid less 40 basis points.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount in \$	Coupon %	Price	Maturity	Fee %	Spread bp	Book runner
US DOLLARS							
Federal Home Loan Mtg Corp. (a)	100	6.10%	100.00	Nov 2000	0.20	-	Lehman Brothers Int.
D-MARKS							
Frankfurt Hypo (a)	1bn	5.75	100.00	Jun 2002	2.25	-	BayernHypo/Fischer/Dresner
CS First Boston (a)	150	7.00	100.15%	Apr 2004	0.45%	+75bp (N-04)	CSFB-Deutschebank
YEN							
Bayernische Vereinsbank	500m	2.15%	100.50	Dec 2001	0.275	-	Sanwa International
International Finance Corp. (a)	200m	(a)	100.20	Nov 2005	0.50	-	IBJ International
SWISS FRANCES							
SNCF	250	3.75	103.30	Dec 2002	2.50	-	Credit Suisse
Dresner Finance	300	4.00	103.65	Jan 2004	2.005	-	Credit Suisse/Dresner
Manulife Group Co. (a) (a)	55	0.50	100.00	Dec 1999	1.825	-	Nomura Bank/Swiss
ITALIAN LIRE							
European Investment Bank	400m	10.875	101.26	Dec 2005	1.875	-	HSBC/JP Morgan Securities
Telecom Argentina	300m	14.50	96.77%	Dec 1997	0.025%	-	BCV JP Morgan Securities
AUSTRALIAN DOLLARS							
World Bank	150	5.00	94.575	Dec 1998	1.00	-	Karvick (Europe)
DANISH KRONER							
DSL Bank	500	zero	92.60	Dec 2002	1.375	-	Bank Brussels Lambert
PERSEUS							
Helaba Finance	100m	10.10	101.31	Dec 2000	1.825	-	Banco Central Hispano
DRACHMAS							
International Finance Corp. (a)	400m	(a)	100.10	Dec 1998	0.10	-	Nat'l Mtg Bank of Greece

First terms, non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager. Additional 5 basis points for 10-year and 20-year issues. For 10-year and 20-year issues, the yield spread is 10 basis points above the relevant government bond. For 5-year issues, the yield spread is 10 basis points above the relevant government bond. For 3-year issues, the yield spread is 10 basis points above the relevant government bond. For 1-year issues, the yield spread is 10 basis points above the relevant government bond. For 6-month issues, the yield spread is 10 basis points above the relevant government bond. For 3-month issues, the yield spread is 10 basis points above the relevant government bond. For 1-month issues, the yield spread is 10 basis points above the relevant government bond. For 1-week issues, the yield spread is 10 basis points above the relevant government bond. For 1-day issues, the yield spread is 10 basis points above the relevant government bond. For 1-hour issues, the yield spread is 10 basis points above the relevant government bond. For 1-minute issues, the yield spread is 10 basis points above the relevant government bond. For 1-second issues, the yield spread is 10 basis points above the relevant government bond. For 1-millisecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-microsecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-nanosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-picosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-femtosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-attosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zeptosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yoctosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-exasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-zettasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-yottasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-rontasecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-sentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-tentosecond issues, the yield spread is 10 basis points above the relevant government bond. For 1-petasecond issues, the yield spread is 10 basis points above the

CURRENCIES AND MONEY

MARKETS REPORT

Dollar rallies on favourable trend in Japan trade

By Philip Gawth

Confirmation that the Japanese trade surplus is in a declining trend was sufficient yesterday to give the dollar a boost, while the yen weakened across the board.

The fall of over 40 per cent in both the overall trade surplus, and the bilateral surplus with the US, was seen as confirmation that one of the main factors depressing the dollar over the past two years may be in the process of being removed.

The dollar closed over a yen firmer in London at ¥102.22, from ¥101.03. Against the D-Mark it finished at DM1.4056, from DM1.4024.

The former dollar helped sterling recover from the historic trade weighted low reached on Wednesday. It closed at DM2.1955, from DM2.1847. Against the dollar it finished at \$1.5563, from \$1.5678. The trade weighted index finished at 82.7, from 82.6.

The focus in Europe was the

decision by the Bank of France to cut the French intervention rate to 4.5 per cent, from 5 per cent, the first cut since July 1994. This was taken to be a reward for the fiscal stringency of the French welfare system announced by the government.

The Bank of France described it as a vote of confidence in the franc, which finished at FF24.447 against the D-Mark, from FF24.454.

The D-Mark was generally weaker, in the face of the stronger dollar, although it made significant gains against the weaker yen, finishing at ¥122.82, from ¥122.04.

The Dutch central bank also trimmed interest rates, with the secured loans rate cut to 3.25 per cent, from 3.5 per cent previously.

Interest Rates

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

The promising trend in the US-Japan trade figures, coming at a time when senior US trade officials are in Japan, helped set the tone for currency markets.

Mr Philippe Jordan, senior vice-president at Daiwa Securities in New York, said: "There is so much at stake that it still believes the Bank of Japan won't let the dollar fall below ¥98. They are relating the economy and can't afford a crisis now, nor can the US."

These developments overshadowed the unresolved US budget wrangle in the US. Mr Jordan predicted that the budget squabble had some way to run yet, with the stakes very high and positions increasingly polarised, personalised, and entrenched.

He said the market believed that if Mr Gingrich prevailed, this would be good for markets and the dollar, with the reverse applying if Mr Clinton won the argument. "The dollar is hostage to this conflict and

that the budget conflict, and threat of default, jeopardised "the full faith and credit" of the US government.

Mr Jordan said this was tantamount to a finance minister damning his own capital markets.

Mr Sterling's travels appear so far to be a fairly parochial affair. One currency economist who has recently canvassed a broad range of long-term US investors, as well as some Edinburgh based international fund managers, said that sterling had barely warranted a mention.

Trouble, however, may still lie ahead. "Sterling is rapidly beginning to look like an accident waiting to happen," said Mr Jeremy Hawkins, chief economist at the Bank of America in London. He said the sharper than expected drop in October retail price inflation had opened the door for a rate cut, "sooner rather than later".

Mr Hawkins said the combination of lower interest rates, a

tax stimulus in the November 29 budget, and political uncertainty could well see sterling revisit its historic low of DM2.1755 against the D-Mark.

Rumours also continue to emanate from the futures pits about Tory defections to the Labour party. "This underlines how sensitive the City is to anything that suggests the government might not be around for much longer," said Mr Hawkins.

The Bank of England provided £392m assistance towards clearing a £900m market shortage. The bullish mood on interest rates was reflected in three month LIBOR falling to 6 per cent, from 6½ per cent.

Other Currencies

	Nov 16	Nov 15	Nov 14
Swiss Franc	1.4056	1.4056	1.4056
Italian Lira	1.936	1.936	1.936
Spanish Peseta	166.64	166.64	166.64
Portuguese Escudo	200.48	200.48	200.48
Japanese Yen	102.22	101.03	101.03

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year	1.504	1.504	1.504

Nov 16

	Nov 16	Nov 15	Nov 14
3 month	1.504	1.504	1.504
6 month	1.504	1.504	1.504
1 year			

INVESTMENT TRUSTS - Cont.

Notes	Price	High
Genent High Inc. <input checked="" type="checkbox"/> <u>ad</u>	78 1/2	80
Warrants	2 1/2	2 1/2
Genent Oriental <input checked="" type="checkbox"/> <u>ad</u>	34 1/2	35 1/2
Genent Strategic <input checked="" type="checkbox"/> <u>ad</u>	43 1/2	44 1/2
Genent Inc. <input checked="" type="checkbox"/> <u>ad</u>	43 1/2	44 1/2
Genent Hedge <input checked="" type="checkbox"/> <u>ad</u>	6	6
Group Div. <input checked="" type="checkbox"/> <u>ad</u>	46 1/2	48
Warrants	14	15
HTR Japanese S&P <input checked="" type="checkbox"/> <u>ad</u>	57	57 1/2
Warrants	28 1/2	29
Hendrick Highland <input checked="" type="checkbox"/> <u>tv</u>	124 1/2	125
Warrants	22 1/2	23
Hendrickson S&P <input checked="" type="checkbox"/> <u>ad</u>	127	127 1/2
Hendrickson Inc. <input checked="" type="checkbox"/> <u>ad</u>	127	127 1/2
Warrants	35	35 1/2
Hick Inc. Trust <input checked="" type="checkbox"/> <u>dv</u>	85	86

[illegible][illegible][illegible][illegible]**INVESTMENT COMPANIES**

LEISURE & HOTELS

هكذا من الاجل

AIM - Cont[illegible]

Anglo Am Ind _____ No
Barbar _____
Gold Fields Prop R _____
Gold Fields _____
SA Brews _____
Standard Bank _____
Tiger Gate _____
Tungar-Helst _____

GUIDE TO

Prices for the London
Financial Times G
Company classifica
Share indices.

Closing mid-prices
are based on
Where stocks are
indicated after the
Symbols refer to
guide to yields as
on Monday.

Market capitalizati
quoted.

Earnings used to c
Price/earnings rat
where possible, a
Yields are based
of 20 per cent ann

[illegible]

FT Cityline
Up-to-the-second
telephone from
Monday's share
An international
outside the U.K.
Call 0171 873
Cityline.
For readers pho
+44 in place of

	8 1/2	11 1/2	8 1/2	12 1/2	4
	+ 0				
Price \$	1905				
1910	1400	1400	1400	1400	1400
1915	1400	1400	1400	1400	1400
1920	1400	1400	1400	1400	1400
1925	1400	1400	1400	1400	1400
1930	1400	1400	1400	1400	1400
1935	1400	1400	1400	1400	1400
1940	1400	1400	1400	1400	1400
1945	1400	1400	1400	1400	1400
1950	1400	1400	1400	1400	1400
1955	1400	1400	1400	1400	1400
1960	1400	1400	1400	1400	1400
1965	1400	1400	1400	1400	1400
1970	1400	1400	1400	1400	1400
1975	1400	1400	1400	1400	1400
1980	1400	1400	1400	1400	1400
1985	1400	1400	1400	1400	1400
1990	1400	1400	1400	1400	1400
1995	1400	1400	1400	1400	1400
2000	1400	1400	1400	1400	1400
2005	1400	1400	1400	1400	1400
2010	1400	1400	1400	1400	1400
2015	1400	1400	1400	1400	1400
2020	1400	1400	1400	1400	1400
2025	1400	1400	1400	1400	1400
2030	1400	1400	1400	1400	1400
2035	1400	1400	1400	1400	1400
2040	1400	1400	1400	1400	1400
2045	1400	1400	1400	1400	1400
2050	1400	1400	1400	1400	1400
2055	1400	1400	1400	1400	1400
2060	1400	1400	1400	1400	1400
2065	1400	1400	1400	1400	1400
2070	1400	1400	1400	1400	1400
2075	1400	1400	1400	1400	1400
2080	1400	1400	1400	1400	1400
2085	1400	1400	1400	1400	1400
2090	1400	1400	1400	1400	1400
2095	1400	1400	1400	1400	1400
2100	1400	1400	1400	1400	1400
2105	1400	1400	1400	1400	1400
2110	1400	1400	1400	1400	1400
2115	1400	1400	1400	1400	1400
2120	1400	1400	1400	1400	1400
2125	1400	1400	1400	1400	1400
2130	1400	1400	1400	1400	1400
2135	1400	1400	1400	1400	1400
2140	1400	1400	1400	1400	1400
2145	1400	1400	1400	1400	1400
2150	1400	1400	1400	1400	1400
2155	1400	1400	1400	1400	1400
2160	1400	1400	1400	1400	1400
2165	1400	1400	1400	1400	1400
2170	1400	1400	1400	1400	1400
2175	1400	1400	1400	1400	1400
2180	1400	1400	1400	1400	1400
2185	1400	1400	1400	1400	1400
2190	1400	1400	1400	1400	1400
2195	1400	1400	1400	1400	1400
2200	1400	1400	1400	1400	1400
2205	1400	1400	1400	1400	1400
2210	1400	1400	1400	1400	1400
2215	1400	1400	1400	1400	1400
2220	1400	1400	1400	1400	1400
2225	1400	1400	1400	1400	1400
2230	1400	1400	1400	1400	1400
2235	1400	1400	1400	1400	1

LONDON SHARE SERVICE
Share Service delivered by FT Ebot, a member of FT
are based on prices used for the FT-SE Actuaries
shown in price column otherwise stated. High and
day-end prices.
denominated in currencies other than sterling, this is
International status appear in the notes column daily as published.
Dividends and Dividend covers are published
shown is calculated separately for each line of stock.
Prices are based on BMF "Headline Earnings" formula
based on latest annual reports and accounts and
based on interim figures.
Prices, are prices, adjusted for a dividend tax credit
for value of declared distribution and rights.

GUIDE TO LONDON SHARE SERVICE

Pricings for the London Share Service delivered by FPI Ethical, a member of the Fidelity Group, are based on the following assumptions:

- Company characteristics are based on those used for the FT-SE All-Share Share Index.
- Closing share prices are shown in pence unless otherwise stated. High and low prices are based on mid-day prices.
- When stocks are discontinued it is indicated after the share title, this is indicated after the name.
- Symbols referring to dividend status appear in the notes column only as a guide to yields and P/E ratios. Dividends and Dividend covers are published in the notes column.
- Market capitalization shown is calculated separately for each line of stock.
- Earnings used in calculations are based on BAP's 'Headline Earnings' figures.
- Price/earnings ratios are based on latest annual reports and accounts, and are calculated on a price to earnings basis.
- Yields are based on mid-price, are gross, adjusted for a dividend tax credit of 20 per cent and show for value of declared distribution and rights.

Estimated Net Asset Value (NAV) per share for Investment Trusts, in pounds per share, along with the percentage discounts (if) or premiums (if) to the current closing share price. The NAVs include estimated value of cash, cash equivalents, corporate debt and minority interest (if different) or:

- ☐ Indicates the most actively traded Trusts. This includes UK trusts where transactions and prices are published continuously through the London Stock Exchange, the American Depositary Receipt (ADR) and non-UK trusts through the SEAI International airport.
- ✓ Signs and plus/minus signs have been assigned as follows for capital
 - ↑ Interest share increased or resumed
 - ↓ Dividend share declined, paused or deferred
 - ✓ Shares or report available
 - ✗ See 2.16(19) Overseas incorporated companies listed on an approved exchange
- ✗ Free shareholders report available, no details listed
- ✗ USDC not listed on Stock Exchange and company not subjected to audit or if not audited
- ✗ See 2.16(2) with incorporated non-listed companies
- ✗ See 2.16(2) with incorporated non-listed companies
- ✗ Indicates dividend paid after passing early and/or rights issue
- ✗ May be sold or reorganised in progress
- ✗ See 2.16(2) with incorporated non-listed companies

[illegible]

★ FT Free Annual Reports Service
You can obtain the current annual/interim report of any company annotated with ★. (Please quote the code FT4888. Ring 0181 770 0770 (open 24 hours including weekends) or Fax 0181 770 3822. We will send the next working day, subject to availability.)

Both Annual Reports and FT Company Focus are available from the above number.

★ FT Company Focus
Comprehensive 10-14 page report available on this company, containing key FT stories from the last year, latest survey of City profit forecasts and

Investment recommendations, 5 year financial and share price performance review, balance sheet and profit and loss data, plus recent Stock Exchange announcements for £8.45.
To order call 0121 200 4578.
Reports published by ShareFinder Ltd.

FT Cityline
Up-to-the-second share prices are available by telephone from the FT Cityline service. See Monday's share price pages for details.
An international service is available for callers outside the UK, annual subscription £250 stg.
Call 0171 873 4376 for more information on FT Cityline.
For readers phoning from outside UK, please dial +44 in place of the first 0.

OFFSHORE AND OVERSEAS

Fidelity Currency Funds Ltd
Pembroke Hall, Pembroke, Bermuda
UK. Prof & Sec: (800) 414181
Private Clients (800) 414151
Form 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 98

Bermuda Int'l Investment Mgmt Ltd				
Anchor and Row 7	1977	1978	1979	12
1000 Int'l Currency	1977	1978	1979	78
Bermuda Int'l Bond Fund	1977	1978	1979	78

AJB Investment Managers (Guernsey) Ltd
 PO Box 255, St Peter Port, Guernsey GY 10 0A1 01481 710531
AJB Offshore Fund Ltd

Invest and Equity Mgmt	100	100	100	100
Net Capital Mgmt	100	100	100	100

Corporate	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Private Equity	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Real Estate	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Other Assets	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Total	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00

The above table is an approximate preliminary chart.

Lazard Freres Asset Management (CF) Ltd

GUERNSEY (REGULATED) ()**

Handtron Fund Managers (CA) Ltd
Japanese OTC | 57-5774 7,8944 | -6.00%

BT Fund Managers (Ireland) Ltd			
100 Harcourt Street, Dublin 2		00 3531 7902400	
BT Global Assets Fund			
Fixed High Yield (A)	\$1.53	10.01	-
Global High Yield Acc (A)	\$2.25	10.01	-

1997年12月15日

[illegible]

IRELAND (REGULATED)(*)

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
---	---	---	---	---	---	---	---	---	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	-----

London House Asset Management Ltd	\$10.24	-
London House Optimal	\$5.07	-
Jacobs Fund Managers (Ireland) Ltd		

Life Management (IOM) Ltd

Starting 150.1 168.0 3.70

[illegible]

All Funds end daily except where indicated.
 May Development Income Funds
 Income Funds Inc. — 12 1700 2.37890 [-0.0309] 2.48

World Financial Services Ltd.	28.00	-	-
Worldwide Investment	28.34	2.84	-
Worley Asset Mgmt Channel Islands Ltd.			
Worley	\$144.00	132.15	-0.85

Days Diversified Portfolio (2)

01 634 27301

Fidelity Funds (M)
Fidelity Investments
One Boston Place, Suite 900, Boston, MA 02111
Tel: 617-552-1000 Fax: 617-552-1001

[illegible]

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466
---	---	---	---	---	---	---	---	---	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

1990-1991	1991-1992	1992-1993	1993-1994	1994-1995	1995-1996	1996-1997	1997-1998	1998-1999	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2038-2039	2039-2040	2040-2041	2041-2042	2042-2043	2043-2044	2044-2045	2045-2046	2046-2047	2047-2048	2048-2049	2049-2050	2050-2051	2051-2052	2052-2053	2053-2054	2054-2055	2055-2056	2056-2057	2057-2058	2058-2059	2059-2060	2060-2061	2061-2062	2062-2063	2063-2064	2064-2065	2065-2066	2066-2067	2067-2068	2068-2069	2069-2070	2070-2071	2071-2072	2072-2073	2073-2074	2074-2075	2075-2076	2076-2077	2077-2078	2078-2079	2079-2080	2080-2081	2081-2082	2082-2083	2083-2084	2084-2085	2085-2086	2086-2087	2087-2088	2088-2089	2089-2090	2090-2091	2091-2092	2092-2093	2093-2094	2094-2095	2095-2096	2096-2097	2097-2098	2098-2099	2099-2100	2100-2101	2101-2102	2102-2103	2103-2104	2104-2105	2105-2106	2106-2107	2107-2108	2108-2109	2109-2110	2110-2111	2111-2112	2112-2113	2113-2114	2114-2115	2115-2116	2116-2117	2117-2118	2118-2119	2119-2120	2120-2121	2121-2122	2122-2123	2123-2124	2124-2125	2125-2126	2126-2127	2127-2128	2128-2129	2129-2130	2130-2131	2131-2132	2132-2133	2133-2134	2134-2135	2135-2136	2136-2137	2137-2138	2138-2139	2139-2140	2140-2141	2141-2142	2142-2143	2143-2144	2144-2145	2145-2146	2146-2147	2147-2148	2148-2149	2149-2150	2150-2151	2151-2152	2152-2153	2153-2154	2154-2155	2155-2156	2156-2157	2157-2158	2158-2159	2159-2160	2160-2161	2161-2162	2162-2163	2163-2164	2164-2165	2165-2166	2166-2167	2167-2168	2168-2169	2169-2170	2170-2171	2171-2172	2172-2173	2173-2174	2174-2175	2175-2176	2176-2177	2177-2178	2178-2179	2179-2180	2180-2181	2181-2182	2182-2183	2183-2184	2184-2185	2185-2186	2186-2187	2187-2188	2188-2189	2189-2190	2190-2191	2191-2192	2192-2193	2193-2194	2194-2195	2195-2196	2196-2197	2197-2198	2198-2199	2199-2200	2200-2201	2201-2202	2202-2203	2203-2204	2204-2205	2205-2206	2206-2207	2207-2208	2208-2209	2209-2210	2210-2211	2211-2212	2212-2213	2213-2214	2214-2215	2215-2216	2216-2217	2217-2218	2218-2219	2219-2220	2220-2221	2221-2222	2222-2223	2223-2224	2224-2225	2225-2226	2226-2227	2227-2228	2228-2229	2229-2230	2230-2231	2231-2232	2232-2233	2233-2234	2234-2235	2235-2236	2236-2237	2237-2238	2238-2239	2239-2240	2240-2241	2241-2242	2242-2243	2243-2244	2244-2245	2245-2246	2246-2247	2247-2248	2248-2249	2249-2250	2250-2251	2251-2252	2252-2253	2253-2254	2254-2255	2255-2256	2256-2257	2257-2258	2258-2259	2259-2260	2260-2261	2261-2262	2262-
-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-------

15 62

• **Prevalence** – the proportion of a population that has a disease at a particular point in time

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

FFS
SU

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 573 4378 for more details.

[illegible]

LONDON STOCK EXCHANGE

MARKET REPORT

Footsie bursts through 3,600 to close at record

By Steve Thompson, UK Stock Market Editor

UK equities surged to all-time highs yesterday, driven by a heavy mixture of takeover speculation, a fast-rising Wall Street, and economic news suggesting a cut in UK interest rates could be imminent.

Also helping to support the stock market was a sharp advance by gilts, with the yield on the benchmark 10-year issue falling to a new low for the year.

Sentiment in European markets was given a substantial lift by a reduction in French and Dutch interest rates, and the prospect of a cut in German interest rates before

the end of the year and possibly after the next Bundesbank council meeting, scheduled for November 30. The German central bank left its rates unchanged after yesterday's meeting.

The FT-SE 100 index blasted through its previous all-time peak and the 3,600 level to close at 3,610.8. Second-line stocks, represented by the FT-SE Mid 250 index, moved in line with the leaders. The index ended 38.6 ahead at 3,860.8, still well short of its highest level this year, 3,981.3, reached on October 5, and almost 200 points shy of its record high, 4,152.4, attained in February 1994.

The FT-SE-A All-Share index hit

an all-time high of 1,769.35, up 17.89 or 1 per cent.

Wall Street's move through 4,900 in the Dow Jones Industrial Average overnight, a move linked to numerous options expiries, dealers said, was the obvious catalyst for yesterday's initial surge by London equities. But it was further evidence of lessening domestic inflationary pressures, via the retail price index data for October, plus a public sector debt repayment of £1.3bn for that month, that catapulted the Footsie through the magic 3,600 barrier.

Dealers were celebrating the sharply increased prospects of tax cuts and a reduction in interest

rates in the November 28 Budget.

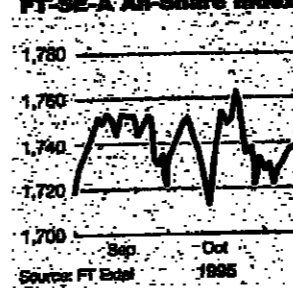
And with the Dow up again during early trading yesterday afternoon - it was almost 40 points higher an hour after London closed - marketmakers said they expected the FT-SE 100 index to open another 20 to 30 points higher if Wall Street manages to retain its early strength. US Treasury bonds climbed more than a point in the wake of a sharp fall in the Philadelphia Fed index, another indicator of a slowing US economy and which could help induce a cut in US interest rates.

Other dealers, however, warned that markets on both sides of the Atlantic had become dangerously

overheated. They cautioned that the monthly expiry, this morning, of FT-SE 100 index options could see extremely volatile trading and the possibility of a correction.

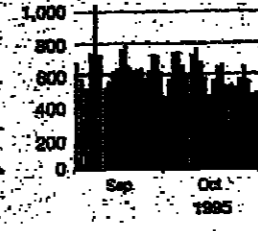
Mr Ian Harnett, strategist at SGST, the stockbroker, said: "The prospect of tax cuts and an interest rate reduction could provide a springboard for the FT-SE 100 to test 3,700 by the year-end." Bid talk continued in Redland. NatWest moved significantly higher late in the day amid strong hints that the sale of US Bancorp could be announced this morning. Turnover totalled 731.8m shares at 6pm, while retail business on Wednesday was valued at £1.625bn.

FT-SE-A All-Share Index



Equity shares traded

Uncover by volume index. Excluding intra-market business and overseas turnover



Indices and ratios

FT-SE 100	3610.8	+39.4
FT-SE Mid 250	3860.8	+38.6
FT-SE-A All-Share	1769.35	+17.89
FT-SE-A All-Share	1769.35	+17.89
FT-SE-A All-Share	1769.35	+17.89

Best performing sectors

1 Life Assurance	+4.1
2 Bldg, Matl. & Merch.	+2.5
3 Textiles & Apparel	+2.4
4 Pharmaceuticals	+2.2
5 Insurance	+2.1

Worst performing sectors

1 Paper, Pkg. & Print	-0.7
2 Telecommunications	-0.4
3 Distributors	-0.3
4 Diversified Inds.	-0.2
5 Gas Distribution	-0.0

Merger hope lifts banks

Banking stocks moved sharply higher late yesterday on yield buying and takeover talk linked to the expected National Westminster disposal.

Analysts expect NatWest to announce the sale of its Bancorp arm in the US, possibly as early as today. There has been a strong belief that HSBC Holdings will take Bancorp, but some stockbrokers believe that the demand has pushed it outside the Hong Kong bank's price range.

Elsewhere, Britannic Assurance rose 25 to 743p and Refuge was up 13 at 473p. The decision by Mr Rupert Murdoch's News International to raise the price of the Times and close the Today newspaper set the sector alight.

United News & Media, which owns the Daily Express, leapt 31 to 570p on a relaxation of price war competition from the Times and intense speculation, later denied by the group, that a sale was imminent. Mirror Group benefited because of the effect on the tabloid market of the Today closure and the benefits to the Independent of the Times price rise. The shares moved ahead 13 to 180p. Telegraph shares gained 19 at 428p.

Portsmouth & Sunderland newspaper group shot ahead 17 to 565p after the company announced that it had sold its Croydon Advertiser group for £12.95m.

Retailer W.H. Smith retreated late in the session

to 667p as the insurance company received the go-ahead from the Department of Trade and Industry to release a surplus in its life fund to shareholders. The agreement is expected to give a 30p boost to

L&G's net asset value per share.

Under the deal, L&G will change the rules on its life fund, increasing the shareholders' interest in the fund by around £160m. Analysts said the change would allow L&G to raise dividends, and that the increase would be sustainable.

Even though L&G's situation is unique within the sector, the jump in the share price washed over to the other life groups. The big beneficiary was Prudential, which also produced sound figures from its US subsidiary. The Pru climbed 20 to 415p amid heavy turnover of 20m shares. Analysts said the pressure was now on the group to find extra shareholder value in some way.

Elsewhere, Britannic Assurance rose 25 to 743p and Refuge was up 13 at 473p.

The decision by Mr Rupert Murdoch's News International to raise the price of the Times and close the Today newspaper set the sector alight.

United News & Media, which owns the Daily Express, leapt 31 to 570p on a relaxation of price war competition from the Times and intense speculation, later denied by the group, that a sale was imminent. Mirror Group benefited because of the effect on the tabloid market of the Today closure and the benefits to the Independent of the Times price rise. The shares moved ahead 13 to 180p. Telegraph shares gained 19 at 428p.

Portsmouth & Sunderland newspaper group shot ahead 17 to 565p after the company announced that it had sold its Croydon Advertiser group for £12.95m.

Retailer W.H. Smith retreated late in the session

to 667p as the insurance company received the go-ahead from the Department of Trade and Industry to release a surplus in its life fund to shareholders. The agreement is expected to give a 30p boost to

following the Times cover price announcement. The news left W.H. Smith trailing 8 at 403p amid fears that the News International's move may reduce margins available to newspaper retailers.

However, Mr Richard Edwards at ABN Amro Hoare Govett believes the fall was overdone and said: "An aggressive approach by publishers to control the market, and more importantly newspaper retail sales, represent only 1.5 per cent of group turnover at Smith. Notably there are no implications for their newspaper wholesale business."

Telecoms giant BT stayed a weak market, briefly breaching its 1995 closing low, as talk of a stock overhang combined with uncertainty ahead of a forthcoming industry discussion document.

Talk of corporate activity involving Cable and Wireless resurfaced, with some of the wider speculation focusing on an outright bid for C&W. But the main trigger for yesterday's bear push in BT came from competition and pricing worries.

BT is locked in discussions with industry regulator Ofcom on a whole range of critical issues, and the first of two discussion documents on price controls is due to be published early next month.

The shares, which have come down from a peak of 415p over the past two months, slipped a further 2 to 382p in turnover of 17m, double the recent daily average.

The stock's traded options racked up the equivalent of a further 5.8m of cash market share volume. There was a strong suggestion from dealers that this week's options expiry had created something of a cash market overhang.

Options expiry was also said

to be part of the reason for a 34 decline to 23p in 9.8m

traded in mobile phones group Vodafone. Interim results in line with market expectations left Cable and Wireless 2 better at 425p.

A profits downgrade by UBS pushed international distributor Incheape to the bottom of the Footsie rankings. The broker takes a cautious view of trading prospects and has reduced current year estimates by £18m to £142m. The shares, which stood at 450p earlier this year, came off 11 to 295p.

Among UK car distributors, Cowie Group surged strongly following reiterated buy advice from Merrill Lynch. The shares, which have had a poor run lately, rose 16 to 292p.

Textiles group Coats Wyella improved in response to analysts' recommendations following a period of stark underperformance.

SBC Warburg argued that, for both fundamental and technical reasons, the sector had hit a trough and Coats offered a 6.5 per cent yield, overseas exposure and the prestige of being perceived as the sector's bellwether stock.

Meanwhile, NatWest Securities, which only a month ago reported a 20 per cent fall in the price of its stock, argued that trading performance in October had taken the sector to a 10-year relative low against the market and provided a buy opportunity. Among the leaders, Coats rose 10 to 191p and Comrads Textiles 10 to 424p.

Glaxo Wellcome gained 23 at 888p in response to buying in the US and confirmation by the company that it intends to appeal for restrictions on the powers of the Inland Revenue to collect back tax from multi-

with vague bid talk to lift

Geest 15 to 120p. P&O looked to share in the general upturn for property shares. The group's £2.5m of property assets account for around a fifth of total profits, and the stock put on 6 at 500p.

Both British Airways and AB Ports reversed recent weakness. BA gained 11 at 477p and the UK docks leader rose 14 to 302p.

Truck rental specialist Goode Durrant moved forward 18 to 265p.

A number of slower moving building materials stocks took the opportunity to catch up with the sector. Redland, Blue Circle and RMC, all of which have been held back by concern about the German economy, bounced sharply.

Helped by a recommendation from Kleinwort Benson, Redland was the second best performing Footsie share, appreciating 16 to 369p.

LONDON RECENT ISSUES: EQUITIES

Issue	Price	High	Low	Open	Close	Div.	Yield	P/E
BP	222.35	222.35	222.35	222.35	222.35	0.00	0.00	10.0
BT	382.00	382.00	382.00	382.00	382.00	0.00	0.00	10.0
HSBC	140.00	140.00	140.00	140.00	140.00	0.00	0.00	10.0
Shell	180.00	180.00	180.00	180.00	180.00	0.00	0.00	10.0
Unilever	120.00	120.00	120.00	120.00	120.00	0.00	0.00	10.0

FT GOLD MINES INDEX

	Nov 15
Gold Miners Index (34)	1431.02
at Regional Indices	
Africa (16)	2441.56
Australia (5)	2257.58
North America (12)	1598.25
Copyright, The Financial Times Limited. All Rights Reserved.	
Times Limited. Figures in brackets	

Financial Times

Continued on next page

Handwritten text in a box at the top center of the page.

NYSE COMPOSITE PRICES

Table with multiple columns listing stock prices, volume, and other market data for NYSE Composite Prices. Includes sub-sections like 'Continued from previous page' and various stock tickers.

AMEX COMPOSITE PRICES

Table with multiple columns listing stock prices, volume, and other market data for AMEX Composite Prices. Includes various stock tickers and their corresponding prices.

Have your... Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for all subscribers in the business centres of Bergen, Oslo, Stavanger and Trondheim. Please call +46 8 791 23 45 for more information.

NASDAQ NATIONAL MARKET

Table with multiple columns listing stock prices, volume, and other market data for NASDAQ National Market. Includes various stock tickers and their corresponding prices.

AMERICA

Dow nearing 5,000 level by midsession

Wall Street

A soaring bond market and optimism that the US President and Congress were making progress on a deficit-cutting budget package sent prices surging to new records in early trading, writes Lisa Brannen in New York.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

Technology shares were also mostly higher, although the Nasdaq composite was held back by declines in Microsoft and Intel, the two largest companies on that index. Microsoft fell 3 1/4% to \$80 on reports that an analyst at Goldman Sachs had lowered his investment rating on the shares and Intel slipped 3 1/4% to \$63 1/4.

Shares also got some help from buying related to today's expiration of options and futures on several indices, known as "double witching".

It was only on Wednesday that the Dow Jones Industrial Average breached the 4,900-

EUROPE

Paris punches confidently through 1,900 mark

Equity markets in continental Europe were gripped by hopes of lower interest rates. A cut in the five to 10-day lending rate was the reward that PARIS received in response to the government's tough stance on welfare reform. The CAC-40

rose 1.5% to 1,900.95, before slipping to finish 29.96 or 1.6 per cent up at 1,906.14. Turnover was heavy at FF9.8bn.

The financials led the way as a group; but pharmaceuticals lagged behind after the government announced that it would be seeking up to FF2.5bn from the industry in 1996 to help cut social security spending. Sanofi dropped FF7.40 to FF291.10, although Rhône-Poulenc Rorer, not a CAC constituent, made FF3 to FF226.

There was also weakness in some consumer sector issues, with LVMH down FF18 to FF398 and Carrefour off FF77 to FF272.80.

Although Kmart had warned about weak results, analysts had forecast a loss nearer to 11 cents a share.

FRANKFURT opened higher following the gain on Wall

Street. The Dax index closed 14.55 ahead at 2,200.72, and in the 10-day indicative index settled at 2,302.50.

There was excitement in chemicals as BASF made DM1.95 to an 11.5% close of DM19.95, Bayer DM1 to DM20.67 and Hoechst DM2.50 to DM30.77. Thyssen, the steel and engineering group, jumped DM2.80 in the 10 to DM256.35 after reporting a rise in pre-tax profits.

Bremer Vulkan, the shipbuilder, dropped 40 pfennigs to DM39.70 on news that it would make a loss this year because of problems at one of its divisions.

Oliveri picked up L24 to L1.087 as it launched the L2.257bn capital increase, still benefiting from the alliance with France Telecom,

petroleum refining company. The stock rose Y9 to Y210 on buying by individual investors and brokerage dealers. Other speculative favourites were also higher, with Takaoka Electric up Y83 to Y588 and Takara Shuzo gaining Y48 to Y1,020.

Regional banks were cross-traded by investors looking to realise profits while maintaining their portfolios. Daijichi Bank, the day's most active issue, put on Y10 to Y1,130, but Shizuoka Bank was unchanged at Y1,200.

In Osaka, the OSE average rose 36.25 to 19,279.55 in volume of 70.1m shares. High-technology stocks led the rise, with Rohm, the semiconductor device maker, up Y70 to Y3,060.

Strong early gains were reversed in HONG KONG in sympathy with a plunge of mainland China companies' H shares. The Hang Seng index

slipped a net 63.73 to finish at 9,367.65, while the H share index plunged 46.03 or 6.3 per cent to 684.55. Turnover expanded to HK\$3.5bn from Wednesday's HK\$2.7bn.

Among major H shares, Shanghai Petrochemical dropped 19 cents to HK\$1.71 and Tsingtao Brewery lost 14 cents to HK\$1.84.

SHANGHAI'S hard currency B share index fell to a six-month low after Beijing announced a record high anti-inflation bank interest subsidy for December, triggering fears over a possible rise in inflation. The index retreated 0.64% or 1.3 per cent to 50.911. SHENZHEN'S B index declined 0.9% to 65.88.

TAIPEI reversed an early rebound in further response to news that presidential hopeful Lin Yang-kang's running mate would be the former premier Hsu Fei-tsun. The weighted index lost 22.27 or 0.5 per cent at 4,508.70, off a 4,661.14 high. Turnover came to T\$17.2bn.

Investors were worried about the Lin/Hsu link since it could precipitate a formal split in the ruling Nationalist party.

The electronics sector was the heaviest faller, closing 1.5 per cent down, with Acer T38 cheaper at T\$22.50.

SINGAPORE's key share index ended sharply higher, although analysts noted that volumes were low and institutional investors largely absent.

The Straits Times Industrial index climbed 23.13 to 2,089.29, off a day's peak of 2,095.96.

KUALA LUMPUR ended in negative territory after a positive start as late profit-taking set in, and a 4.3 per cent fall in Tenaga also pulled the market back. The composite index lost 1.43 points to 894.04 as Tenaga dropped 40 cents to M\$8.55 after posting lower than expected results.

SEOUL was weak in thin volume which left the composite index 3.09 lower at \$93.95. Daewoo Group stocks were hard hit just before the end

of the trading day on news that Kim Woo-choong, the chairman, had been named in former president Roh Tae-woo's arrest warrant as having given him bribes. Daewoo Telecom ended down Won600 at Won1,100 and Daewoo Securities was off Won1,100 at Won1,400.

SYDNEY retreated in light trade as investor caution over an industrial dispute and disappointment over National Australia Bank results reversed early gains. The All Ordinaries index shed 4.2 to 2,106.10 in A\$487.3m turnover.

CRA made 34 cents to A\$20.96 after a steep decline on Wednesday on news of a nationwide coal and dockers' strike, and with the promise of even more sweeping industrial action aimed at CRA and its associated companies.

The banking index fell 25.60 to 3,061.00 in spite of higher than expected earnings results from National Australia Bank and Westpac.

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Equity markets in continental Europe were gripped by hopes of lower interest rates. A cut in the five to 10-day lending rate was the reward that PARIS received in response to the government's tough stance on welfare reform. The CAC-40

rose 1.5% to 1,900.95, before slipping to finish 29.96 or 1.6 per cent up at 1,906.14. Turnover was heavy at FF9.8bn.

The financials led the way as a group; but pharmaceuticals lagged behind after the government announced that it would be seeking up to FF2.5bn from the industry in 1996 to help cut social security spending. Sanofi dropped FF7.40 to FF291.10, although Rhône-Poulenc Rorer, not a CAC constituent, made FF3 to FF226.

There was also weakness in some consumer sector issues, with LVMH down FF18 to FF398 and Carrefour off FF77 to FF272.80.

Although Kmart had warned about weak results, analysts had forecast a loss nearer to 11 cents a share.

FRANKFURT opened higher following the gain on Wall

Street. The Dax index closed 14.55 ahead at 2,200.72, and in the 10-day indicative index settled at 2,302.50.

There was excitement in chemicals as BASF made DM1.95 to an 11.5% close of DM19.95, Bayer DM1 to DM20.67 and Hoechst DM2.50 to DM30.77. Thyssen, the steel and engineering group, jumped DM2.80 in the 10 to DM256.35 after reporting a rise in pre-tax profits.

Bremer Vulkan, the shipbuilder, dropped 40 pfennigs to DM39.70 on news that it would make a loss this year because of problems at one of its divisions.

Oliveri picked up L24 to L1.087 as it launched the L2.257bn capital increase, still benefiting from the alliance with France Telecom,

petroleum refining company. The stock rose Y9 to Y210 on buying by individual investors and brokerage dealers. Other speculative favourites were also higher, with Takaoka Electric up Y83 to Y588 and Takara Shuzo gaining Y48 to Y1,020.

Regional banks were cross-traded by investors looking to realise profits while maintaining their portfolios. Daijichi Bank, the day's most active issue, put on Y10 to Y1,130, but Shizuoka Bank was unchanged at Y1,200.

In Osaka, the OSE average rose 36.25 to 19,279.55 in volume of 70.1m shares. High-technology stocks led the rise, with Rohm, the semiconductor device maker, up Y70 to Y3,060.

Strong early gains were reversed in HONG KONG in sympathy with a plunge of mainland China companies' H shares. The Hang Seng index

slipped a net 63.73 to finish at 9,367.65, while the H share index plunged 46.03 or 6.3 per cent to 684.55. Turnover expanded to HK\$3.5bn from Wednesday's HK\$2.7bn.

Among major H shares, Shanghai Petrochemical dropped 19 cents to HK\$1.71 and Tsingtao Brewery lost 14 cents to HK\$1.84.

SHANGHAI'S hard currency B share index fell to a six-month low after Beijing announced a record high anti-inflation bank interest subsidy for December, triggering fears over a possible rise in inflation. The index retreated 0.64% or 1.3 per cent to 50.911. SHENZHEN'S B index declined 0.9% to 65.88.

TAIPEI reversed an early rebound in further response to news that presidential hopeful Lin Yang-kang's running mate would be the former premier Hsu Fei-tsun. The weighted index lost 22.27 or 0.5 per cent at 4,508.70, off a 4,661.14 high. Turnover came to T\$17.2bn.

Investors were worried about the Lin/Hsu link since it could precipitate a formal split in the ruling Nationalist party.

The electronics sector was the heaviest faller, closing 1.5 per cent down, with Acer T38 cheaper at T\$22.50.

SINGAPORE's key share index ended sharply higher, although analysts noted that volumes were low and institutional investors largely absent.

The Straits Times Industrial index climbed 23.13 to 2,089.29, off a day's peak of 2,095.96.

KUALA LUMPUR ended in negative territory after a positive start as late profit-taking set in, and a 4.3 per cent fall in Tenaga also pulled the market back. The composite index lost 1.43 points to 894.04 as Tenaga dropped 40 cents to M\$8.55 after posting lower than expected results.

SEOUL was weak in thin volume which left the composite index 3.09 lower at \$93.95. Daewoo Group stocks were hard hit just before the end

of the trading day on news that Kim Woo-choong, the chairman, had been named in former president Roh Tae-woo's arrest warrant as having given him bribes. Daewoo Telecom ended down Won600 at Won1,100 and Daewoo Securities was off Won1,100 at Won1,400.

SYDNEY retreated in light trade as investor caution over an industrial dispute and disappointment over National Australia Bank results reversed early gains. The All Ordinaries index shed 4.2 to 2,106.10 in A\$487.3m turnover.

CRA made 34 cents to A\$20.96 after a steep decline on Wednesday on news of a nationwide coal and dockers' strike, and with the promise of even more sweeping industrial action aimed at CRA and its associated companies.

The banking index fell 25.60 to 3,061.00 in spite of higher than expected earnings results from National Australia Bank and Westpac.

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt

Written and edited by Michael Morgan and John Pitt